

On stream
On time
with Capper-Neill
On site

FINANCIAL TIMES

No. 27,093

Friday October 8 1976

*10p



CONTINENTAL SELLING PRICES: AUSTRIA Sch.13; BELGIUM Fr.22; DENMARK Kr.3; FRANCE Fr.2.50; GERMANY DM1.78; ITALY L.400; NETHERLANDS Fl.1.75; NORWAY Kr.2; PORTUGAL Esc.17.50; SPAIN Ptas.165; SWEDEN Kr.2.75; SWITZERLAND Fr.1.70.

NEWS SUMMARY

GENERAL

Smith rail link broken

Guerrilla sabotage of the Matetsi River rail bridge about 25 miles from Victoria Falls was confirmed in Salisbury yesterday by Rhodesian security forces. A locomotive was derailed and 11 trucks carrying minerals thrown into the river. Rhodesia Railways expects to reopen the line by next Wednesday. The trucks are understood to have been carrying copper from Zaire. The most effective act of sabotage yet announced in Rhodesia, it is seen in Salisbury as a well-timed reminder by the guerrillas of what they regard as their right to representation at the forthcoming conference—and of what can be expected should the conference fail to establish an interim Government. The line is Rhodesia's sole link with the northern black states and carries a substantial proportion of Zaire's copper exports in addition to other transit traffic between south and central Africa.

France disrupted by general strike

Large-scale disruption was caused throughout France yesterday by a 24-hour general strike called by Left-wing trade unions against the Government's anti-inflation measures. Page 4

MP cleared in expenses case

Mr. John Ryman, 46, Labour MP for Brixton, was cleared yesterday of all charges against him in the election expenses trial at Newcastle Crown Court. Mr. Ryman was the October 1974 election by 78 votes. Mr. Peter Mortimer, 52, Mr. Ryman's agent, was fined £1,000 for failing to provide a list of donors under the Representation of the People and Perjury Acts. Page 10

Racial clashes

Police evacuated 140 black miners from the central Portuguese town of Fundão yesterday after racial clashes between black and white miners in which two people died and many were injured. Page 6

Ford setback

A political storm, which could seriously damage President Ford's chances in many of the northern industrial States he must win if he is to be re-elected, is gathering over a remark in his television debate with Mr. Jimmy Carter that "there is no Soviet domination of eastern Europe." Page 5

Uster probe

The Army has started an inquiry into a new border crossing incident in which a helicopter yesterday dropped 17 British troops half-a-mile inside the Irish Republic because of a navigational error. By the time Irish police arrived, the soldiers had walked back into Ulster. A Newry, Co. Down, district office of the Belfast Telegraph was wrecked by a bomb last night.

Picassos found

All of the 118 Picasso paintings, valued at about £23m, which were stolen from a warehouse in Avignon last February, have been recovered undamaged. Six people are being questioned by French police. Page 4

Lords defeat

The Conservatives defeated the Government in the Lords yesterday in a move to curb Ministerial powers under the Education Bill which allows the Education Secretary to order local authorities to bring in comprehensive secondary education.

Briefly...

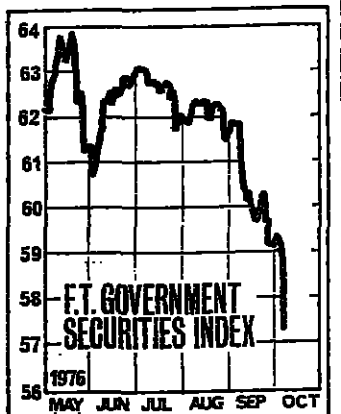
Remembrance Sunday will be on November 14 when two minutes silence will be observed throughout the U.K. from 11 a.m. Member of a French trawler crew was fined £400 at St. Mary's for allowing his dog to go ashore in the Isles of Scilly.

BUSINESS

Wilson to head financial inquiry

SIR HAROLD WILSON is to head the Government inquiry into the operation of financial institutions, with a brief to examine all bodies channelling funds into the economy. Back Page; Editorial Comment, Page 22.

● **EQUITIES** fell sharply. The FT 30-share index was 14.6 down at 396.0. The All-Share fell 2.9 per cent. to 126.88.



● **GILTS** suffered falls ranging to 3½. The Government Securities index fell 1.52 to 57.28.

● **STERLING** rose 1.35c to \$1.6655; its weighted depreciation improved to 44.6 (45.5) per cent. The dollar's widened to 2.98 (2.92).

● **GOLD** rose \$1 to \$115½.

● **WALL STREET** closed 5.40 up at 965.09.

● **U.S. MONEY** supply (M1) fell to \$304.5bn. (530th 11 A2: \$719.8bn. (\$720.2bn); Commercial and industrial loans \$103bn. (\$139m.); key interest rates: 5.17% (5.32) per cent; paper 3.25 (5.25) per cent.

Beef prices at record high

● **BEEF PRICES** have risen to record levels in fast-track markets, which will raise retail prices by up to 4p a pound. Some Danish bacon will also be dearer next week. Page 38. Major bakers have been given the go ahead to raise their prices by 1p a large loaf and 4p a small one.

● **U.S. DESIGNED** light water reactors can now be supplied with nuclear pressure vessels constructed to U.K. safety standards, concludes a U.K. Atomic Energy Authority study. Back Page. The CEGB said Britain's project to build a power station based on a steam generating heavy water reactor was obsolete. Page 7; Feature, Page 22.

● **GAS TURBINE** subsidiary of John Brown Engineering announced export orders worth £25.5m, bringing its total orders since April to £88m. Back Page and News Analysis Page 10.

● **BRITISH LEYLAND** is expected to put plans to develop its new Mini to the NEB to-day following Longbridge workers' acceptance of productivity commitments. Back Page.

● **INTERNATIONAL Computers** seems within sight of winning the contract to replace the EEC Commission's outdated IBM and CII equipment. Back Page.

● **U.S. WHOLESALE** price index jumped 0.9 per cent. in September after several months of relative stability. Back Page.

COMPANIES

● **DERENHAMS** pre-tax profit for the first 28 weeks fell to £2.6m. (£3.4m.). Directors say the headline reduced profit by more than £1m. Page 25 and Lex.

● **EMI** pre-tax profit for the year to June 30 rose to £59.25m. (£54.97m.) on increased turnover of £571.44m. (£503.07m.). Page 25 and Lex.

● **FRUEHAUF** Corporation of Detroit has made a £2.8m. bid for the two-thirds of Crane Fruehauf it does not already own. Page 26.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)		
RISES		
Crane Fruehauf	26 + 7	
Copeng Cons.	20 + 13	
FALLS		
Treasury 11½p 1981-1991	31 -	
Treasury 13½p 1983-1991	31 -	
Evchoquer 11½p '96	28 -	
Wood P. Cement	125 - 6	
BICC	98 -	
Barclays Bank	218 - 10	
Cater Ryler	165 - 20	
Courtauld's	94 - 7	
Dunham's	125 - 11	
Tube Inv.	96 - 5	
EMI	178 - 13	
English Prop.	28 - 34	
Glaxo	300 - 10	
Grand Metropolitan	40 - 6	
GUS "A"	128 - 11	
GKN	234 - 3	
Hammerson "A"	38 - 6	
Harris and Sheldon	128 - 3	
Hawthornes	128 - 3	
Howden (Ales)	128 - 3	
ICI	284 - 11	
Land Secs.	108 - 11	
Lyons (J.) "A"	42 - 7	
MEPCO	37 - 7	
McKenna Bros.	30 - 6	
P and O Ltd.	96 - 3	
Pearson Longman	93 - 7	
Provident Financial	48 - 9	
Tate and Lyle	205 - 11	
Tube Inv.	254 - 13	
Vickers	129 - 7	
BP	575 - 28	
Shell Transport	350 - 13	
SH South	170 - 15	
Charter Cons.	112 - 7	

MLR UP 2% TO 15% • FRESH CALL ON SPECIAL DEPOSITS

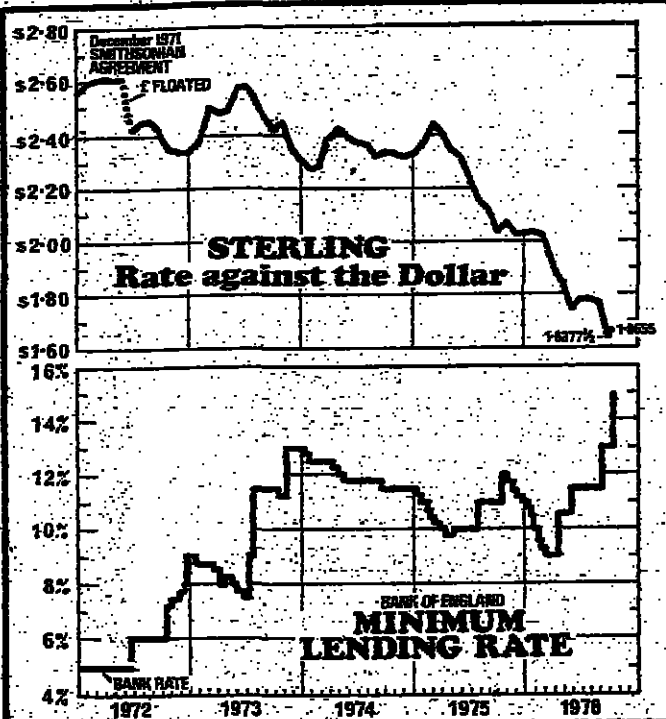
Healey moves to satisfy IMF

BY MICHAEL BLANDEN

In an emergency move to bring Britain's money supply under control and reassure foreign creditors the Government raised the Bank of England's minimum lending rate by 2 per cent. yesterday to a record 15 per cent. At the same time the liquidity of the banking system was squeezed further with a call for special deposits which will immobilise £700m. more funds. The new measures are specifically aimed to cut the expansion of the U.K.'s money supply to a level in line with the 12 per cent. guideline given by Mr. Denis Healey in July. This figure must be met to satisfy the International Monetary Fund's requirements for granting Britain's request for a \$3.9bn. standby credit. The move brought a mixed response from industry. Mr. John Methven, CBI director general, warned: "As long as the Government refuses to cut back its spending plans, industry is going to find it harder and harder to provide new jobs and cut unemployment. Mr. Len Murray, TUC general secretary, said: "We know the Government knows, and the IMF should know that our real problem can only be solved by sticking to a social contract and the strategy for industrial and economic recovery to which the Government, the TUC and the CBI have pledged themselves—not by tinkering with the money supply." The decision to move now has been forced on the Government by the preliminary evidence showing that money supply was growing at an annual rate of over 20 per cent. in the latest three-month period to mid-September. The measures will mean a sharp rise in the cost of loans to bank customers, and an increase in mortgage rates. The building society chiefs were meeting yesterday to discuss a

Continued on Back Page

rise in rates, already needed because of the earlier increase in the general cost of money. The latest events could push mortgage rates to 12 per cent. or even higher. It was being emphasised in Whitehall yesterday that the moves were designed to enforce the Government's existing policies, rather than as a first step in a new phase of restraint or in response to expected pressure from the IMF. The Chancellor of the Exchequer has insisted on several occasions recently that he expects the IMF to be satisfied with the present targets for the growth of money supply and domestic credit expansion. Yesterday's events also show, however, that it is felt necessary to take stiff measures to ensure that the current targets are met. And there is still a widespread feeling in the City and industry that further action, including possibly tax changes and a new examination of Government spending, could be required. The direct purpose of the measures is to help the Government finance its borrowing requirement and reduce the danger of a monetary explosion by cutting the banks' liquidity. The Bank of England argued that action already taken had helped to moderate the growth of money supply since September, but that this now needed substantial reinforcement. The special deposits call of 2 per cent. of the eligible liabilities of the banks and finance houses will bring in some £700m, which will reduce the short-term pressure for Government borrowing. The call, to be made in two halves on November 2 and November 15, follows the £350m. already paid by the banks as a result of last month's move, and brings the total level of special deposits to 6 per cent., or over £2bn.



One-day emergency debate on Monday

BY RICHARD EVANS AND PETER HENNESSY

MR. DENIS HEALEY, Chancellor of the Exchequer, will open on Monday a one-day emergency debate in the Commons on the economy. The Prime Minister will wind up for the Government. Sir Geoffrey Howe, Shadow Chancellor, and Mrs. Margaret Thatcher, Conservative leader, will lead the Tory attack. At the Conservative Party conference in Brighton to-day Mrs. Thatcher will grasp the opportunity presented by the crisis measures to proclaim the Conservative Party as an alternative government which has the policies and the unity to overcome the nation's difficulties. In what promises to be one of the political opportunities of her career Mrs. Thatcher, when winding up the Conservative party conference, will warn that unless further drastic economic measures are taken ministers must expect uncompromising opposition from the Tories. The decision to raise minimum lending rate was taken by the Chancellor and the Prime Minister early this week. It was put to the Cabinet for ratification at the last moment at its meeting yesterday morning as it was customary on these occasions. No ministerial resignations were in prospect last night. But leading Left-wingers demanded that their standard bearers in the Cabinet speak out and admit that industrial recovery was no longer possible. The feeling in Whitehall was that no immediate cuts in public spending will be announced on Monday. The Cabinet machinery for preparing such measures is geared to the publication of a White Paper in December. The initial reaction of shadow ministers to yesterday's measures was profound condemnation of the Government's failure to get to grips with the crisis. Sir Geoffrey Howe said in Brighton the measures were

the most shattering demonstration that the economic policy of the Government is now totally out of control. If this was a manifestation of an economic miracle then heaven help us. And a full-blooded conference speech by Mr. Michael Heseltine, shadow industry spokesman, had the packed audience roaring in approval. He said the move represented a total collapse of Mr. Healey's policies. It would destroy jobs, savings, investments and profits. He should go. This Government should go, and if it had a shred of pride it would go today. Mr. Heseltine said. It was just what the conference wanted to hear and his reception was tumultuous. Mr. Heseltine tore into the Labour party as a rabble of political extremists orchestrated from within the British Cabinet.

Conference report Page 8
David Watt in Brighton Page 28

Mr. Brian Sedgmore, MP for Luton West, and economic spokesman for the left-wing Tribune Group, described yesterday's measures as "unbelievable—a catastrophe." A senior Cabinet Minister such as Mr. Michael Foot should speak out and say so. Even before MLR was raised the Government's arithmetic did not add up. Mr. Brian Walden, an industrial Right-wing Labour MP, commented that although yesterday's measures were designed to strengthen sterling, its overseas holders could still decide it was "a good currency to get out of." MLR could rise two points. Its effects on investment and mortgages would be wholly bad. "It shows we are very near the end of the road," he said. Mr. David Steel, the Liberal leader, pursuing his party's coalition policy, called on Prime Minister to invite party leaders to Downing Street for talks. He described yesterday's announcement as a panic measure which would "kybosh" the Government's long term industrial strategy. Mr. Enoch Powell last night ridiculed the nation's preoccupation with the sterling exchange rate and the balance of payments. What mattered was that the terms of trade and the ratio of import to export prices had remained remarkably stable in recent years.

Sharp falls in City markets

BY MARGARET RED

CITY MARKETS yesterday reacted sharply to the MLR news while both share and gilt-edged prices suffered sharp declines to new lows for the year.

The pound staged a rally, but failed to hold its best level. Having opened a little better rising to \$1.6800 compared with the previous night's close of \$1.6520, moved briskly ahead after the Bank of England's surprise announcement to touch \$1.6730.

Later it fell back on some uncertainty whether the new action was adequate to the needs of the economic situation and after fluctuating finished at \$1.6655, a rise of 13¢ points on the day. Little or no Bank of England intervention was reported. Gains were also registered against leading Continental currencies, including the D-Mark and the Swiss franc.

In New York the pound closed at \$1.6555/6005 compared with \$1.6530/6550 overnight. In London the average depreciation against other major currencies finally showed a considerable improvement, narrowing to 44.6 per cent. compared with 45.5 per cent. the previous day.

The timing and size of the 2 per cent rise in MLR, coupled with the further call for special deposits, dealt a substantial blow to stock markets, which were not looking for such sharp action now.

Share prices fell heavily, with the FT 30-share index, which

only recently reached the 15 per cent level, were close to 15 per cent. in some cases. The new Treasury 14½ per cent. 1984 stock, which was a sell-out when it was offered at 95½ two weeks ago, finished at 92½, down 2½. Treasury 12 per cent. 1983 was 3½ lower at 90½.

The FT Government Securities index dropped by 1.52 to 57.28. It has now fallen 12 per cent. from its 1976 peak of 65.21 on January 30.

A more severe fall of 29.6 per cent. is now shown by the FT 30-share index, compared with its high this year of 320.3 in May. Falls throughout the list left innumerable issues at 1976 lows.

Among the leaders, ICI fell 11p to 254p. Tube Investments 12p to 244p, while BP were 35p lower at 575p and Shell Transports down 13p to 369p.

Property issues, particularly heavily knocked were Hamlyn 22p to 23p, and 23p lower at 235p. Land Securities, 11p down at 103p and MEPC, with a drop of 7p to 37p.

Among Banks, Barclays shed 10p to 218p and the other major banks showed declines of 4p to 6p.

In the "stretched" market, stock finished with falls of 5 in New York.

Spending this year by 22½ plants to end 14.8 down on the day at 298.0, its lowest since August 15, 1976.

Shares of property companies, which, as large borrowers from the banks, stand to be particularly hard hit by the increased interest rates, showed notably steep declines. Industrial leaders shed amounts of up to 13p-15p or more.

The "stretched" market, stock finished with falls of 5 in New York.

Spending this year by 22½ plants to end 14.8 down on the day at 298.0, its lowest since August 15, 1976.

Shares of property companies, which, as large borrowers from the banks, stand to be particularly hard hit by the increased interest rates, showed notably steep declines. Industrial leaders shed amounts of up to 13p-15p or more.

The "stretched" market, stock finished with falls of 5 in New York.

Spending this year by 22½ plants to end 14.8 down on the day at 298.0, its lowest since August 15, 1976.

Shares of property companies, which, as large borrowers from the banks, stand to be particularly hard hit by the increased interest rates, showed notably steep declines. Industrial leaders shed amounts of up to 13p-15p or more.

The "stretched" market, stock finished with falls of 5 in New York.

Dearer bank loans likely today

BY MICHAEL CASSELL

BIG INCREASES in the cost of bank loans for industry and private borrowers, together with a sharp rise in the mortgage rate, are likely to follow to-day in the wake of yesterday's decision on minimum lending rate. A decision on the mortgage rate is due to be announced to-day. It could go to 12.25 per cent. from its present 10.5 per cent. level. The cost of bank overdrafts is certain to rise, probably to reflect the full 2 per cent. MLR increase. This would push the banks' base lending rate up to 14 per cent. It would mean that top quality industrial and corporate customers would find themselves charged 15 to 15½ per cent. for their overdrafts. Personal customers would pay 17 per cent. to 18 per cent. for their advances. The banks were waiting last night to see how the level of rates in the money markets settled down before making the final decision on their own increases. Some bankers hoped it would be possible to keep the increase at less than the full 2 per cent., in order to help their customers and limit the damaging effect on the hoped-for recovery in industrial investment.

The authorities made it clear yesterday that they intended the rise in rates to be fully reflected in the short-term money market. It is doubtful how far the banks will be able to stand against the general level. News of the increase in MLR reached the building societies as they met in London to consider raising their rates. When the Council of the Building Societies Association heard of the day's events, the meeting was adjourned and representatives went immediately to the Treasury for discussions. The chance of a 12 per cent.-plus mortgage rate, which had previously been discounted as politically impossible, was back on the agenda when the Council

Continued on Back Page

We'll take you to France. You can take it from there.

That's what Air France & la Carte holidays are all about. They combine all the advantages of packaged holidays—low cost, convenience, and a single booking that covers flight, car hire and all accommodation, without introducing any of the limitations. Because France & la Carte leaves you free to do as you wish, and go where you please, when you please. So you can either choose your itinerary when you book your holiday, or plan your route day by day. Our vouchers mean you can book your next hotel as little as a day in advance.

See your local Travel Agent or contact Air France for the leaflet giving full details and conditions. It's up to you to take it from here.



AIR FRANCE

158 New Bond Street, London W1. Reservation Office 01-499 5011. Travel Office and Passenger Sales Dept. 01-499 8611. U.K. Head Office and Administration 01-499 4411. Manchester Reservations 061-832 7831/2.

هكذا من الأهل

New chairman at Orion

EUROPEAN NEWS

France pledges nuclear co-operation with Iran

BY ROBERT GRAHAM, MIDDLE EAST CORRESPONDENT

TEHRAN, Oct. 7.

FRANCE has agreed to increase the number of nuclear power stations it is willing to supply Iran from five to eight. At the same time, in a clear assertion of French freedom from U.S. pressure, President Valéry Giscard d'Estaing has pledged to strengthen nuclear co-operation with Iran at all levels.

Nuclear matters have dominated extensive discussions between the Shah of Iran and the French President during the latter's four-day visit here. Giscard d'Estaing, at a Press conference today at the close of the visit, said that re-processing spent fuel had not been covered. However, the Iranians are believed to be pressing France to consider, at a future date, providing such facilities for enriched uranium. Iran already has a 10 per cent stake in the French company that holds France's 47.5 per cent Eurodif stake.

Both the French and the Iranians have been extremely coy on the limits to nuclear co-operation that they envisage.

But it seems that France is keeping its options open. The U.S. stressed also its concern at the proliferation of French and West German nuclear deals, and the prospect of countries such as Pakistan and Iran acquiring re-processing facilities. Conscious of this, Giscard d'Estaing today pointed out that Iran was a signatory of the nuclear non-proliferation treaty, and only yesterday the Shah when opening the Senate stressed that the French President during the national controls. This point was stressed also to U.S. Secretary of State Dr. Henry Kissinger at a Press conference today at the close of the visit, said that re-processing spent fuel had not been covered. However, the Iranians are believed to be pressing France to consider, at a future date, providing such facilities for enriched uranium. Iran already has a 10 per cent stake in the French company that holds France's 47.5 per cent Eurodif stake.

Both the French and the Iranians have been extremely coy on the limits to nuclear co-operation that they envisage.

General strike causes much disruption

BY ROBERT MAUTHNER

PARIS, Oct. 7.

A 24-HOUR general strike called by the Left-wing trade unions against the French Government's anti-inflation plans caused a large-scale disruption throughout the country and brought hundreds of thousands of demonstrators into the streets of France's cities and towns.

In Paris, which was the scene of the largest demonstration, more than 100,000 workers marched from the Place de la Nation in eastern Paris to the Place de la République, led personally by the leaders of the Communist-led CGT and Left-wing CFTD unions, M. Georges Seguy and M. Edmond Maire. The marchers chanted "No to the Barre Plan" and other slogans against the Government's economic measures, but there were no violent incidents.

A CGT spokesman claimed later that the national stoppage was the most successful popular demonstration since the May 1968 student-workers revolt. But the leaders of the more moderate Force Ouvrière union, M. André Bergeron, said that this claim was vastly exaggerated.

Certainly, the strike did not bring the country's life entirely to a halt, although the public sector was heavily affected. Nearly all domestic airline flights were cancelled, but international flights were almost normal since most airport staff turned up for work.

But 75 per cent of all train and bus services were cut and, in the capital, only one in four underground trains were running, while the new express Metro system linking Paris with the suburbs was entirely closed down. Paris, too, was without newspapers or mail to-day and the leaders of the more moderate Force Ouvrière union, M. André Bergeron, said that this claim was vastly exaggerated.

Certainly, the strike did not bring the country's life entirely to a halt, although the public sector was heavily affected. Nearly all domestic airline flights were cancelled, but international flights were almost normal since most airport staff turned up for work.

But 75 per cent of all train and bus services were cut and, in the capital, only one in four underground trains were running, while the new express Metro system linking Paris with the suburbs was entirely closed down. Paris, too, was without newspapers or mail to-day and the leaders of the more moderate Force Ouvrière union, M. André Bergeron, said that this claim was vastly exaggerated.

Thieves held after 118 Picassos found

BY OUR OWN CORRESPONDENT

PARIS, Oct. 7.

A FRENCH policeman masquerading as an art collector, who managed to make contact with the thieves of the Picasso paintings stolen from Avignon's Palace of the Popes at the end of January, has led to the recovery in good condition of all the 118 stolen canvases. The paintings, which art experts valued at some Frs.20m. (about £3.3m.) were found by the police in a hired van, driven by the unsuspecting gang to a rendezvous in Marseilles with the art dealer-detective.

So one of the biggest art robberies in history had an ending which a Hollywood scriptwriter would have difficulty improving. The cops have bested the robbers who, as usual, made a fatal mistake. The story, as told by Police Chief Jean Mathieu to journalists to-day, began with tips from West German and Belgian police that the thieves had contacted art collectors in West Germany and other countries, before finally turning to the underground French market.

Posing as a collector, a French detective succeeded in making contact with the gang, which was demanding Frs.35m. (about £4m.) for the paintings, representing most of Picasso's work in the last 20 months of his life. For three weeks, the detective conducted sham negotiations with the gang, for the purchase of the paintings, finally arranging to meet them last night.

When the robbers drove up to a waterfront cafe in Marseilles, police charged out of nearby houses. After a brief scuffle, seven robbers were detained. There was more to come. One of the seven suspects, a 40-year-old Belgian, was found dead in his cell this morning, one hour after being questioned by police, and an autopsy is being held to determine the cause of death. The other six, including a 35-year-old German and five Frenchmen, are being held for further questioning.

The Japanese believe that if they can 'defeat' the Americans, then the Europeans will give them little trouble, even though inside the European Community they are at an initial disadvantage... To this end the Japanese are putting emphasis on group strategy—concentrating their forces for international competition. ☹☹

THE JAPANESE COMPETITOR

by Henry Stokes

—formerly FT Tokyo Correspondent

Published by the Financial Times Ltd.

Send for information about this vital report by completing the coupon below, or by clipping your business card to this advertisement, and mailing it to:

The Financial Times Ltd.,
Business Enterprises Division,
10 Bolt Court, Fleet Street,
London EC4A 3HL.

Please send me more information about THE JAPANESE COMPETITOR:

Name _____

Position _____

Organization _____

Address _____

Country _____

FTL

Fälldin elected PM in Sweden

MR. THOREBJÖRN FÄLLDIN, the Centre Party leader, was elected Prime Minister in the Riksdag (parliament) in Stockholm yesterday by a majority of 14 votes.

MR. THOREBJÖRN FÄLLDIN, the Centre Party leader, was elected Prime Minister in the Riksdag (parliament) in Stockholm yesterday by a majority of 14 votes. The three former opposition parties—Centre, Liberal and Moderate—jointly cast 174 votes for the new leader, and the Social Democrats and Communists cast 160 against, in the 349-seat parliament.

This is the first time for 44 years that there has been a non-Social Democratic Prime Minister in the Riksdag, and it follows the defeat of the Social Democrats at the general election held on September 19. Reuter adds: Mr. Fälldin will appoint the country's first woman Foreign Minister to-day, official sources said. He has chosen Mrs. Karin Soeder, an MP since 1971, who has been active in Mr. Fälldin's Centre Party for 20 years.

Swiss air secrets leak

BRIG-GEN. Jean-Louis Jeannaire, passed on military information to the Soviet Union from 1962 until "recently," Parliament in Bern was told yesterday by Justice Minister Kurt Furgler.

BRIG-GEN. Jean-Louis Jeannaire, passed on military information to the Soviet Union from 1962 until "recently," Parliament in Bern was told yesterday by Justice Minister Kurt Furgler. Jeannaire was charged in August, Dr. Furgler stated, that while he could make no detailed report on the nature of the information, this had contained substantial military secrets. He was permitted under Gen. Furgler, and will then go on to chair a meeting of the Cabinet which is scheduled to take a number of politically hazardous decisions on economic management.

In both cases, he will be seeking to check signs of a polarisation in political development and to maintain the unity of his Government. Some members of the Cabinet are known to be deeply concerned over the failure of police in San Sebastian to take action against groups of extreme right wingers who yesterday, for the second consecutive night, attacked bars, restaurants and other property and again went into cinema to attack customers, out on the street at gunpoint.

Bonn convinced

A SPOKESMAN for the West German Defence Ministry said that the German government had received no confirmation from Paris that France was to withdraw 10,000 of the 60,000 French troops based in West Germany, our correspondent from Bonn.

A SPOKESMAN for the West German Defence Ministry said that the German government had received no confirmation from Paris that France was to withdraw 10,000 of the 60,000 French troops based in West Germany, our correspondent from Bonn.

Race clash in Portugal

BY PAUL ELLMAN

LISBON, Oct. 7.

POLICE EVACUATED 140 black miners from the central Portuguese town of Fundao to-day after racial clashes which left two dead and many injured. Fighting between black and white miners at the Panasqueira mine, owned by the British company, Berrill Tin and Wolfram, erupted after what local reports said had been a series of incidents. A crowd of black miners, originally from the ex-Portuguese colony of the Cape Verde Islands, burst into a white dormitory last night and apparently set fire to it.

During the subsequent fighting in which one black and one white miner were killed, troops were rushed from the infantry regiment at Castelo Branco to guard over-stretched Republican guardsmen.

The incidents dramatically highlighted the deterioration in Portugal's once peaceful race relations, under the twin pressures of soaring inflation and high unemployment. The Cape Verdeans flocked to Portugal during the 1960s to take low-paid labouring jobs; but Portuguese were no longer willing to perform or to fill vacancies created by the emigration of local citizens to France and West Germany.

Emigration outlets for Portugal have been virtually closed for over two years and the influx of almost 1m. refugees from the former colonies of Angola and Mozambique have sent the unemployment rate up to 15 per cent.

Like immigrants in other West European countries, the Cape Verdeans have tended to become a scapegoat minority, with the extreme right wing Press playing up crimes in which they are allegedly involved. Early this summer, hostility against Cape Verdeans erupted in Lisbon when a crowd attending the funeral of a team leader who had been murdered by blacks lynched a mob who had been accused of robbing a woman mourner's high unemployment. The Cape Verdeans flocked to Portugal during the 1960s to take low-paid labouring jobs; but Portuguese were no longer willing to perform or to fill vacancies created by the emigration of local citizens to France and West Germany.

Gierek to Romania

POLISH PARTY leader, Edward Gierek, to-day flew to Romania for a three-day visit. Romania is the only European socialist bloc country which Edward Gierek had not visited since becoming First Secretary in 1970, our correspondent writes from Warsaw. The composition of the delegation suggests that political questions will be important in the discussion. Last week, a Polish-Romanian trade commission confirmed a mutual trade target of 3,000m. roubles for 1976-1980, which is 21-times the figure for the previous five-year period.

POLISH PARTY leader, Edward Gierek, to-day flew to Romania for a three-day visit. Romania is the only European socialist bloc country which Edward Gierek had not visited since becoming First Secretary in 1970, our correspondent writes from Warsaw. The composition of the delegation suggests that political questions will be important in the discussion. Last week, a Polish-Romanian trade commission confirmed a mutual trade target of 3,000m. roubles for 1976-1980, which is 21-times the figure for the previous five-year period.

Arsenic leak move

SIX managers and technicians of an Italian company may be charged in connection with a leakage of arsenic which polluted a large stretch of land near Manfredonia last month, our correspondent is told yesterday. The act followed an explosion in the state-controlled Anic chemical company in which six square miles of mainly farmland were contaminated by at least a tonne of arsenic.

SIX managers and technicians of an Italian company may be charged in connection with a leakage of arsenic which polluted a large stretch of land near Manfredonia last month, our correspondent is told yesterday. The act followed an explosion in the state-controlled Anic chemical company in which six square miles of mainly farmland were contaminated by at least a tonne of arsenic.

Tito better

PRESIDENT Tito is recovering from a three-day illness, the Yugoslav Foreign Ministry stated yesterday. It was announced on September 11 that the 84-year-old leader was suffering from an acute liver ailment, and would have to undergo several weeks of rest and treatment. He returned to his Belgrade home last week after about two weeks at a country house in northern Yugoslavia, Reuter.

PRESIDENT Tito is recovering from a three-day illness, the Yugoslav Foreign Ministry stated yesterday. It was announced on September 11 that the 84-year-old leader was suffering from an acute liver ailment, and would have to undergo several weeks of rest and treatment. He returned to his Belgrade home last week after about two weeks at a country house in northern Yugoslavia, Reuter.

Giggle fixed

NINE solemn judges of the Common Market's European Court of Justice have fixed the price of a giggle. Court officials said yesterday that the panel ruled that "giggle boxes" used in talking dolls, should be classed as accessories, and not as toys. The ruling means that the boxes should be subject to a 12 per cent tax, if exported from one EEC state to another, and not 16 per cent, the export levy imposed on toys. Reuter.

NINE solemn judges of the Common Market's European Court of Justice have fixed the price of a giggle. Court officials said yesterday that the panel ruled that "giggle boxes" used in talking dolls, should be classed as accessories, and not as toys. The ruling means that the boxes should be subject to a 12 per cent tax, if exported from one EEC state to another, and not 16 per cent, the export levy imposed on toys. Reuter.

Guerilla trial

THE West German Federal prosecutor yesterday demanded that three ring-leaders of the Bader-Meinhold urban guerrilla gang receive the full brunt of the law and go to prison for life UPI reports from Stuttgart.

THE West German Federal prosecutor yesterday demanded that three ring-leaders of the Bader-Meinhold urban guerrilla gang receive the full brunt of the law and go to prison for life UPI reports from Stuttgart.

W. German Right-wing parties move to patch widening rift

BY NICHOLAS COLCHESTER

BONN, Oct. 7.

DR. HELMUT KOHL, chairman of the West German Christian Democratic Party, confirmed this evening that he would go to Bonn to become floor leader of his party in the West German parliament. At the same time, the CDU and the CSU, the Bavarian sister party headed by Herr Franz-Josef Strauss, announced the establishment of a commission which will prepare the basis for their further co-operation.

The idea that the CSU should become independent of the CDU and expand its operations beyond Bavaria is not new. Herr Strauss has raised it many times before. In part it stems from the assumption that Herr Strauss could attract voters in the North the way he draws them in the South. In part it reflects the idea that if conservative voters were offered a broader palette, the Free Democrats could be shifted from their position as a "fourth party" in the 1976 election ended late last year.

The split became public yesterday when the German weekly magazine "Quick" published alleged statements of Herr Strauss made late on election night. The exact words attributed to the Bavarian politician do not bear repeating but the gist of his remarks, which have not been denied outright by the CSU, was criticism of the CDU harness.

Herr Strauss plainly disapproves of Herr Kohl's continued attempts to woo the Free Democrats—the CDU chief still has not publicly conceded defeat. He was being urged by party colleagues to come to Bonn. Yet leaving personal considerations aside, there were arguments both ways. Herr Kohl might have remained a more attractive potential partner for the FDP if he had avoided becoming vocal in opposition over the coming months. On the other hand, it was suggested that Herr Kohl's position within the CDU would be quickly eroded if he were not in Bonn to defend it. The prediction was that Herr Kohl would become floor leader of the CDU, but only if Herr Strauss promised allegiance over the next four years.

Spanish Premier attacked by Right

BY ROGER MATTHEWS

MADRID, Oct. 7.

FURTHER violence last night and early this morning in the Basque provinces together with right wing verbal attacks on the policies of the Spanish Government, are combining to make to-morrow a perhaps critical day for Prime Minister Adolfo Suarez.

First, he is due to make a major speech in defence of his programme of gradual political liberalisation to the basically hostile National Movement, the one party permitted under Gen. Franco, and will then go on to chair a meeting of the Cabinet which is scheduled to take a number of politically hazardous decisions on economic management.

In both cases, he will be seeking to check signs of a polarisation in political development and to maintain the unity of his Government. Some members of the Cabinet are known to be deeply concerned over the failure of police in San Sebastian to take action against groups of extreme right wingers who yesterday, for the second consecutive night, attacked bars, restaurants and other property and again went into cinema to attack customers, out on the street at gunpoint.

During the early hours of to-day, this brought violent reaction when gunmen opened up from a speeding car on a group of Guardia Civil but missed their targets.

In the Cortes (Parliament), a deputy has accused the Government of following "suicidal policies" and directly blamed official weakness for the death of five people, including a member of the Council of the Basque in San Sebastian on Monday.

A Press conference, held by the military wing of the Basques separatist group, ETA, in the South of France yesterday, to explain why it had carried out the murders, led to the French ambassador being summoned immediately to the Foreign Office in Madrid to receive a formal note of protest.

Allowing this press conference to be held was, according to the Spanish Foreign Office, "a violation of the most basic norms of international law and of French law on the political activities of foreigners within France."

Right wing opponents of the Prime Minister are also seeking to make capital out of his dismissal of former Deputy Premier, Lieut. Gen. de Santiago three weeks ago. Gen. de Santiago and Lieut. Gen. Iñesta Cano, a hardline former head of the Guardia Civil, exchanged letters on the subject of the Government's policies and are to be retired early from the Army as a result.

At a memorial service in Barcelona for the five men killed in San Sebastian, demonstrators demanded that the two generals should be reinstated and this attitude will probably be reflected among certain sectors of the Cortes in the coming day.

The new Deputy Prime Minister, Lieut. Gen. Gutierrez Mellado, is however, believed to be confident that the vast majority of officers support disciplinary action against such as officers who overtly involve themselves in political activity.

Race clash in Portugal

BY PAUL ELLMAN

LISBON, Oct. 7.

POLICE EVACUATED 140 black miners from the central Portuguese town of Fundao to-day after racial clashes which left two dead and many injured. Fighting between black and white miners at the Panasqueira mine, owned by the British company, Berrill Tin and Wolfram, erupted after what local reports said had been a series of incidents. A crowd of black miners, originally from the ex-Portuguese colony of the Cape Verde Islands, burst into a white dormitory last night and apparently set fire to it.

During the subsequent fighting in which one black and one white miner were killed, troops were rushed from the infantry regiment at Castelo Branco to guard over-stretched Republican guardsmen.

The incidents dramatically highlighted the deterioration in Portugal's once peaceful race relations, under the twin pressures of soaring inflation and high unemployment. The Cape Verdeans flocked to Portugal during the 1960s to take low-paid labouring jobs; but Portuguese were no longer willing to perform or to fill vacancies created by the emigration of local citizens to France and West Germany.

Emigration outlets for Portugal have been virtually closed for over two years and the influx of almost 1m. refugees from the former colonies of Angola and Mozambique have sent the unemployment rate up to 15 per cent.

Like immigrants in other West European countries, the Cape Verdeans have tended to become a scapegoat minority, with the extreme right wing Press playing up crimes in which they are allegedly involved. Early this summer, hostility against Cape Verdeans erupted in Lisbon when a crowd attending the funeral of a team leader who had been murdered by blacks lynched a mob who had been accused of robbing a woman mourner's high unemployment. The Cape Verdeans flocked to Portugal during the 1960s to take low-paid labouring jobs; but Portuguese were no longer willing to perform or to fill vacancies created by the emigration of local citizens to France and West Germany.

Nuclear war risk bigger

STOCKHOLM, Oct. 8.

ABOUT 35 countries will be able to make atomic weapons within five years and nuclear war will become inevitable, the authoritative Stockholm International Peace Research Institute (SPIRI) forecast to-day.

The Institute said also that scientists in both East and West were striving for a lead in nuclear technology that would make a pre-emptive atomic strike tempting to either the U.S. or the Soviet Union.

The Institute made the claims in a new publication, *Armaments and Disarmament in the Nuclear Age*, which marks the Institute's 10th anniversary. The independent organisation, which has an international governing body, was set up by the Swedish Parliament in 1966 to commemorate the 150 years of unbroken peace in Sweden.

The publication painted a gloomy picture of far-reaching technical advances in nuclear, chemical, bacteriological and conventional weaponry. It said the spread of nuclear capability to about 35 countries by 1985 would be a by-product of peaceful nuclear programmes. Stating that several "near nuclear" countries felt themselves in grave danger because of their geo-political circumstances, the Institute predicted that pressure on them to "go nuclear" would become irresistible.

Because of differing levels of nuclear sophistication "there would therefore arise many situations in which a successful pre-emptive strike will either be possible, or at least seem to be possible," the Institute said. Reuter.

Poles back dissidents

BY CHRISTOPHER BOBINSKI

WARSAW, Oct. 7.

ANNUAL ELECTIONS to the thought by Poles members to be committee of the Polish Pen Club of writers, held yesterday, managed to get enough votes far saw a decisive vote of confidence election to the committee. In given to members who, over the past, it was thought political past year, have protested firm over changes in the Polish constitution, and later in defence of workers' rights after demonstrations in June against proposed food price increases.

The new committee in Poland, the international club contains a number of writers who have suffered for their non-conformist attitudes in recent months. None of the candidates was a possible 95.

Seamen seek better ship safety

BY JOHN WYLES, SHIPPING CORRESPONDENT

New moves to improve safety on board ships, particularly those sailing under flags of convenience, will be launched at the International Labour Organisation's maritime conference, starting in Geneva next week, with a report to the conference that the International Transport Workers' Federation leaders in the forefront, will be urging employers and governments to adopt a strong ILO convention that will ensure that ship-owners and shipping industry "may only be able to consolidate what has already been achieved."

much the poorest safety records, with a share of total casualties two to three times greater than their share of world shipping. Mr. Francis Blanchard, director-general of the ILO, says in his report to the conference that "somewhat more sombre than when it last met in 1970, the pre-dicts that seafarers' life and work may face setbacks in the immediate future. At best, the shipping industry "may only be able to consolidate what has already been achieved."

Belgium affirms allegiance to Snake

By David Curry

BRUSSELS

THERE will be no relationship between Belgium and the Snake in the event of a revaluation. This statement has been made by the Belgian National Bank, members of which have withdrawn from the Snake of floating and to assert once it remains a financial objective of the avoid any devaluation currency.

However, observers priced by the Bank that came hell and Belgium intended to the relationship between German and Belgian currencies. Discussing the National Bank's decision it would be unlikely or to change the rate of the two currencies, were the implications lateral revaluation snake partner.

The Belgian franc has been weak since the end of the year against the mark, are inclined to National Bank's signed by its top Board, part of the speculation. They said that the Bank must get the present currency before the end of high inflation its defence (current is 13 per cent) retards economic growth.

It is also pointed out that a revaluation of the franc and Dutch guilder together, and the done of the Benelux franc and guilder be economic nonsense. feeling in Brussels to be that a 5 per cent revaluation completely Per cent, devaluations franc and guilder was likely adjustment, have also been made. The French franc could be back into the discount of around 12 from the parties it will to hold when it quits anism in the spring.

The National Bank for wanting to avoid an exports would gain a advantage from cheap currency because of import content in the tured goods sent over.

CHARITY NEEDS YOUR TRUST

CHARITIES AID FOUNDATION, leading specialists in the administration of privileged funds for charity, provides individual financial services for private individuals companies...

* A trouble-free and, usually, cost-method of setting up and administering charitable Trust designed to suit your circumstances. For example:—

* LOAN TRUSTS — for those who lend capital temporarily, even for a months, the income being distributed to charity entirely tax-free.

* DISCRETIONARY TRUSTS — for those who wish to retain complete control during their lifetime over the distribution of income from a capital fund or capital itself.

* GROWTH TRUSTS — a new way of building up your own charitable Trust year year out of tax-privileged income.

CHARITIES AID FOUNDATION also long-established covenant services which ensure speedy recovery of income tax for the benefit charity. And all account holders with C can use CHARITY CREDITS, the most convenient way of giving to charity. You them just like a cheque. To find out more, please post the coupon below indicating the booklets you require.

To CHARITIES AID FOUNDATION

48 Paulbury Road, Tonbridge, Kent TN

Please send me the following booklets:—

THE FACILITIES OF THE CHARITIES AID FOUNDATION — a booklet of giving to charity.

TRUST FACILITIES — a booklet of giving to charity.

GIVING TO CHARITY FROM INCOME — a booklet of giving to charity.

THE BUSINESS SIDE OF GIVING TO CHARITY — a booklet of giving to charity.

CHARITY CREDITS — an explanatory booklet.

NAME _____

ADDRESS _____

CHARITIES AID FOUNDATION

Specialists in tax-privileged giving to charity

مكتبة الشامل

Angry NY police in 'rescue' demo

More than 1,000 angry off-duty New York City policemen rushed and tried to break through street riot barricades manned by their senior officers early yesterday morning in an attempt to "rescue" four of their colleagues arrested earlier on charges of participating in an illegal demonstration and blocking traffic.

The police-to-police confrontation was the latest incident in the bitter battle between the patrolmen and the city. The issue centres on the city's refusal to give the police the retroactive pay increase that they have demanded for fear that payment of this award would encourage other municipal unions to reject the necessary salary freezes.

Cuban Air crash

The cause of the crash of a Cuban Airlines DC8 aircraft into the Caribbean sea three miles off Barbados west coast on Wednesday was almost certainly sabotage, writes our Bridgetown correspondent. Investigators are tentatively accepting the claim of a Miami-based group of Cuban exiles that they planted a magnetic bomb aboard the plane, which carried all 73 passengers and crew in their death.

\$20m. drug haul

Federal drug agents, in a series of sweeps in several cities, yesterday arrested more than 200 people and seized heroin with a street value of more than \$20m., Reuters reports from Washington.

OPEC price forecast

Mr. Wallace Hopkins, Deputy Director of the International Energy Agency (IEA), said yesterday that he expects the Organisation of Petroleum Exporting Countries (OPEC) will agree in December on a price increase of between 10 and 15 per cent, AP-DJ reports from Washington.

Mexico deficit drops

Mexico's foreign trade deficit declined 12.2 per cent during the first seven months of this year compared with the same period of 1975, the Mexican Foreign Trade Institute told AP-DJ.

Panama Canal talks

Panamanian Foreign Minister Aquilino Boyd said yesterday that negotiations with the U.S. over the Panama Canal zone will resume within two weeks, AP-DJ reports from New York.

Ecuador tremors

Two days of earth tremors which shook central Ecuador almost hourly subsided yesterday leaving behind 10,000 people homeless and 14 villages in ruins, Reuters reports from Quito.

New questions posed about President's income tax returns

BY DAVID BELL

WASHINGTON, Oct. 7.

PRESIDENT FORD may well face new questions about his tax returns and about the investigation by the Watergate special prosecutor as a result of a long and detailed analysis of these returns published today.

A front page article by the two Wall Street Journal reporters who first revealed last month that the prosecutor is investigating Mr. Ford's returns, says that the Internal Revenue Service audited Mr. Ford's returns before he was confirmed as Mr. Nixon's Vice-President following the abrupt departure of Vice-President Spiro Agnew.

Despite White House suggestions last week that Mr. Charles Ruff, the Watergate prosecutor, would be announcing this week that Mr. Ford had been "cleared" of whatever charges are being investigated, such an announcement has not come and the inquiry seems to be still very much under way.

While there is absolutely no firm indication of any kind that Mr. Ruff may himself be looking at these tax returns that possibility cannot be ruled out. It goes without saying that the longer the investigation goes on, the more embarrassing politically it is for the President.

The authors are very careful not to accuse Mr. Ford of any wrongdoing, but they note that the 1972 IRS report for 1972 shows that, if Mr. Ford's returns are accurate, he had only \$5 a week spending money throughout the year. And, according to the year. And, according to the tax return, he and Mrs. Ford spent only \$637 in the same year for "miscellaneous out of pocket expenses". Mr. Ford's salary as House Minority Leader was then \$49,000.

Mr. Philip Buchen, the White House counsel, said that the \$5 a week was ample for Mr. Ford at the time. His needs were very few. All his travel on behalf of other Congressional candidates was paid by the Republican Party and most of his meals were taken at political functions. "He had very little need at any time for personal cash," Mr. Buchen said.

The article also reveals, apparently for the first time, that four cheques for a total of \$871 for clothes for Mrs. Ford were paid out of Mr. Ford's political bank account—the Gerald R. Ford Fifth District Account in his home town of Grand Rapids. The White House suggested today that this might have been legitimate because Mrs. Ford travelled so much with her husband on political matters. At the time Mr. Ford told the IRS that he had overlooked the purchases and paid tax on them.

The IRS report also shows that Mr. Ford paid for a \$1,167 ski holiday out of the same bank account. In their report, the IRS agents say that when they pointed this out to Mr. Ford he said that he had borrowed money from that political account briefly and had intended to repay the account which he did a few days later. The IRS agents accepted this.

Policy change on boycott

BY OUR OWN CORRESPONDENT

WASHINGTON, Oct. 7.

THE NAMES of U.S. companies which have participated in the Arab boycott. This is something that we can do. The Congress failed to do it and we intend to do it.

The action is a major departure from past administration policy. Four Democrats—two Senators and two Congressmen—held a news conference on Capitol Hill today to dispute the President's claim that Congress had failed to act. Representative Jonathan Bingham, chief sponsor of the anti-boycott legislation, said: "The fact is that both Houses passed strong legislation prohibiting co-operation with the boycott. The administration spokesmen on Capitol Hill were the ones that were able to kill it."

During the debate, the President surprised newsmen, viewers and even Commerce Department officials, who had been working on a new policy but did not know if and when it would be implemented. "Because the Congress failed to act," the President said, "I'm going to announce tomorrow that the Department of Commerce will disclose those companies that have participated in the Arab boycott. This is something that we can do. The Congress failed to do it and we intend to do it."



A MAJOR political storm began breaking over President Ford today following his remarks during last night's debate that "there is no Soviet domination of Eastern Europe."

The Democrats could hardly believe their ears. No remark could have been guaranteed to do more damage to Mr. Ford among the ethnic voters that he has been courting so assiduously in the past month. Most of them live in just the states that Mr. Ford must carry if he is to be elected and it became very clear that they are not going to forgive him easily, if at all, for his comments.

Mr. Jimmy Carter told Labour leaders in San Francisco today that "for anyone to state that

THE FORD-CARTER TV DEBATE

Political storm breaks over E. Europe remarks

BY DAVID BELL IN WASHINGTON, Oct. 7

the people in Hungary, Czechoslovakia and Romania and East Germany are free of Soviet domination is 'ridiculous'. These comments were echoed repeatedly in cities like Chicago and Milwaukee by representatives of ethnic groups. "Mr. Ford has just kissed goodbye to the ethnic vote," one Polish American was quoted as saying bitterly this morning.

Dr. Lev Dobrianski, chairman of the National Captive Nations Committee, said that he was "shocked to hear President Ford state and even try to defend his preposterous statement. In my judgment and that of millions of Americans the statement was incredible."

Even Western diplomats in Washington could not conceal their surprise at the remark. "It is absolutely crazy to say what Mr. Ford did. Surely this is what the Nato alliance

is all about?" one said. The White House moved today to try to damp down the furor and aides said that Mr. Ford had not meant to say that there was no Soviet domination but rather that the U.S. would never concede such domination of Eastern Europe. But Mr. Ford was given the chance by his questioner last night to say that, after he made his initial remark, and he did not take it. General Brent Scowcroft, his national security adviser, also tried to get journalists last night to agree with what Mr. Ford actually said, even though he did concede that the Soviet Union currently has four divisions inside Poland.

The ethnic vote, which is heavily Catholic, has in the past usually voted Democratic, but it deserted George McGovern in 1972 and had been reported

to be very unimpressed by Mr. Jimmy Carter, not least because of the marginally more liberal stand he has taken on abortion than Mr. Ford. The Republicans have been there before paying the closest attention to this vote and numerous ethnic groups have been warmly received at the White House.

Thus the effect of the President's remark which was quite unequivocal is likely to be devastating. Furthermore, it was also likely to profoundly anger many Republicans, particularly those who supported Mr. Ronald Reagan all through the primaries. The charge that Mr. Ford had sold out to the Russians and did not care about Soviet domination in Eastern Europe always drew loud applause from Mr. Reagan's audiences. They may now be so irritated by Mr.

Ford's performance that they will once again attack him for his "weakness".

Most observers are still at a loss to understand how Mr. Ford could have made such an elementary blunder in that until then had been a workmanlike defence of his foreign policy. That defence will now presumably be all but submerged by the attention that is paid to the Eastern European remark.

Mr. Hamilton Jordan, Mr. Carter's campaign manager, said early this morning that the campaign had already received calls from many ethnic groups pledging their support and indicating their anger at Mr. Ford's observation.

Carter controls content and tempo

BY JUREK MARTIN, U.S. EDITOR

IF PRESIDENT Ford's advisers had had their way, the first of the three televised debates between the Presidential candidates would have been on defence and foreign policy. Mr. Jimmy Carter's advisers resisted this, believing that there was no point in opening with the President's strong suit. So the debates began with domestic issues, supposedly Mr. Carter's strength and Gerald Ford won it. In hindsight, after last night's debate, Mr. Carter's staff may feel they made a mistake for leaving aside obviously partisan sentiments.

There is a consensus view this morning that Mr. Ford's best hand was badly played and that Mr. Carter took advantage of it. Indeed, Mr. Ford seems to have made at least one grave blunder, in insisting that countries of Eastern Europe (specifically Poland, Yugoslavia and Romania) are not dominated by the Soviet Union. This is a dubious contention at best in foreign policy terms but is one with possibly lethal domestic political implications. Mr. Carter wasted no time in pulling the President up sharply by suggesting that he would like to see Mr. Ford convince the substantial ethnic groups in America of his case. In the words of one commentator: "The President has just kissed off the Polish vote," which, if true, is no small matter.

given the heavy ethnic working class presence in the big cities of the industrial heartland. States that Mr. Ford must carry if he is to remain President. Mr. Carter's quickness in highlighting Mr. Ford's extraordinary statement illustrated the difference in the first two debates. The Democratic candidate was altogether sharper than he was two weeks ago, having apparently totally lost the awe of the Presidency that was his nemesis in Philadelphia. He controlled both the content and tempo of the debate, often insisting on answering points raised in previous questions before moving on to the one which had been put to him. At least three times he came close to showing contempt for his opponent: when he caustically remarked that at least Mr. Ford was able to remember the date of the first SALT agreement; when he deflated Mr. Ford's invocation of papal support for the Helsinki agreement by commenting that he was talking about Gerald Ford and not His Holiness the Pope; and when he persistently referred to "Mr. Kissinger as the President when it came to foreign policy matters. Mr. Carter even felt confident enough to sit down several times when Mr. Ford was speaking.

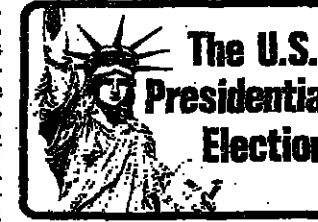
Mr. Carter showed his deftness, too, by managing to speak for his share of the 90 minutes without ever really committing himself to a course of action that might tie his hands if he becomes President. The only exception to this would appear to be his assertion that he would consider any new Arab oil

whose current state he deplored, has a major impact on the conduct of American foreign policy. His phrase that "the U.S. should be the breadbasket not the arms merchant of the world" was clearly thought out in advance and delivered with effect. He got in a telling blow with his contention that the Iranian Navy was being sold sophisticated American equipment before the U.S. Navy even got its hands on it. Mr. Ford's defence looked a little ragged at times. He was clearly disconcerted by Mr. Carter's habit of not always answering immediately the question put to him. Late last night there was sharp disagreement among Mr. Ford's inner circle as to whether or not to seek a change in the format of the final debate to prevent Mr. Carter from doing this. There was no such consideration after the first debate.

The President was, perhaps, slightly unlucky in the questions that he was asked. He was by 40 per cent to 30 per cent given nothing soft on defence policy to belabour. Mr. Carter, though, by the same token, he was not embarrassed by having the Earl Butz affair raised, as he had feared. His message, delivered more stridently than his own, was that America is at peace, with none of its soldiers fighting overseas, and some disinterest in the nation at that in the Middle East and present with foreign affairs.

embargo, as "an economic declaration of war" and would respond by cutting off all shipments of aid, goods and materials to the countries imposing it. His defence of Israel was as strenuous as anything that he has given before. He borrowed freely from both right and left, taking leaves out of Ronald Reagan's book on issues such as Solzhenitsyn, the Helsinki agreement and even the Panama Canal, and allying himself with liberal causes.

He also succeeded in repeatedly driving home the point he was most anxious to make given his omissions in the first debate—that America's domestic economic condition, that in the Middle East and present with foreign affairs.



Bringing a gentle warmth to half the world and more.

Gracious hostess in her sarong kebaya. She has a way with people. A natural smile. A gentle warmth. You'll meet her five miles high. In exclusive 747B, 707 or 737 comfort. Across three continents. She'll care for you as only she knows how. Our girl. The heart of Singapore Airlines.



SINGAPORE AIRLINES
A great way to fly

See your travel agent or call 011 44 117 Regent Street, London, W1B 2LS. Reservations 011 44 202 202 202. Telex 955000. Singapore Airlines, 10, Raffles Place, Singapore 05. Tel. 04 234 2341. The Hongkong & Shanghai Banking Corporation, 11, Queen's Road, Hong Kong. Tel. 252 2222.

OVERSEAS NEWS

Brezhnev condemns Anglo-U.S. mediation

By David Salter

MOSCOW, Oct. 7. COMMUNIST PARTY Secretary Leonid Brezhnev tonight added his voice to the chorus of official Soviet criticism directed against the Anglo-American mediation effort in southern Africa.

At a Kremlin dinner for Angolan President Agostinho Neto, Mr. Brezhnev criticised those seeking to substitute "fictitious liberation for genuine liberation in the south of Africa."

He said such people are, in effect, trying "to preserve the positions of imperialism in the area" and "to support the power of the Republic of South Africa," which he called "this tottering bastion of racialism."

Mr. Brezhnev said the problems of Namibia and Rhodesia can only be solved by the African peoples themselves, an implicit criticism of Anglo-American "interference."

Mr. Brezhnev's speech comes at a particularly important time for Soviet relations with Africa. President Neto is making his first visit to the Soviet Union and he is one of the few "front line" African Presidents who have rejected parts of the agreement accepted by Rhodesian Prime Minister Ian Smith for the transition to black majority rule.

Reporter reports from the UN: Zambia called today for intensification of the armed struggle in Rhodesia until a genuine black majority Government is in control there.

Addressing the General Assembly, Mr. Brezhnev said that while the South African Government should have key positions in the transitional government, he also said armed struggle was increasing in intensity in Namibia and that in South Africa many more were ready to fight.

Meanwhile in Washington, British Foreign Secretary Anthony Crosland said the Anglo-American peace initiative in southern Africa could remove the biggest threat of conflagration in the world.

Iraq says oil price is low

MANILA, Oct. 7. THE IRANIAN Minister controlling the Opec special fund insisted today that oil prices, far from being high, were a bargain.

Suburban Yezneh rebutted a charge by U.S. Treasury Secretary William Simon that another oil price increase would be dangerous, adding that Mr. Simon's prediction that the oil exporting countries will have a 50 per cent. increase in 1977, even without an increase in an exaggeration. It would be less than half that.

Meanwhile in Hong Kong, David Rockefeller, chairman of the Chase Manhattan Bank, predicted oil prices would rise 10 to 15 per cent. before the end of the year.

A final agreement on Saudi Arabia assuming 100 per cent. control of Aramco is likely to be concluded and signed next week, informed diplomats said today in Geneva.

OECD will revise down industrial growth estimates

By REGINALD DALE

MANILA, Oct. 7.

THE SLOWDOWN in the world's industrial economies in the second half of this year is likely to be slightly sharper than originally expected, but there is no need to revise forecasts of an upturn in the new year. This was the main conclusion to emerge from a meeting of the OECD's Working Party Three in Manila last night.

Following today's deliberations the OECD is to revise downwards its original growth estimates for the second half. These were 4.75 per cent. for Canada, U.S., Japan, France, Germany, Italy and the U.K. and 4.5 per cent. for the rest of the industrialised world. But it will not alter its projection of 5.25 per cent. growth for the first half of next year.

The organisation will also revise upwards its estimates of

both the British and French current account deficits for this year, and reduce its figure for the U.S. The original figures were deficits of \$3.5bn. for the U.S., \$2.75bn. for France, and \$2.5bn. for the U.K.

Exports expected the overall deficit for the area to remain at around the \$20bn. originally forecast.

APJD adds: The World Bank has offered technical assistance to a Government which does not yet formally exist in an effort to promote its relations with the new regimes in southern Africa.

Bank sources said it has offered to train members of the independence movement for Namibia, Germany, Italy and the U.K. at its Economic Development Institute in Washington.

The United Nations Development Programme has allocated \$45m. in the next five years for grants and assistance to Vietnam.

UNDP administrator Bradford Morse said today.

Allon proposes arms curb

By L. DANIEL

TEL AVIV, Oct. 7.

ISRAEL is prepared even now, before peace is reached with her Arab neighbours, to negotiate with the Arab states for a balanced limitation of the inflow of arms into the Middle East, Israeli Foreign Minister Yisrael Allon told the UN General Assembly tonight.

In such a manner, he said, the burden of arms expenditure will be lightened for all, without affecting adversely the security and the defensive capacity of any country.

The Israeli Foreign Minister made his revolutionary proposal after listing the huge sums now being spent in the Middle East arms race and the implication of this expenditure on the economic and social well-being of the countries concerned.

For the past three years, he said, the value of arms supplies delivered by both the East and

the West to the Arab countries in the vicinity of Israel is estimated at \$7.5bn. A further \$2bn. worth have been contracted for delivery from the end of 1976 onwards making a total of nearly \$9.5bn. invested in weaponry he said.

He reiterated Israel's willingness to negotiate with each of her neighbours a final peace settlement "based on a fair compromise which on the one hand, will provide Israel with defensible borders and, on the other, satisfy genuine Arab interests."

including within the context of settlement, with our neighbours to the east, a just and constructive solution to the problem of Palestinian Arab identity. Only a peace which serves the interests of all states concerned will endure.

With this end in view, he said, the foreign objective of Israel, Mr. Allon declared.

New Syrian attack looms

By OUR OWN CORRESPONDENT

BEIRUT, Oct. 7.

AS TENSION builds up in Lebanon threatening another Syrian thrust into Leftfield territories, slight progress is reported today in peace talks between Syrian and Palestinian officials.

Left-wing and Palestinian groups announced a state of maximum alert of their forces in the areas south of Beirut.

Ahmad Jibril, leader of the Popular Front for the Liberation of Palestine-General Command has apparently been ousted after a day of heavy battles in Beirut between rival factions of the Palestinian guerrilla group—PFLP.

Reports over the past few days spoke of increasing troop movements and Syrian military build-up in the area stretching from Sidon, on the Beirut-Damascus highway, and Jezzine, a predominantly Christian town, south-east of the capital.

The road between Jezzine and the coastal city of Sidon is reported to be heavily mined and defended by Left-wing and Palestinian forces in anticipation of a Syrian thrust westward.

Damascus Radio, in the manner which precedes very major Syrian military operation in the past, broadcast appeals for help sent to Syrian leaders by the inhabitants of villages in the south Lebanon.

A meeting was held in Jezzine by right-wing leaders to study the situation in the area.

Meanwhile PLO leader Yasser Arafat's political adviser Hani Al Hassan returned from talks with Syrian officials.

He said: "I think the Palestinian resistance has now regained the initiative and must therefore, get out of the Lebanese crisis, adding that the crisis must be left to the Lebanese themselves to solve 'away from all foreign interference'."

Bangkok quiet after takeover

By David Housego and Richard Nations

BANGKOK, Oct. 7.

THE MILITARY regime that has taken over Thailand, appeared tonight to have the country under control less than 24 hours after a coup that followed heavy shooting and bloodshed in the centre of Bangkok.

Troops remained stationed around the main buildings but otherwise the city was quiet. Following the declaration of martial law, the newly formed Administrative Reform Committee responsible for running the country has imposed a curfew from midnight to 5 a.m. but this is being hardly enforced.

Newspapers have been closed down for three days and a military spokesman made clear that censorship will be in future be

Deposed Prime Minister Seni Pramoj was released from overnight detention, family sources told UPI yesterday.

He was "invited" to supreme command headquarters "for his own protection" on Wednesday. In another development, Thammasat University rector Dr. Puey Ungphakorn was released from overnight detention and caught a flight to London.

Imposed in an attempt to bridge the criticism that has needed Thai Governments since the fall of the former military dictator Thanin Kittikachorn in 1973.

Top civil servants have been told to carry on as before. In a bid to gain popular support in a country in which "king, church and nation" are regarded as sacrosanct, the regime has said that it seized power to maintain the monarchy.

The apparent heads of the new regime are the former Defence Minister Admiral Sangad Mahavongkorn and Air Chief Marshal Kiat Udomakorn in whose name major proclamations have been issued.

Reuter adds: A bitter condemnation by Vietnam of the Thailand coup added weight today to suggestions that the coup may lead Hanoi to step up support for Communist guerrillas in South-East Asia.

Marcos move over rebels

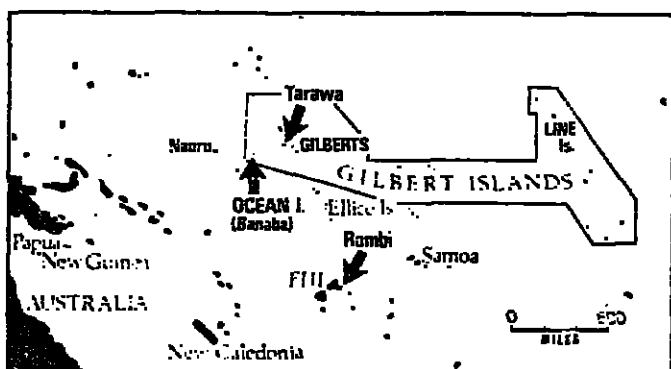
By OUR OWN CORRESPONDENT

MANILA, Oct. 7.

PRESIDENT FERDINAND Marcos today said he may send a Filipino mission to the Middle East to resume negotiations with Philippine Muslim rebels aimed at reaching a "final agreement" to end the bloody four-year-old Muslim secessionist rebellion in the southern Philippines Mindanao region.

Negotiations with the Moro (Moslem) National Liberation Front would be held under the auspices of the Islamic conference, Mr. Marcos said, although the issue had not yet been determined.

Talks last August foundered on inconsistent MNLF demands for total autonomy and an independent army. Mr. Marcos gave no indication today whether the MNLF had softened its demands.



THE SOUTH PACIFIC

Island in the money

By DAVID LASCELLES, RECENTLY IN TARAWA AND FIJI

THE GILBERT ISLANDS in the middle of the South Pacific are everything tropical islands should be: coral atolls topped with waving palms, surrounded by blue lagoons, and inhabited by people straight off a Gauguin canvas. But the peace of this idyllic land where equator and the international dateline cross is deceptive.

After months of bitter litigation, the British High Court will shortly decide whether the inhabitants of Ocean Island, one of the group, should receive greater compensation for phosphate than has been agreed there since the turn of the century by Britain, Australia and New Zealand. Important though this judgment will be, it will not settle the real and burning issue—whether Ocean Island is part of the Gilberts at all. This long-smouldering dispute is bedeviling the islands just as they are preparing to receive their independence from Britain.

The Ocean, or Banaba Island, dispute has aroused passion throughout and beyond the South Pacific. The Banabans argue that their island, which is 200 miles from the main group, is historically separate, that they are ethnically distinct from the Gilbertese, and entitled to independence. They claim it is unjust for them to be getting only part of the phosphate revenues, the rest providing the Gilberts with a large part of their income. As the Banabans see it, the other islands benefit, while theirs is slowly whittled away.

To cap their distress, most Banabans were moved from Ocean Island during the last war and were eventually resettled on an island in the Fiji group, Rambi, which was bought for them by the British. Rambi is more pleasant and fertile than Ocean. But it is not home; moreover it is 1,200 miles away. So the Banaban case has great emotional appeal. Displaced, the allegedly deprived of a part of their revenues, left without a homeland and—now—dragged

into independence as part of a territory they reject, they have not lacked foreign sympathy.

Among their most active supporters are the Fiji trade unions, which recently blacked air flights to the Gilberts, leaving them with only twice-weekly flights from and to Nauru. This action was apparently taken on the unions' own initiative, and not at Banaban invitation.

International publicity and support for the Banabans is worrying the Gilberts Government on Tarawa Island. If the worst happened, the Gilberts could be cut off from their phosphate revenues, and there is precious little else except fish and copra. Tarawa also fears that although the Banaban dispute must ultimately be settled by the British Government, it will in fact be decided by world opinion which favours the Banabans.

Tarawa fears that although the Banaban dispute must be settled by the British, it will in fact be decided by world opinion which favours the Banabans.

fact be decided by world opinion, which has so far tended to sympathise with the Banabans.

In contrast to the Banaban case, Tarawa's has little glamour or human appeal. And since the Government is anxious to settle the dispute peacefully it is trying to avoid making eye-catching and inflammatory statements. The ruling Assembly recently defeated a move to withhold advance payment of extra royalties to the Banabans until the Fiji air strike was called off.

Nevertheless, Tarawa has followed the Banaban example and wired public relations consultants, and is now quietly circulating pamphlets rebutting their arguments. It has produced evidence, for instance, designed to show that far from being ethnically distinct, the Banabans have strong linguistic, cultural and family links with the rest of the Gilberts. It also

points out that as Gilbertese standards Ocean Island is close to Tarawa one member of the group is 1,000 miles away.

In an attempt to come to terms with the Banabans, Tarawa has negotiated the share-out of phosphate revenues so that the Banabans get half, even though they are less than 5 per cent. of the population. It has also exempted phosphate income from tax, and offered to establish a Banaban Council.

Last year, it is estimated, the Banabans received over £2m. in revenues, free of both Gilberts and Fiji tax.

Why is so much energy being spent over an island whose phosphate will run out in less than five years? Both sides say this proves that their interest is

well. Though Banabans are conspicuous in Fiji for their wealth, they are generally judged to have hauled their money less than wisely. Rambi does not look prosperous to a visitor (who needs special permission to go there), and its once thriving copra plantations are in decline.

The Banabans' commercial ventures, including a supermarket and a shipping line, are running at a loss, and there has been a shortage of people who view the Banabans as an easy touch. Furthermore, the immense cost of their High Court action, the longest in British legal history, had to be borne out of phosphate revenues, and the share of royalties distributed to the people on Rambi as income had to be cut.

It now seems that in the South Pacific at least, the tide of public opinion is beginning to swing away from the Banabans, largely because of their extravagant behaviour.

The attitude of Fiji is clearly important, as the biggest state in the region, and because of Rambi. The Prime Minister, Ratu Mara, recently had talks with Lord Cornwallis-Roberts, the Foreign Office Minister responsible for the South Pacific. And though both sides revealed nothing of their discussions it is understood that they agreed that further fragmentation of states was undesirable.

Nevertheless, the British Government says it is keeping an open mind on the issue, and the Foreign Office is likely to receive a Banaban deputation this month to hear their case. With the Lord Gilberts due to go independent in 1978, a decision will have to come within the next 12 months or so.

WORLD TRADE NEWS

Japan moves to end U.K. car inspection dispute

By CHARLES SMITH

TOKYO, Oct. 7.

JAPAN'S Ministry of Transport has agreed to send an expert to Britain next month to check on British Government facilities for the inspection of cars for export in a move to speed up the permanent stationing of Japanese inspectors in Britain from early next year.

The move, though apparently trivial, follows a fairly severe confrontation between the two Governments over the question of how and where cars should be tested for export and was made only after the Japanese Automobile Manufacturers Association (JAMA) had urged the Transport Ministry to act.

Japanese motor manufacturers meanwhile are claiming that the dispute over the inspection issue could still theoretically result in Japan having to suspend its car exports to Britain from October of next year.

The sequence of events in what has now become an exceedingly tangled dispute is as follows. In 1975 the U.K. ended its long practice of sending Ministry of Environment inspectors to Japan to approve Japanese cars for export to Britain on the grounds that Japan was refusing to send inspectors to carry out tests on British cars destined for shipment to Japan.

Japan then agreed in principle to station inspectors in Britain some time during 1977 but this was made dependent on the necessary funds being in the U.K. (and elsewhere) from next year.

The matter took a new turn in September when Japan invited the British Standards Institution

(BSI) to send inspectors to Japan to check parts and components for Japanese cars which will have to conform with the new British procedures for type approval of imported cars which are due to come into force next October.

The BSI refused and by doing so created a situation which the Japanese motor industry claims could force it to suspend exports to Britain in a year's time.

Japanese car makers claim that the BSI tests, which apply to 14 types of components including glass, seat belts and brakes, are required to be carried out in the factories of parts suppliers as well as on the actual components.

The motor industry says it needs a year to adapt its production procedures to the new British standards so that refusal by the BSI to send inspectors could mean the suspension of car exports if it is prolonged beyond the end of this month.

JAMA sent a letter last week to the Transport Minister pointing out the dangers of a war over inspection procedures with Britain and asking the Ministry to act quickly to arrange a truce.

The announcement that a Ministry inspector will be going to Britain in November to check British installations is part of the official reaction to this letter. It will be possible for Japan to station inspectors permanently in the U.K. (and elsewhere in Western Europe) from next April.

The inspection issue has gained prominence during the time last year.

Dutch call for new trade drive

By MICHAEL VAN OS

THE HAGUE, Oct. 7.

DUTCH industry and commerce today published a White Paper on exports in which a range of Government aid measures are urged to improve the national export position in the longer term.

Basically the White Paper argues that the Dutch export position has been eroded rather significantly in recent years by the faster increase in Dutch wage costs than in competitive countries.

More recently, the relatively hard guildler has been a disadvantage, while it is claimed that Dutch Government support for export clearly trails that of several other countries.

The central organ for foreign economic relations, which comprises 21 organisations involved also in foreign trade, points out that the export of goods and services contributed in 1975 over 55 per cent. of the national income. The export competitive position would have to be reinforced, encouraging the domestic costs developments to levels below that in competitive countries for several years to come.

W. Berlin deal for Moscow's new airport

By OUR FOREIGN STAFF

AN AGREEMENT in principle has been initiated by Berlin Consult, a West Berlin engineering company, and Vo Svyazostroy, a Soviet Foreign Trade organisation, for the construction of the new Moscow Sheremetyevo airport which is to be ready for the 1980 Olympic Games.

A financing agreement is expected to be initiated shortly and a contract should be signed within the next few months following discussion of technical details. The value of the contract has been placed by Western sources at approximately 1,000 million roubles, but by the current rate of exchange

High imports level in U.S.

IMPORTED CAR sales in the U.S. rose last month compared with September, 1975, with five Toyota and Honda showing particularly large gains. Imports accounted for 15.5 per cent. of total sales. The continued domination of the Japanese makes it European competitors.

U.S. IMPORTS		
January to September		
	1976	1975
Toyota	258,845	223,303
Datsun	206,826	204,013
VW/Audi	180,532	244,899
Honda	105,319	80,184
Land	52,271	58,726
Fiat	44,087	74,306
Cad	35,407	42,380
Subaru	35,549	32,982
Volvo	32,335	49,154
Mercedes Benz	29,727	31,822

Jamaica stake in Alcoa

By RHYS DAVID

A NEW agreement giving the island, and agreements along these lines have already been reached with two other producers, Kaiser and Reynolds.

Under the agreement with Alcoa, the company is to sell the Jamaican Government 6 per cent. of its mining and alumina refining operations but will continue to exercise management control.

The Jamaicans will also buy all of the company's mining and non-operating lands.

According to a statement issued jointly by both sides, the 6 per cent. share of the total operation was established under a formula suggested by the Jamaican Government and has been calculated as equivalent to 51 per cent. share of the mining operation on its own.

Romania shirt imports curb

FINANCIAL TIMES REPORTER

The Government is restricting imports of shirts into Britain from Romania following a substantial rise in shipments during the first eight months of this year.

During the whole of last year total imports from Romania of woven shirts, mainly of pre-dominantly man-made fibre, reached 24,000 units, but by the end of August this year the

figure was 236,000. In addition some 72,000 shirts of regenerated fibre have also been imported.

The Government, which has already acted to control imports of men's suits from Romania and other East European countries, is suspending the issue of import licences for the time being and will be working through the EEC to introduce a system of arrangements for the rest of the year.

FINNISH TRADE

Expediency dictates a Soviet solution

By LORNE EARLING IN LONDON AND LANCE KEYWORTH IN HELSINKI

THE HIGH level of recent trade between the Soviet Union and Finland, regarded as an important yardstick of Russian success in Western markets, is an important by-product of the world recession and underlines the advantages the Eastern bloc has in these circumstances.

It may also have come as a shock to Britain, traditionally one of Finland's more important suppliers, and make it abundantly clear that Sweden will play a major role in future Scandinavian development.

The recession and the rise in oil prices particularly have had serious effects in Finland, because of its heavy dependence on Western European markets to sell its goods, particularly forest industry products, and its high energy requirements.

The most notable change in the Finnish trade pattern largely as a result of the increase in the price of Russian oil, has been a 46 per cent. rise last year in the value of Finnish exports to the Soviet Union compared with 1974.

This was clearly necessary under terms of the bilateral trade agreement between the two countries to right the considerable imbalance (F31.8m.) which developed in 1974 in favour of the Soviet Union.

Although this level is allowed to fluctuate on an annual basis, the agreement calls for a rough overall balance by 1980.

By buying exports, which the West was in any case unwilling to take during the recession, Russia has become Finland's top export market, a position formerly held by the U.K.

During 1975 exports to the EEC fell by one-fifth from 45 per cent. of a total to 34 per cent. and those to the U.K. dropped by 25 per cent.

The Soviet Union took 20 per cent. of exports, with Sweden moving up into second place, which is regarded by Finnish trade officials as a welcome boost to Scandinavian trade relations.

Although this overall change is officially dismissed as a temporary phenomenon, figures for the first seven months of this year show a further 7.5 per cent. rise in the value of imports from Russia and a further 3.5 per cent. rise in Finnish exports to that country. Just as the oil crisis increased Soviet-Finnish trade, there has also been more Finnish trade with Eastern bloc than with Western Europe.

The two major objectives in Finland's economic strategy are to reduce the payments deficit, which reached a record F17.7bn. in 1975, and to secure a variety of next four to five years. At this rate reciprocal trade is unlikely to be brisk.

been reduced significantly and a greater commitment has been made to purchase nuclear power from the Soviet Union. The payments for these reactors, the first of these dropped by half to be sold in the West, will be committed a great deal of Finnish trade to Russia in future.

The first 420 MW reactor, Loviisa 1, goes critical later this year and its twin, Loviisa 2, in 1978. Further commitment to a 1,000 MW reactor has also been made with Sweden and Russia.

A future objective is to buy more industrial products and less primary goods from the Soviet Union, but only if they are of comparable quality to Western equivalents. It is perceived that some safety equipment for the nuclear power programme is being supplied by Westinghouse, of the U.S., and other equipment by Finland.

Although trade officials stress 18 per cent. that when Europe and the industrialised nations are ready to buy more Finnish goods, notably high regard for Finland's forest industry products, they and that Finland should not be regarded as a "lost" because of setbacks.

Despite the obvious difficulties, the Finnish Government is determined to maintain the belief in a balanced pattern between East and West. It is certain to be beneficial to exporters in the longer term.

Grandma wins £3.3m contract

A \$3.3m. contract for Grandma International Services and Personnel Development for construction service facilities in Poland signed yesterday.

This is the company's first venture into the Communist bloc and others have interest. "We anticipate growth in this part of the company said."

The contract includes design and procurement of buildings including recreation and all shopping facilities, 100 miles from Warsaw, where Developments is the tractor for a 125m. factory plant for Czekow, of Warsaw.

Hong Kong resort A HK\$20m. (2,445,700) resort complex is to be built on Discovery Bay, on Lantau Island, 100 miles from Hong Kong's largest island, Kowloon. The complex will have three hotels, swimming pools, tennis courts, restaurants, houses, villas and other facilities.

New Japanese car The Mitsubishi Motor Co. unveiled a new car which on sale in Japan later in the year and in North America as a model later next year. It is the new car, which is 2,000 cc engine, a rate of 5,000 to 6,000 cc, the U.S. and Canada and Europe.

Romanian loan The U.S. Export-Import Bank has approved a \$80m. loan to Romania for steel mill modernization. AP-DJ reports Washington.

Bottling plant DUB-Schultheiss, West Germany's biggest beer bottler, is to build a 100,000-bottle plant in West Berlin. When completed in 1978, it will be the modern in West Germany, throughput of 100,000 bottles per hour.

Tariff agreement THE EEC has agreed tariff reductions for Jordan. In compensation from duties on phosphate exports, the Jordan Agency reported yesterday.

Bridge order Obayyashi-Gumi said it had won a contract for the construction of a bridge across the Tigris and Euphrates rivers in Iraq.

Fabric factories Italian and West German plants were expected to start trading from date of completion. The plants will produce 100,000 yards of fabric a day, costing about \$125 per yard.

Iran port contract Crane Aid Services, a subsidiary of the Morris Group, has won a contract for the modernization and maintenance of the port of Khorramshahr, the largest port in Iran.

Car offer rejected Procedural wrangling at a conference in Paris led to a rejection of an offer by a Japanese car company to supply cars to the Soviet Union. The offer was rejected by the Soviet Union.

Loan loss The U.S. Environmental Protection Agency is working to establish driving standards for cars, which will be used to set standards for cars.

Jordan power deal A \$1.75m. contract for new diesel power at Karak, Jordan, has been awarded by Mirrelec Blackstone, a subsidiary of the U.S. Environmental Protection Agency, to a consortium of

HOME NEWS

Reactor 'obsolete' claim jolts State energy plan

By IAN HARGREAVES

GOVERNMENT'S nuclear energy programme was given a jolt yesterday when the Central Electricity Generating Board (CEGB) announced that its Sizewell 'A' reactor, the first of a new generation of gas-cooled reactors, was obsolete. The CEGB said that the reactor, which was built at a cost of £100m, was obsolete because it was not designed to generate electricity from gas, but from coal. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years.

There was no shortage of available projects for the CEGB to consider. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years.

He countered that the British nuclear industry would have more to gain in the long run in export orders from co-operating in a trans-European scheme than from going it alone with the SGHWR. He would provide figures for the committee later. If the Government does refuse to alter its two-year-old commitment to the SGHWR, however, it will be in the face of advice to the contrary from not only the CEGB, but the U.K. Atomic Energy Authority, which believes that Britain should closely examine the possibility of introducing the SGHWR under licence. Sir Arnold Weinstock, managing director of CEGB, has also this week urged adoption of the same U.S.-based technology.

Figures lacking

Sir Arthur told the heavy industry committee for the first time that the SGHWR was obsolete. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years. The CEGB said that the reactor was built at a time when it was believed that coal would be the main source of energy for the next 20 years.

Gas-cooled plant defended

Mr. Booth said that few of these people were involved in combined heat and power. He said that the SGHWR was a gas-cooled reactor, and that it was designed to generate electricity from gas. He said that the SGHWR was a gas-cooled reactor, and that it was designed to generate electricity from gas.

Decision time

Sir Arthur was asked whether the CEGB was really pressing for the option of a gas-cooled reactor. He said that the CEGB was not pressing for the option of a gas-cooled reactor. He said that the CEGB was not pressing for the option of a gas-cooled reactor.

Beneficial

Mr. Booth, chairman of the Yorkshire Electricity Board, was delivering his inaugural address as president of the Institution of Electrical Engineers. He said that the SGHWR was a gas-cooled reactor, and that it was designed to generate electricity from gas. He said that the SGHWR was a gas-cooled reactor, and that it was designed to generate electricity from gas.

Foreign loan losses tax relief opposed

By Terry Wilkinson

LOSSES ON foreign currency assets used for financing activities outside the U.K. tax net after the 1987 devaluation, relief was not eligible for tax relief. The Inland Revenue said that the relief was not eligible for tax relief.

Views sought

The Board of Inland Revenue has asked multinational companies to provide views on the proposed relief. The Board said that it was asking for views on the proposed relief.

Plea for Lakes sheep farmers

THE LANDSCAPE of the Lake District and other national parks is being endangered by hill farming, according to a report by the Countryside Commission. The report said that hill farming was endangering the landscape.

Call to use NEDC as a forum

By Kenneth Gooding

THE NATIONAL ECONOMIC Development Council should be adapted to provide a forum where policies affecting industry could be removed from the rarified and often impractical atmosphere of Parliament, suggests the Engineering Employers' Federation.

In its annual economic review the federation says the NEDC could be used as a forum at which industrial strategy was debated and "evolved" by both sides of industry, working with all political parties and the Civil Service.

EEC may urge cuts in steel output

By Roy Hodson

FALLING SALES and fierce competition from imports, particularly from Japan, have caused a crisis in the European steel industry. In the next few days all Common Market steelmakers will be asked by the Brussels Commission to cut steel production to match the slump in the market.

In another attempt to save the deteriorating situation an EEC official will be sent to Japan next week to try to check the flood of Japanese steel into Britain and other EEC member countries.

Gloom hits U.K. scrap traders

By Roy Hodson

MEMBERS of the British Scrap Federation took a gloomy view of prospects for the international steel market at their half-yearly meeting in London yesterday. They have seen the price of steel scrap fall 20 per cent, since June because of poor demand for steel in the industrial nations.

The Department of Industry reacted last night to pressure from the scrap merchants to be allowed to export more ferrous scrap to reduce the record 3m. tonnes stockpile in Britain. The quota for exports to countries outside the European Community has been raised for the fourth quarter of the year from 60,000 tonnes to 75,000 tonnes.

Where £110m of our exports went last year

First, it must be said that it was just one organisation that placed the orders which resulted in £110m.

The Crown Agents.

The paradox is, although that total of £110m makes up a very large group of export orders for this country—certainly making us in effect one of Britain's more significant export agencies—there are some people unaware of what we do and who we deal with.

We are Crown servants whose office it is intended should become, subject to legislation, a Public Corporation. Our function is to serve overseas governments and State organisations—our Principals—in whatever way they need professional help.

The services we provide have ranged from supplying 26,000 kilos of medical stores to Bangladesh to asking for and evaluating tenders for new carriages for the Malaysian Railways; from supervising the construction of Golden Rock airport at St. Kitts to supplying transmission cables to Fiji; from administering £2 billion of British and International aid to various third-world countries to supervising the refit of the British Antarctic survey ships.

Since 1833, no request for our services has been too large or too small.

And who do we deal with? The following list of Principals who have used our services at one time or another will give you an idea.

GOVERNMENTS:

Abu Dhabi; Anguilla; Antigua; Bahamas; Bahrain; Bangladesh; Barbados; Belize; Bermuda; Botswana; British Antarctic Territory; Brunei; Cyprus; Dominica.

Dubai; Egypt; Ethiopia; Falkland Islands; Fiji; The Gambia; Ghana; Gibraltar; Gilbert Islands; Grenada; Guyana; Hong Kong; Indonesia; Jamaica; Jordan; Kenya; Lesotho; Malawi.

Malaysia; Federation of (Johore, Kedah, Kelantan, Melaka, Negri Sembilan, Pahang, Penang, Perak, Perlis, Sabah, Sarawak, Selangor, Trengganu).

Mauritius; Montserrat; Nepal; New Hebrides—British Service; New Hebrides—Condominium.

Nigeria, Federal Government (Anambra State, Bauchi State, Bendel State, Benue State, Borno State, Cross River State, Gongola State, Imo State, Kaduna State, Kano State, Kwara State, Lagos State, Niger State, Ogun State, Ondo State, Oyo State, Plateau State, Rivers State, Sokoto State).

Oman; Pakistan; Papua New Guinea; St. Christopher-Nevis-Anguilla; St. Helena; St. Lucia; St. Vincent; Saudi Arabia; Seychelles; Sierra Leone; Singapore; Solomon Islands; Sri Lanka; Sudan; Swaziland; Tanzania; Thailand; Tonga; Trinidad and Tobago; Turks and Caicos Islands; Tuvalu; Uganda; United Arab Emirates;

United Kingdom; United Republic of Cameroon, (West Province); Western Samoa; Yemen Arab Republic; Yemen, People's Democratic Republic of; Zambia; Zanzibar.

PORTS AND HARBOURS:

Solomon Islands Port Authority; East African Harbours Corporation; Gambia Ports Authority; Kelang Port Authority; Kuching Port Authority; Nigerian Ports Authority; Penang Port Commission; Port of Aden Authority; Sierra Leone Ports Authority; Singapore Ports Authority.

RAILWAYS AND TRANSPORT:

East African Railways Corporation; Indonesia State Railway; Jamaica Railway Corporation; Kowloon-Canton Railway.

Malayan Railway Administration; Nigerian Railway Corporation; Sabah State Railways; Sierra Leone Railway; Sri Lanka Railway; Sri Lanka Transport Board.

BANKS AND CURRENCY BOARDS:

Asian Development Bank; Bank of Indonesia; Bank Negara Malaysia; Bank of Botswana; Bank of Ghana; Bank of Guyana; Bank of Jamaica; Bank of Mauritius; Bank of Sierra Leone.

Bank of Tanzania; Bank of Uganda; Bank of Yemen; Bank of Zambia; Belize Currency Board; Bermuda Monetary Authority; Board of Commissioners of Currency, Singapore; Brunei Currency Board; Caribbean Development Bank.

Cayman Islands Currency Board; Central Bank of the Bahamas; Central Bank of Barbados; Central Bank of Cyprus; Central Bank of Gambia; Central Bank of Jordan; Central Bank of Kenya.

Central Bank of Nigeria; Central Bank of Trinidad and Tobago; East Caribbean Currency Authority; Fiji Central Monetary Authority; The Monetary Authority of Singapore; Reserve Bank of Malawi; United Arab Emirates Currency Board.

BROADCASTING, POSTS, COMMUNICATIONS AND ELECTRICITY:

Bahamas Electricity Corporation; Bahrain Electricity Department; Solomon Islands Electricity Authority; Ceylon Electricity Board; Cyprus Broadcasting Corporation; Dubai Radio and Colour TV Service; East Africa Power and Lighting Co. Ltd.

East African Posts and Telecommunications Corporation; Electricity Supply Commission of Malawi; Fiji Electricity Authority; Fiji Posts and Telecommunications Department.

Guyana Telecommunications Corporation; Jordan Ministry of Posts and Telegraphs; Jordan Telecommunications Corporation; Mauritius Central Electricity Board; National Electricity Board of the States of Malaysia; National Electric Power Authority (Nigeria); Nigerian Broadcasting Corporation.

Public Corporation for Electric Power; People's Democratic Republic of the Yemen; Sabah Electricity Board.

Sarawak Electricity Supply Corporation; Sarawak Posts and Telecommunications; Sierra Leone Electricity Corporation; Singapore Telecommunications Authority; Swaziland Electricity Board.

Thailand Metropolitan Electricity Authority; Voice of Kenya; Western Nigeria Government Broadcasting Corporation; Zambia Electricity Supply Corporation Ltd; Zanzibar State Fuel and Power Corporation.

UNIVERSITIES AND SCHOOLS:

Ahmadu Bello University; Benin University; Benin University Teaching Hospital.

Eastern Caribbean Farm Institute; Enugu Institute of Management and Technology; Fourah Bay College; Gulf Technical College, Bahrain; Hong Kong University; Ibadan University; Ibadan University College Hospital; Kaduna Polytechnic; Lagos University Teaching Hospital.

Makerere University; Kampala; Malawi University; Mara Institute of Technology Library; Mauritius University; Mombasa Polytechnic; Nigerian Civil Aviation Training Centre.

Njala University College; North East College of Arts and Sciences, Nigeria; Uganda Technical College; University of Botswana, Lesotho and Swaziland.

University of Calabar; University of Ife; University of Malaya; University of Nairobi; University of Nigeria; University of Singapore; University of South Pacific; University of West Indies; Zaria College of Arts, Science and Technology.

The Crown Agents also act for the United Nations and as authorised Agents for projects financed by the International Development Association, the International Bank for Reconstruction and Development (World Bank), the Asian Development Bank and the African Development Bank. In addition to acting in philatelic matters for many of the Governments listed, the Crown Agents also administer the Australian Stamp Bureau in London on behalf of the Australian Post Office.

All very impressive. But of what interest is this to the United Kingdom?

Because of orders we placed last year for our Principals, British industry benefited by over £110m in exports. And that is not taking into account earnings from 'invisible' exports—banking, recruitment, inspection and project supervision.

Crown Agents

The Crown Agents for Oversea Governments & Administrations, 4 Millbank, London SW1P 3JD. Tel: 01-222 7730. Cable: Crown London SW1. Telex: 916205.

Conservative Party Conference



Raison promises incentives for private landlords

BY JUSTIN LONG

THE "SPITEFUL dotness" of the Socialist's 1974 Rent Act would be reformed by the next Tory Government under a new policy of incentives for private landlords.

Making this pledge at the party conference yesterday, Mr. Timothy Raison, shadow Secretary for the Environment, also assured hard-pressed mortgage payers that he wanted to find more ways of helping them.

But while he stressed this desire, and the Tories continued belief in home-ownership, Mr. Raison said he had been particularly keen since taking over his present shadow Cabinet responsibility to get people thinking once again about private renting—"and in positive terms."

He added: "We have got to be realistic. We shall overnight conjure a mass of new investment into building to let. Landlords have been bitten too often by Socialists for that. But what we can do is to re-establish the idea that there is nothing wrong about being a landlord."

He wanted squatting brought under the law, and also wished to examine whether it was really necessary for local authority housing so often to be more expensive than equivalent private housing for sale. This would mean taking a "heavy look" at the Parker Morris standards, he told conference.

Amid loud approval from the many Tory councillors in the hall, Mr. Raison said he wanted direct labour department brought under proper control and strictly limited—rather than expanded as the present Government intended.

He accepted without reservation a motion urging the need to ensure that council tenants could buy their own houses, with provision of greater encouragement to home ownership generally.

Even some Tory councils, said Mr. Raison, were adopting sale schemes for council houses, which, frankly, are not good enough.

He went on: "Let me remind those councils that even Labour Ministers accept that a 20 per cent discount is reasonable... not least because you are selling to a sitting tenant."

Law Society chief hits at advertising proposal

BY A. H. HERMANN

THE Monopolies Commission's recommendation that solicitors should be allowed to advertise was strongly attacked by Mr. David Napley, president of the Law Society, in Torquay yesterday.

He also criticised newspapers and television for what he described as distortions concerning the legal profession, and the Government for setting up a Royal Commission on legal services.

Mr. Napley called for extensions of legal aid to cover disputes before industrial tribunals and to encompass a wider income group of litigants, but attacked proposals which would take the administration of legal aid out of the Law Society hands.

He described suggestions for ending the concentration of solicitors as irrelevant to the growing housing problems of the country.

Mr. Napley also expressed his concern about the possible undermining of the confidential relationship between a solicitor and his client—a development started in his view by the partially successful endeavours to breach in taxation matters the client's privilege to consult his solicitor without any risk of what he says being disclosed to any Government department.

He said the advent of the closed shop in local government facing solicitors in its service with the choice between falling short of their professional obligations or losing their employment, as a further important restriction on the independence and freedom of the profession.

Discussing the Monopolies Commission's recommendation that solicitors should be allowed to advertise, Mr. Napley said yesterday that the Law Society had plans to spend £500,000 on forms of institutional advertising.

He was not happy about the reasons for this decision but said he was now convinced that the profession can never begin to answer the case which is often unjustly and inaccurately put against it by certain sections of the Press and media, usually at national level, unless it expends hundreds of thousands of pounds each year ensuring that such distortions are vigorously refuted.

It was regrettable that this would add to the cost of the service, but he had succumbed to the principle "if you can't beat them—join them."

While institutional advertising by the Law Society thus had his qualified approval, the president



Mr. Timothy Raison... anxious to help mortgage payers.

Looking ahead to a Tory victory at the Greater London elections next May, Mr. Raison drew further cheers with the promise that victory for the party in those elections would be followed by the "sale of the century" in the field of council housing. Municipalisation would stop and home-ownership by every conceivable method would be promoted and encouraged.

If the Labour Government frustrated that intention, Mr. Raison said he would resist in every way possible.

The proposed transfer of the control of legal aid funds from the Law Society to a Legal Services Commission could lead to inroads into the profession's independence and to outsiders' influence over the training and ethical code of the profession and the exclusion of unit solicitors from practice.

The Law Society regretted the appointment of a Royal Commission on Legal Services composed mainly of members who were not practising lawyers. The real delays and high costs of the legal service were not caused by practising lawyers, but by the obsolete legal procedures which obliged solicitors to perform and charge for services which should have been made unnecessary long ago.

Such reforms of court procedure would enable the cost of litigation to be reduced while allowing for proper remuneration of the really necessary services of solicitors. Unfortunately, the vast majority of members of the Royal Commission did not know how the legal service operated and could not therefore recommend the necessary procedural changes.

Rank signs £11m. film deal with Klinger

MR. MICHAEL KLINGER and the Rank Organisation have signed an £11m. deal for production of four films over the next two years. All will be produced by Mr. Klinger, who will handle sales in consultation with Rank.

All will be British, or British co-productions, based at Pinewood Studios.

Mr. Klinger is one of Britain's best-known film makers. His productions include *Gold, Shoot to Kill*, and *The Confessions* series.

The films will be a welcome shot in the arm for the film business, which is in a somewhat shocked state. Though more money is being spent than a year ago, the number of pictures is much reduced by the emphasis on big-budget films.

Rank signs £11m. film deal with Klinger

MR. MICHAEL KLINGER and the Rank Organisation have signed an £11m. deal for production of four films over the next two years. All will be produced by Mr. Klinger, who will handle sales in consultation with Rank.

All will be British, or British co-productions, based at Pinewood Studios.

Mr. Klinger is one of Britain's best-known film makers. His productions include *Gold, Shoot to Kill*, and *The Confessions* series.

The films will be a welcome shot in the arm for the film business, which is in a somewhat shocked state. Though more money is being spent than a year ago, the number of pictures is much reduced by the emphasis on big-budget films.

Lending rate resignation call ignites conference

Heseltine claims collapse of Chancellor's policies

BY JOHN HUNT

A DEMAND that the Chancellor of the Exchequer (Mr. Healey) and the Government should resign immediately as a result of the announcement of a 15 per cent minimum lending rate was made yesterday by Mr. Michael Heseltine, Tory industry spokesman, who won the biggest ovation of the conference with a rousing speech in which he delivered a savage attack on Labour Left wingers.

"How much harder will it be to find opportunities for profitable investment after to-day's announcement that a record crisis rate of interest is now going to prevail throughout the whole of the domestic economy?" he asked.

"It represents a total collapse of Mr. Healey's policies. It will destroy jobs, savings, investment and profit."

"He should go," Mr. Heseltine declared, shouting to make himself heard above uproarious applause. "This Government should go and if it had a shred of courage, or of pride, it would go to-day."

"British industry is paying often twice as much in interest rates as its competitors overseas for the money it invests. Until the demand for Government borrowing is reduced and inflation controlled, this will continue. A major contribution to profit must come from the lowering of interest rates commensurate with a responsible economic policy."

Destroy

His words, coming after a week of restrained and subdued speeches from the platform, acted like a tonic on the morale of delegates.

Mr. Heseltine offered them a programme including the scrapping of the National Enterprise

Board, the return of some of the nationalised industries to private hands and an easing of tax burdens on industry. In addition, he scathingly criticised the social contract but did not go quite as far as saying that a Conservative Government would scrap it.

In a spirited wind-up, he attacked what he described as the Marxists in the Labour Party. He claimed they were out to destroy the free enterprise system because that alone stood between them and total State power which they craved.

Mr. Heseltine accused the moderates in the Labour Party of failing to stand up to the men of the Left. The Labour leadership merely paid lip service to the need for profitability.

The Left wing message from the Labour conference had been clear—left, left, left. They were, he said, "a rabble of political extremists who are threatening within the Cabinet, united only by their enthusiasm to keep the Red flag flying."

High taxation and lack of incentives were driving away investment, he maintained. This was made worse by the threat to nationalise the major banks and insurance companies and to introduce compulsory planning agreements. Detailing the measures a Conservative Government would introduce on the industrial front, he said it would bring in tax incentives to encourage profit sharing schemes, and there would be a relaxation of the Price Code and dividend restraint.

In the nationalised industries, productivity targets would be set and, in appropriate cases, private capital would be introduced.

The threat of capital taxation of small businesses would be swept away and this sector would also be helped by the

establishment of a system of proprietary companies. Multi-rate VAT would be abolished and the threshold of VAT registration raised.

The Neddly organisation would be used to operate a process of partnership with both sides of industry. Safeguards would be introduced in the granting of State aid to industry. With the abolition of the NEB, the companies which it controlled would be restored to free enterprise.

Turning to the social contract, he described it as a Socialist contract, negotiated by union leaders with a Socialist Government to impose Socialism on a non-Socialist Britain.

He said the social contract was a "rabble of political extremists who are threatening within the Cabinet, united only by their enthusiasm to keep the Red flag flying."

High taxation and lack of incentives were driving away investment, he maintained. This was made worse by the threat to nationalise the major banks and insurance companies and to introduce compulsory planning agreements. Detailing the measures a Conservative Government would introduce on the industrial front, he said it would bring in tax incentives to encourage profit sharing schemes, and there would be a relaxation of the Price Code and dividend restraint.

In the nationalised industries, productivity targets would be set and, in appropriate cases, private capital would be introduced.

The threat of capital taxation of small businesses would be swept away and this sector would also be helped by the

establishment of a system of proprietary companies. Multi-rate VAT would be abolished and the threshold of VAT registration raised.

The Neddly organisation would be used to operate a process of partnership with both sides of industry. Safeguards would be introduced in the granting of State aid to industry. With the abolition of the NEB, the companies which it controlled would be restored to free enterprise.

Turning to the social contract, he described it as a Socialist contract, negotiated by union leaders with a Socialist Government to impose Socialism on a non-Socialist Britain.

He said the social contract was a "rabble of political extremists who are threatening within the Cabinet, united only by their enthusiasm to keep the Red flag flying."

High taxation and lack of incentives were driving away investment, he maintained. This was made worse by the threat to nationalise the major banks and insurance companies and to introduce compulsory planning agreements. Detailing the measures a Conservative Government would introduce on the industrial front, he said it would bring in tax incentives to encourage profit sharing schemes, and there would be a relaxation of the Price Code and dividend restraint.

In the nationalised industries, productivity targets would be set and, in appropriate cases, private capital would be introduced.



Mr. Michael Heseltine, Shadow Industry Secretary, acknowledges a standing ovation after his speech.

It is in that sense that we reject it," he declared. The conference passed a resolution condemning the lack of incentives in industry and commerce, and calling on the

party to formulate policies which would reward industry and initiative.

Proposing the motion, Mr. P. Johnston, of Tiverton, said that if the nation was to progress, then its leaders must create conditions which encouraged productivity and initiative.

"This nation is standing still, divided by policies that perpetuate differences between us," he added. "There are those who deliberately divide to gain power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Welfare

fraud inspectors demand

BY JUSTIN LONG

THERE MUST be fraud inspectors to stop abuse of welfare services where this is from sheer dishonesty, Patrick Jenkin, shadow Secretary for Social Services, told conference yesterday.

He reiterated the Tories' commitment to the welfare system, and said that the right way to provide support and enable those in care to escape from poverty was by winding up the social security system, and that the Tory party must make it a priority the care of patients.

"But we believe it is always pay to work," Mr. Jenkin said, "and party representatives deplored scroungers and who preferred to live on payments."

"Tax credits will be eliminated the nonsense of being better off without it," Mr. Jenkin said, "and the same time warning hearers that the system can be introduced overnight."

The Labour Party should be allowed to get away with "cheap claptrap" of bel only ones to care for the needed help in society, always nonsense, and record since 1974 has proved to be nonsense.

"Bleeding hearts are a substitute for solid action," added.

Conference passed a resolution on the Welfare State as being, date, ineffective and with abuses. It called forward-looking devices designed to meet the needs of the last quarter of the century.

Mr. Dudley Fishburn, Isle of Wight, thought it unfortunate that the public seemed to think that the Conservative Party was linked with the big battalions of industry through the CBI instead of with the small businessman.

"Let us be identified with commerce, with profit, with investment, with the creation of jobs," he added. "But let us not pretend that it is the CBI—who have been no friend of the Tories—who are alone able to negotiate on behalf of those who believe as we do."

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Photographs by Ashley Ashwood

party to formulate policies which would reward industry and initiative.

Proposing the motion, Mr. P. Johnston, of Tiverton, said that if the nation was to progress, then its leaders must create conditions which encouraged productivity and initiative.

"This nation is standing still, divided by policies that perpetuate differences between us," he added. "There are those who deliberately divide to gain power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

Mrs. Rosemary Brown, of Newham North West, said that the Tory Government must concentrate on the future of small businesses. At the moment, she said, the Blackpool Labour Party conference had shown a steady march towards a corporate State in which the ordinary citizen would have little say.

Over the past two years, the "Musical Left" had brought in penal taxation and a discriminatory system of National Insurance contributions backed up by unwarranted Government interference.

Mr. Dudley Fishburn, Isle of Wight, thought it unfortunate that the public seemed to think that the Conservative Party was linked with the big battalions of industry through the CBI instead of with the small businessman.

"Let us be identified with commerce, with profit, with investment, with the creation of jobs," he added. "But let us not pretend that it is the CBI—who have been no friend of the Tories—who are alone able to negotiate on behalf of those who believe as we do."

Mr. D. Hinkley, Rotherham, said that the Conservatives must gain the burden of small business power. The Government policies and must allow companies to retain more profit for reinvestment. Unless this were done, the private sector is finished."

FOR THE MAN WHO'S ARRIVED BUT STILL ENJOYS TRAVELLING.

Just because you're successful, it doesn't mean you have to settle for a stuffy limousine. So take a refreshing look at the Alfetta 1.8. It's all you'd expect of an executive saloon and a great deal you wouldn't.

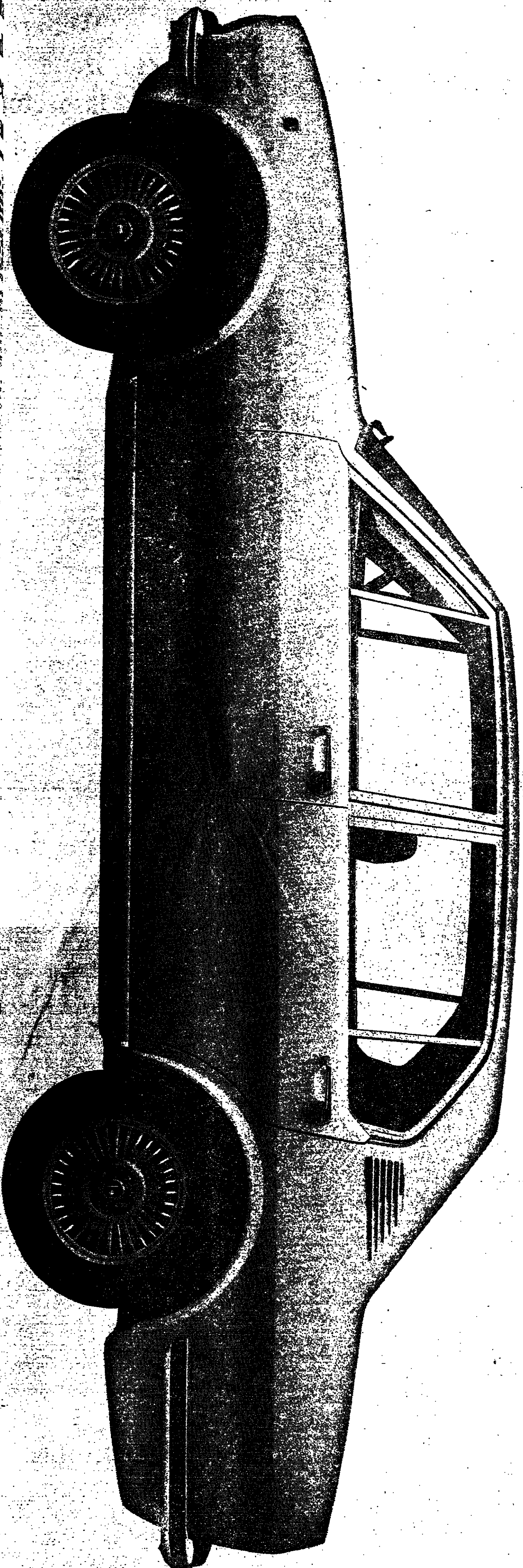
Four doors, five seats, lavishly appointed, spacious, yes. But sports car handling, 0-60 mph in 9.4 secs., and a top speed of 113 mph (What Car?). A rear-mounted 5-speed gearbox for perfect weight distribution.

A De Dion rear axle for formidable roadholding. The list continues. If you believe there's still some fun to be had on four wheels, the Alfetta will more than transport you.

The Alfetta 1.8 and 1.6 saloons at £3,599 and £3,199, including Car Tax and VAT but excluding number plates, seat belts, alloy wheels and delivery charges.

For information (including Duty Free, Military and Diplomatic Sales) contact: Alfa Romeo (Great Britain) Ltd., Edgware Road, London NW2 6LX. Tel: 01-450 8611.

Alfetta from *Alfa Romeo*



شكرا من الشهر

The Financial Times Friday October 8 1976

Well fraud inspection demand

BY JUSTIN LAM

THERE MUST be a serious effort to stop the fraud which is costing the country £1.5 billion a year, says a report by the Committee for Social Justice. The report, which is the first of a series, says that the government has failed to do enough to stop the fraud. It says that the government has failed to do enough to stop the fraud. It says that the government has failed to do enough to stop the fraud.

Fitt vole doubts leadership

es need te

the man

HOME NEWS

Heathrow moves to ease rush at peak hours

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE BRITISH Airports Authority hopes to reach agreement soon with more than 50 airlines serving Heathrow Airport on a reduction of peak-hour traffic.

The aim is to try to shift some of this traffic into the quieter periods of the day to ease congestion in the buildings and the road system while continued engineering work hinders the airport's smooth operation.

Work on the new underground link and associated work, together with the refurbishing of parts of the main terminals, will continue next summer. The authority will try to spread the load out of peak periods.

Significant

It has been discussing with the airlines for some weeks the possibility of reducing the number of passengers per hour moving through the various terminals.

The most significant proposal is a reduction from 3,000 to 2,700 passengers per hour in arrivals at Terminal Three—the long-haul terminal, which is the most congested.

For Terminal One, the British Airways short-haul international

take. On the other hand it was a responsible thing to do—we had to protect our interests," he said.

It was not until last November that the company realised the full effect of its policy. By the new year inflation was falling, the success of voluntary wage restraint was showing and the fall in sterling was bringing unexpected bonuses from exports.

The company felt confident enough to resume an aggressive sales drive and to go ahead with a 22.4m. modernisation programme which had been shelved for 12 months. Work started in August.

John Brown Engineering is a success story that goes against the recent history of the Clyde. The present company was until 10 years ago the marine engine subsidiary of John Brown's Shipyard which, via the ill-fated Upper Clyde Shipbuilders, is now transformed into the Marathon Yard building drilling rigs.

In 1966 when the future of marine engine building began to look bleak, it turned back to gas turbines in an effort to take up some of the slack.

The company had built its first turbine in 1947, under licence from Escher Wyss of Zurich, but abandoned the project in 1960, having neither overcome the operating difficulties, nor recouped its £1.5m. development costs.

When it resumed turbine construction six years later, it was

NEWS ANALYSIS — GAS TURBINES

A birthday bonus

By RAY PERMAN

as an associate of General Electric of New York, which took all of its initial output for the U.S. market.

"The natural temptation," Mr. Connell said, "was to tailor our production to General Electric's requirements. But we did not. We went out for orders of our own—prime contracts."

Tipped

The U.S. company gave Mr. Connell the tip that led to the first prime contract for Thailand in 1967. Other orders followed for the Middle East, the West Indies and elsewhere.

After five years the company realised that it was almost wholly in the turbine business; marine engineering had collapsed altogether. Growth after that time had to be planned more slowly so that an adequate sales and back-up force could be built up.

The market dictated that it must export. The Central Electricity Generating Board was wedded to the idea of lighter turbines, a demand already being satisfied by GEC and Rolls-Royce. Other U.K. requirements, even with the expansion of the North Sea oil industry, could not support the company.

Thus in the past 10 years, 90 per cent. of the £200m. production of the Clydebank yard has been exported to 32 countries. Only 15 per cent. has been under sub-contract, to General Electric.

Ryman is cleared of all poll expenses charges

MR. JOHN RYMAN, the Labour MP for Blyth, was cleared yesterday of all charges against him in the election expenses trial at Newcastle Crown Court.

His agent in the 1974 election, at Blyth, Mr. Peter Mortakis, aged 52, was found guilty by a 10-2 verdict of making a false declaration contrary to the Representation of the People Act and of making a false declaration contrary to the

Newcastle Crown Court. Mr. Mortakis was found not guilty of conspiring to make a false declaration.

He was given 18 months to pay a fine of £1,000, or to go to prison for three months. His counsel, Mr. Wilfred Storer, QC, handed in a written note which said: "Mr. Mortakis was found guilty of making a false declaration contrary to the Representation of the People Act and of making a false declaration contrary to the

Representation of the People Act. Mr. Ryman was found not guilty of all charges against him in the election expenses trial at Newcastle Crown Court.

Business failures down in last three months

By DONALD MACLEAN

THE NUMBER of bad debtors and business failures fell in the three months to the end of September, according to Trade Indemnity, the credit insurance underwriters.

The total dropped to 490 compared with 593 in the previous three months and 661 in the first quarter.

The individual categories that make up the total—building and construction; textiles; engineering; and furniture and upholstery—broadly reflect the retail and wholesale distributors within these sectors.

This quarter's figure is also lower than that for the same three months of 1975, when the total was 540, but this year-on-year trend is not followed in all sectors.

In building and construction there was a fall to 120 from 137 in the third quarter of last year, although bad debtors in the builders' suppliers' sub-section rose from two to 15.

Other sub-sections showed drops of from 64 to 70 for builders and contractors, from 16 to 12 for timber merchants and joinery manufacturers, from 15 to eight for property developers, from 11 to seven for sub-contractors, and from seven to four for shopfitters.

In engineering the total was 58, down from 59 for the same period last year, but in textiles it rose from 72 to 75 and in furniture and upholstery from 51 to 61, although in both these cases the latest figure is lower than that for the previous three months.

The series of statistics was started in the last quarter of 1966 and refers to irrecoverable debts and business failures which involve the company's policy holders.

Two UDS tailoring plants to close

By Rhys David

Textiles Correspondent

THE UDS store group, which operates the John Collier and Alexander mens' tailoring chains, is to close two of its North of England factories, because of a fall in demand for made-to-measure suits.

The closures come after prolonged periods of short-time working and will reduce the company's suit manufacturing capacity by around 15 per cent.

About 500 people, mostly women, will be affected at South Shields, with a further 100 losing their jobs at a Leeds cutting room.

Mr. Bernard Lyons, UDS chairman, said yesterday that sales of men's suits through the group's outlets had been 10 per cent. down on last year, with no indication at present that any upturn was on the way.

Along with other tailoring chains UDS has been hit by the prolonged warm weather this summer, which has depressed sales of men's suits, and by the decline in consumer spending power as a result of wage restrictions.

Higher costs

This is generally felt to have resulted in the public putting off major clothes purchasing decisions, with available income being used instead to meet higher costs for food, petrol, housing and other commodities.

At the same time, the big U.S. menswear retailers are adjusting to the steady drift away from made-to-measure suits to ready-made. Whereas suits used to represent until comparatively recently more than 50 per cent. of UDS sales, the proportion has now dropped to only around one-third.

Burton, the biggest U.K. menswear retail chain, has seen its sales of made-to-measure drop from around 1m. units five years ago to less than 500,000 and is in the middle of a major promotional campaign aimed at updating the image of the made-to-measure suit.

Mr. Lyons said UDS was hoping the closures would bring productive capacity in line with demand for made-to-measure suits. The company's other factories in the North-East are not affected by the closures.

Motor parts makers striving to diversify

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE CLOSURE of a car assembly plant would not necessarily lead to the loss of an equal number of jobs in the supply industries, according to a major survey of component companies under-

taken by the Department of Trade and Industry. The survey, which was conducted in the spring and autumn of last year, is particularly relevant to the warning from Leyland, car makers, that the impact on employment of the new Mini at Longbridge do not go ahead.

The study was carried out by the research section of the Department of Trade and Industry, which has been replaced by the new Ministry of Industry.

The survey suggests that component companies are less dependent on the car industry than previously. The previous two years, 48 per cent. of the firms were still over-

manned. A similar proportion of the car industry's general estimates indicated that these figures underestimate the extent of over-

manning as some of those interviewed were reluctant to discuss this question, often because of its implications for managerial efficiency and industrial relations.

The report suggests that when costs are high in terms of money car assembly plants have been reduced in recent years.

Deliveries by footwear industry are 5% lower

By JAMES McDONALD

DELIVERIES from the depressed British footwear industry in the second quarter of this year are estimated by the Department of Trade to be 5 per cent. lower, on a seasonally adjusted, pro-rata basis, than in the first three months of 1976.

Provisional figures show that actual deliveries in June of 11.8m. pairs were 1m. pair below the level of June last year. The value of deliveries in June, however, stimulated by inflation stood at £29.5m., compared with £29.5m. in June last year.

While net new orders during the second quarter were 5 per cent. lower than in the first quarter of this year, orders on hand at the end of June were 8 per cent. higher than at the end of March.

The index of output (1970=100) in the April-June period, at 95, was 5 per cent. lower than in the first quarter.

The Department said that in evaluating the index it should be borne in mind that when price increases were large the various problems associated with constructing a constant price value series became more acute. As a result, the relative accuracy of the estimates had probably been reduced in recent years.



The theory's right.

It depends on where and how you plant the acorn.

So, if you want to be one of the mighty oaks when the economy has recovered, you really should plant it now.

By training the right people. Your people.

So you can use opportunities for growth immediately.

The Industrial Training Board for your industry can help you

organise systematic training tailored to your needs.

Full-scale training schemes or specific training programmes for young people in their first job and existing staff right up to managerial level.

Make use of the bank of experience and understanding which Boards have built up working with their industries.

Each Board consists of key employer, trade union and education members of their industry.

Seek the Board's expert advice, they can help you with your problems.

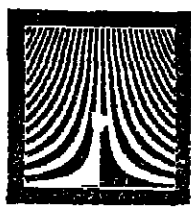
Sometimes they can help with grants too.

If you don't have an ITB or don't know which one to contact, call Mr. J. McKelvey on 01-836 1213.

Manpower Services Commission Training Services Agency

MSC

Successful training breeds success.



The Technical Page

EDITED BY ARTHUR BERNETT AND TED SCHOETERS

CIVIL ENGINEERING

Experimental man-made island

INSTALLED recently in Christchurch Bay off Britain's south coast is a structure which could provide the pattern for the next generation of oil production platforms, industrial islands and similar man-made ocean sites.

A total departure from present structures in steel or concrete, it relies on the stability of a mass of sand contained within a retainer wall of immensely strong, reinforced synthetic rubber to sustain the working decks.

Originators of the concept, which was subsequently patented, were Golder Associates, consulting geotechnical engineers, who are located at Maidenhead. A great deal of the model evaluation and testing was carried out by a group at King's College, London, under Professor R. E. Gibson, a principal of Golder Associates.

This work proved the viability of the concept and also derived important information on the way in which various types of sand would behave inside the envelope.

Most important, the latter information permitted the work to go ahead on a full-scale sand island in which the submerged structure is formed by pumping water-borne sand fill inside a pre-formed impervious membrane while extracting water from the sand as it settles into place through one or more drains.

Anyone who remembers his sand-castle days or who has recently derived an immense amount of pleasure from building them forthwith his children, will know how important sand texture is and how easy it is to form and pour thoroughly wet sand.

The drains prevent build-up of pore-water pressure and the hydrostatic pressure of the surrounding water on the rubber wall compacts the sand and improves shear strength.

At any depth below the water, the lateral pressure exerted by the sand, when it has been drained, is about half that of the confining hydrostatic pressure. This means that the sand behind the membrane will be extremely stable provided it remains drained and it will support significantly more than its own weight.

Wave forces, and even earthquake forces will have little effect on the structure because of the ability of the sand to absorb impact and its great inertia.

The island now formed in Christchurch Bay is 12 metres of water and has an overall height of 18 metres with a two-deck platform containing generators, fuel tanks and instrumentation as well as navigation

aid. Perimeters measure the performance of the dewatering equipment, strain gauges attached to the skin and load cells in contact with the sea bed measure the applied load. Instruments will measure lateral motion due to wave loading.

One major component of the sand isle is, of course, its skin. Described by Dunlop as the largest and heaviest rubber fabrication so far produced anywhere, it weighs 4.9 metric tonnes and takes some 1,000 square metres of a special fabric construction of high specification nylon coated on both sides with abrasion-resistant polychloroprene rubber. About 5 mm thick, the material has a nominal breaking strength of 150 lb per inch width.

Thirty tailored panels formed the sides and a circular piece the base and the company's Skimmerplate plant put the unit together in only six weeks.

Joining of the panels is critical and has been carried out by a method developed for large fenders and Dracone barges. It involves buffing, both panels, cold-bonding and double nylon stitching followed by the application on both sides of an uncurled strip finally vulcanised to the seam. This gives a joint at least as strong as the material itself.

Skimmerplate dredging supplied marine services and controlled filling while Sykes Construction Services carried out design installation and operation of pumping equipment and dewatering wells for the prototype. Camper and Nicholson built the deck unit.

Perhaps the most significant point in this story is the fact that the sand isle—Sandisle Ann—was set up in only 48 hours and although it is only a prototype, it is nevertheless a large structure in its own right.

Sandisle Structures is to continue with the development of the ideas embodied in this important project and, while it is early days to make cost comparisons, groups with pressing needs for large-scale offshore structures will have a great deal of new homework to carry out over the next several months.

Golder Associates, 5 Fourleaze Road, Berks, Maidenhead 37345.

compliance with the Acts described above can be reduced. Adams Green and Partners has made a detailed study of the problems and advised several major companies such as IBM (U.K.) and Black and Decker on how to cope with them. Further from the firm at Link House, Elmfield, Millbrook Road, Southampton. 0703 22602.

A thumbwheel on the front panel allows precise setting of chart time lines and an access window is provided. The instrument measures 144 x 96 x 130 mm and weighs 1.6 kgs.

FOR USE in conditions where there is a high sulphur trioxide content and the operating temperature may fall below the acid dew point, Sandura has developed a duct-work fabric compensating seal.

Basically the seal material consists of an alkali-free glass cloth (with added boron to resist chemical attack), coated with a chemically resistant fluoropolymer and with a PTFE film bonded to one side.

Maximum continuous operating temperature under normal conditions is 260 deg. C, but by using insulated seals higher temperatures can be reached.

The maker (a RBA Group company) of Cleckheaton, Yorks (0274 37571), says that the seal fabric designated FG71 has high tensile and burst strengths and will withstand the pressures usually encountered in power station ducting and similar applications.

What the maker for the future of computer technology, when many are predicting the demise of the big machine and its replacement by networks of small ones, is difficult to say. But vast as IBM's investment in 360 and 370 has been, the total is outstripped by far when spending by IBM users on software to fit those machines is considered.

This "software mountain" has immense inertia, as IBM has found out to its own cost.

By changing the setting of the prototype, the clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

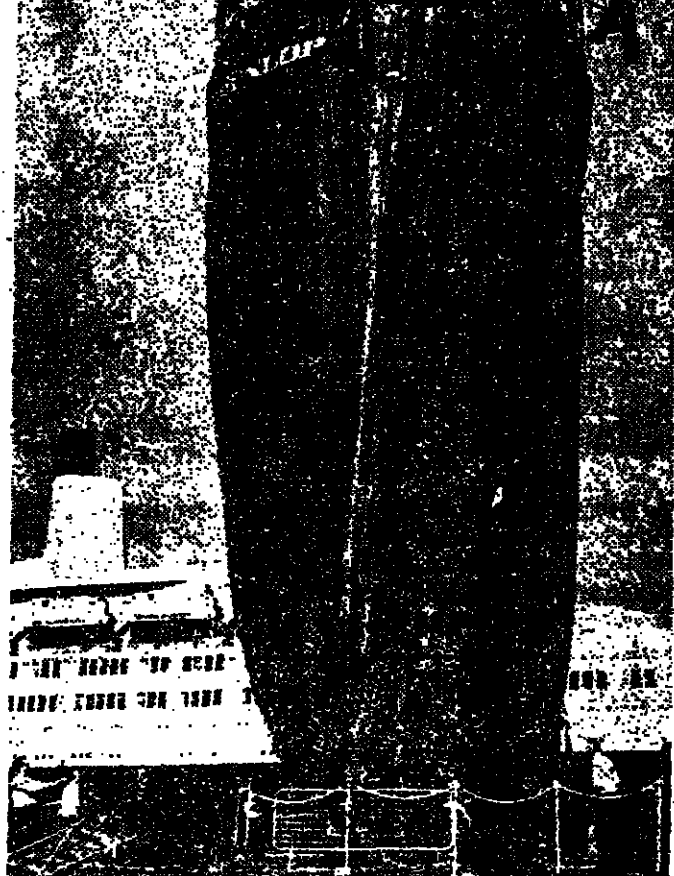
AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer



compliance with the Acts described above can be reduced. Adams Green and Partners has made a detailed study of the problems and advised several major companies such as IBM (U.K.) and Black and Decker on how to cope with them. Further from the firm at Link House, Elmfield, Millbrook Road, Southampton. 0703 22602.

A thumbwheel on the front panel allows precise setting of chart time lines and an access window is provided. The instrument measures 144 x 96 x 130 mm and weighs 1.6 kgs.

FOR USE in conditions where there is a high sulphur trioxide content and the operating temperature may fall below the acid dew point, Sandura has developed a duct-work fabric compensating seal.

Basically the seal material consists of an alkali-free glass cloth (with added boron to resist chemical attack), coated with a chemically resistant fluoropolymer and with a PTFE film bonded to one side.

Maximum continuous operating temperature under normal conditions is 260 deg. C, but by using insulated seals higher temperatures can be reached.

The maker (a RBA Group company) of Cleckheaton, Yorks (0274 37571), says that the seal fabric designated FG71 has high tensile and burst strengths and will withstand the pressures usually encountered in power station ducting and similar applications.

What the maker for the future of computer technology, when many are predicting the demise of the big machine and its replacement by networks of small ones, is difficult to say. But vast as IBM's investment in 360 and 370 has been, the total is outstripped by far when spending by IBM users on software to fit those machines is considered.

This "software mountain" has immense inertia, as IBM has found out to its own cost.

By changing the setting of the prototype, the clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

COMPUTING

Amdahl in Germany

ANTICIPATED for many months, the all-out attack on IBM's large machine base in Europe by Amdahl has quietly begun, although the U.S.-based organisation is still in the process of setting up its European subsidiary.

Powerfully aided by Fujitsu, Japan's biggest computer company, Amdahl is understood to be on the point of playing one of its big 470 V/6 computers with the German space organisation DFVLR for almost immediate delivery.

The 470 in America has been displacing large IBM installations in the 370 Series—1988 and 1988—on the strength of its ability to run IBM programs at considerably higher speeds than the latter while costing less. In fact, the 470 has been set up at some 20 sites.

But Amdahl machines cannot be divorced from IBM peripherals or from IBM software. The situation is made even more complex as a result of a series of cross-licensing agreements concluded between Amdahl Corporation and IBM in recent weeks.

At the same time, it must be remembered that Gene Amdahl was largely responsible for the design of the IBM 360 machines which put the company firmly on the path to market dominance, and a few billion dollar software stumbling blocks had been overcome.

Amdahl activities in the U.S. have been dismissed by some observers as "pimprieks", but IBM has not sold all that many 1988 to be able to shrug off the loss of several important sites. Meanwhile, U.S. analysts commenting on the company after it went public recently say Amdahl should instal around 150 machines in Europe and the U.S. by 1980.

Put simply what Amdahl has done has been to take the most advanced electronic circuits available and translate them into equipment which is a close parallel to existing IBM architecture, but operates faster.

What the maker for the future of computer technology, when many are predicting the demise of the big machine and its replacement by networks of small ones, is difficult to say. But vast as IBM's investment in 360 and 370 has been, the total is outstripped by far when spending by IBM users on software to fit those machines is considered.

This "software mountain" has immense inertia, as IBM has found out to its own cost.

By changing the setting of the prototype, the clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

repeatability under operating conditions. Suitable for use in the working and allied where the emphasis is on operation with the minimum tool supervision and maintenance. By using the patented able pressure control valve torque setting is infinitely able within the limits of screwdriver. For the unit at 800 rev/min, the torque is approximately 10 to 12 lb ft at 6 bar (85 psig), the version has an approximate of 8 to 28 lb ft inches. CompAir Industrial P.O. High Wycombe, Bucks, SSF, 0494 21181.

AGRICULTURAL fence can be driven or extruded double driving hammer design by the Vibro Power Seal the National Engineering Laboratory (NEL). By changing the setting of the unit it will hammer post out. The unit is self-contained and can be mounted on a vehicle where a hydraulic supply is available. The prototype is clamped but in more advanced where continuous position is required a hydraulic unit may be fitted.

Typical operating frequency is five blows/second, and requires oil at 1500 psi/min. Engineers at NEL the unit proves a device which can be as any size of pile driver to rapid driving or extended with sheet piles.

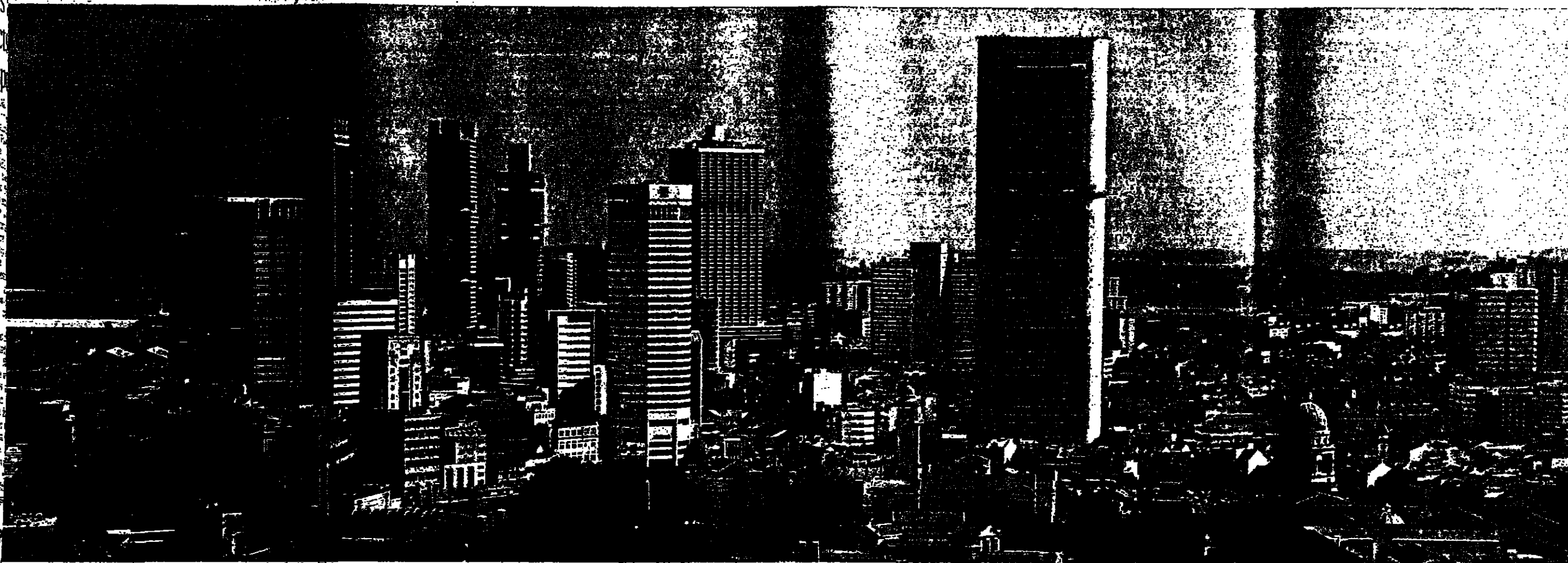
Manufacturers are now to market this or large under licence from N. Kilbridge, Glasgow, Gt (0952 20222).

Among the first order from Rolls-Royce Motor Division for a 30 hp will be used mainly in the 11 years of passage of time, right

people and culture in its industrial employment in the Sime Darby of the major business expertise Singapore has developed long-established experience and our newer

FINANCIAL TIMES SURVEY

Singapore



Singapore is built on uncommon enterprise So is Sime Darby!

Sime Darby knows as much as anyone about doing business for the world in Southeast Asia — and more about doing business with the world from Southeast Asia. After all, it's been our business for over 65 years. For most of those years, Singapore has been one of the key centres for Sime Darby's continued growth and contribution to the region.

Our trading activities — ranging from liquor and food products, through household appliances, building products, technical instruments and navigational equipment to tractors and heavy equipment are as well known as some of our partners and principals. Names like British Paints, Cadbury, Caterpillar, Dewars, Electrolux, Ford, Remy Martin, W.F. Stanley, Westinghouse.

But in recent years we have built on this expertise, and our long-established Singapore capacity and reputation, in more technical activities, especially in the engineering field.

Taking our part in a changing skyline

The tourist brochures talk about "clean and green" Singapore. Sime Darby plays its part in maintaining this environment by supplying a range of Ford tractors and implements for development and maintenance of Singapore's green swards. And the Caterpillar equipment that we distribute and service has become an important element in many projects that have been part of the changing face of Singapore.



Top-class products for a discerning market. Food and beverages are an important element of our trading activities.

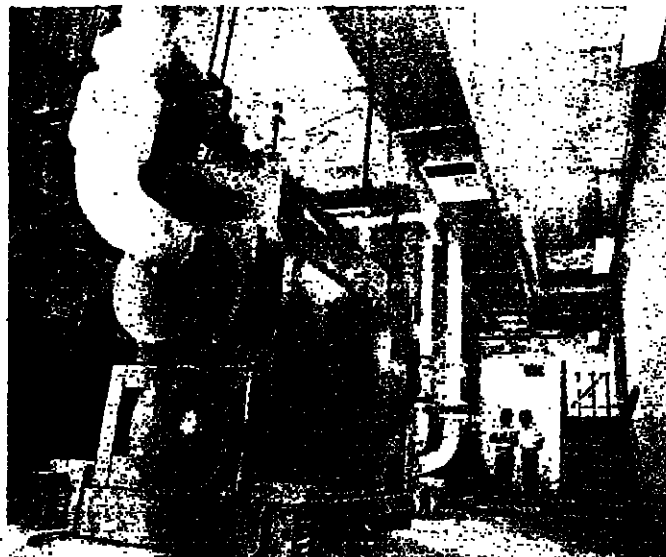
But our involvement doesn't end on the ground. Sime Darby is closely involved in many aspects of the construction boom that has — and is — changing the Singapore skyline. From siteworks and piling, through scaffolding and supplying and fixing external wall claddings specifically designed for tropical conditions, Sime Darby has been a part of some of the biggest building projects in Singapore. And the

Richier tower cranes that we distribute are prominent among those that mount the tallest new office and housing complexes.

Our involvement doesn't end with the completed shell. Through other Sime Darby companies we go inside the near-completed buildings. We have a strong engineering contracting organisation that specialises in mechanical and electrical contracting and refrigeration and air-conditioning. And we also supply and fit a wide range of floor coverings, partitions and internal wall claddings that contribute markedly to some of the magnificent new buildings for which Singapore is noted.

Singapore is manufacturing — and so is Sime Darby

Singapore has grown dramatically as a manufacturing centre under the dynamic leadership of bodies like the Economic Development Board and the Jurong Town Corporation. Sime Darby will continue to grow in this field and build on our present manufacturing activities, which range from metal fabrication for roofing, scaffolding and heavy equipment through to high-precision engineering.



Environment engineering. Sime Darby installed this Westinghouse air-conditioning plant at the Singapore Polytechnic.

Shipping and offshore search capability

Singapore's position as a leading world port and major regional centre for the offshore oil search industry has created opportunities which Sime Darby has met. With VTG and Hansa, of Germany, and the Development Bank of Singapore, we are partners in a major offshore supply and service operation.

Sime Darby is active in ship chartering and has built enviable logistics strengths in this area. We also represent a number of important shipping lines.

And through our Caterpillar dealership we have taken a lead in the supply and service of vital generators and propulsion engines for offshore installations and vessels working in the offshore search industry.



Technical retailing. The new Motion Smith Showroom in Singapore.

And that's not all

Sime Darby has long recognised the potential of Singapore, its regional importance, its infrastructure and communications capability, its sound and capable workforce, the technical and financial acumen of its management and the strength and vision of its administration. These factors have led Singapore to the forefront of regional financial developments. They have also led Sime Darby into other diverse activities — food processing, export and commodity trading, insurance broking, for instance — further examples of our diversity and participation in a major regional centre.

So talk to Sime Darby — about anything worthwhile

Our long experience of the Singapore and regional markets, our logistics strength, our know-how in a variety of commercial, industrial, engineering, trading, manufacturing and service fields make Sime Darby worth talking to. On any sort of project. And if your project doesn't quite fit our profile, talk to us anyway. We're not afraid of a little more diversity.



The Sime Darby Group

MALAYSIA • SINGAPORE • HONGKONG • UNITED KINGDOM • EUROPE • INDONESIA • THAILAND • INDIA • AUSTRALASIA

GRINDLAY BRANDTS LIMITED

**Corporate and Shipping Finance
Eurocurrency Lending**

2201 TOWER, DBS BUILDING,
6 SHENTON WAY, SINGAPORE 1.
TEL: 2208177/8/9 2208277/8. TELEX: RS 21796
TELEG: BRANDTRANK

(A MEMBER OF GRINDLAYS BANK GROUP)

**Head Office:
Singapore**

Connections:

Tokyo, London
New York, Hong Kong,
Beijing, Shanghai, Seoul,
Bangkok, Taipei, Manila,
Kuala Lumpur, Jakarta,

The world.

Our home is Singapore, at the crossroads of South east Asia. The world's fourth busiest port, it is a regional financial centre and a base for the Asian Dollar. We have been in the banking business here and in neighbouring Malaysia for over 25 years, with an extensive network of branches. And more in Hongkong,

Connections:

Tokyo, London, New York and Brunei. Our connections are worldwide. When you do business in our part of the world, you want sound banking advice and services geared to local conditions. Call or write to your nearest Overseas Union Bank or our Head Office in Singapore to find out how we can help you.

Overseas Union Bank

OVERSEAS UNION BANK LTD., RAFFLES PLACE, SINGAPORE 1. TEL: 96091/919555
CABLES "OVERSUION" SINGAPORE. TELEX NO: RS 24475

44 BRANCHES THROUGHOUT SINGAPORE, MALAYSIA, HONG KONG, KOWLOON, LONDON, TOKYO, NEW YORK AND BRUNEI.



A new service from your doorstep to ours.

Now, Neptune Orient Lines brings you a new fast, regular and efficient scheduled container service to the Far East.

Fast, because we travel via Suez with brand new ships.

Regular, because we now sail every ten days.

England and Scotland, linked to 20 subsidiary offices.

And this service extends to the other side of the world because as the flag line of Singapore, N.O.L. offers you an unrivalled knowledge of the customs, the people, the markets

And sometimes we can even
open a door or two for you.
Telephone us, and let us tell
you more.

Neptune Orient Lines

**U.K. General Agents: Cory Brothers Shipping, Richmond House,
Terminus Terrace, Southampton SO1 1EU. Tel: 0703 35311. Telex: 47373**
Head Office and London Counter Service: Europe House, World Trade Centre, London E1 6AB.
Tel: 01-480 6121. Telex: 389384

A small island state apparently devoted to capitalism, Singapore has so far survived the turmoil that has prevailed in other parts of South-East Asia—but it has taken the iron hand of the Prime Minister, Mr. Lee Kuan Yew, to keep it that way.

Where East meets West

"DISCIPLINE" has long been a key watchword of Mr. Lee Kuan Yew's Singapore. The Prime Minister's view is that his tiny island republic cannot afford many mistakes if it is to maintain its independence in its vulnerable position at the crossroads of the world's most turbulent areas. His socialist philosophy involves strong Government and firm control over the nation's political, economic and social development. Cambridge educated, he does not believe that it is necessarily appropriate to try to impose Western-style

democracy lock, stock and barrel on a part of the world that has never known it.

While the issue is in many respects a haven of capitalism, the authorities play a big role in planning and financing its economic development reflecting Mr. Lee's belief that capitalist techniques should be used to provide a basis for socialism. To distribute the Trade unions work hand-in-glove with the Government, and strikes are rare. Opposition parties are allowed to operate, though they have failed to win a single Parliamentary seat in the last two elections, and dissent is tolerated provided it is in no way tinged with Com-

light-heartedly. It has made Singapore remarkably clean and law-abiding. But more importantly it represents Mr. Lee's firm belief that decadent societies render themselves ripe for Communist takeover. With Communist insurgency on the increase in neighboring Indonesia, Thailand and the following the fall of South Vietnam, Laos and Cambodia, Mr. Lee does not plan to take any risks. Although he accepts that each country is different, he has recently indicated that he still believes there is a lot of truth in the "domino theory," by which he says the islands can only be abandoned because they wanted to get out of Vietnam.

would rather have three major powers operating in the area than only one. Mr. Lee has frequently told the U.S. that its economic resources are essential for the region's development and political stability while at the same time conducting a delicately balanced policy between China and from whom he has extracted an important undertaking that it is up to the Singapore Government to decide how it deals with its own Communists.

Mr. Lee has been to Peking and wants to step up mutual trade, but he has also said that Singapore will be the last country in the region to recognize Peking diplomatically. He shows irritation at Peking, he says, at least for the time being, to send troops to Taiwan for training—troops that could well be sent to help the Malaysian Government if it fails to contain the Communist threat.

developing countries," that not a single non-communist political leader had been detained without trial and that the Western democracies had dug their own graves by encouraging Communism in the Third World.

"We need only observe," he said, "for the benefit of these ultra-liberal elements in Western Europe, that they seem to be blissfully unaware of which side the balance has tipped in the battle for life, totalitarianism or democracy."

Maniot took over in our part of the world. It remained merely a matter of conjecture as to how long they will be able to liberalise after all the people's expense, before they find themselves on the wrong side of the Iron Curtain and with their liberal traps shut for ever!"

land, which has made little concrete progress since its inception in 1967. The Communists' successes in Indo-China and elsewhere have convinced other ASEAN leaders with something of the same spirit.

Although none of them is keen to press ahead as Singapore, which originally wanted to, quickly moved to a full-scale economic union, the new political will to make progress emerged from the ASEAN summit in Bali in February this year. The fact of that detente organization will come when five countries attempt to translate the last agreement into concrete actions, and the decision to share out ASEAN sponsored industrial projects between them, together with accompanying tariff preferences.

Rivalry

The visitor is quickly made aware of some of these rules. "If you see a person smoking a cigarette," the tourist brochure tells him, "provided he respects the laws and the general social climate prevailing in the country. There follows a series of warnings: anyone who drops so much as a sweetpaper in the street or smokes in Government offices can be fined up to the equivalent of £125; there are stern penalties for drug-taking and gambling, even if it is unofficial gambling, even if it only involves a private card game; he should be cut if he reaches below the top of his shirt collar and 'no-haired persons will be served last at all Government departments and offices.'"

All this should not be taken

By its geographic position alone, Singapore is in any case bound to be at the centre of super-power rivalry. The U.S. may have abandoned the South East Asian mainland, but it is still keen to withdraw from the Western Pacific. The Soviet Union is stepping up its presence in Singapore, with a vast Embassy frequent calls by merchant ships and lavish commercial activity by the Moscow Narodny Bank. China may currently be preoccupied with internal problems, but it will obviously not want to see Moscow establish a too strong a foothold.

Against this background, Mr. Lee's Government has concluded that the best strategy is to keep as many big powers in play as possible—his Minister has have publicly stated that they

Advancement

His stance has made him something of a lone figure in international politics. His tough internal policies have provoked strong protests from Western liberals and human rights organisations, while the more militant of the Third World countries regard him as too subservient to the West. His isolation was compounded in June this year when the Dutch and British Labour Parties engineered the withdrawal of his People's Action Party (PAP) from Socialist International.

Mr. Lee has also found himself obliged to lecture audiences in the developing world in recent months. He sent a firm message to the Colombo non-aligned summit in August pointing out that the only hope of economic advancement for most developing nations was to work with and on the West. Some countries might opt for a different route, and while he respected their choice, he hoped they would respect his. He continued with a bitter attack on Laos for submitting

scribed as a U.S.-backed military grouping dedicated to aggression, rather than "zone of neutrality," it aspires to be. Mr. Lee replies that the ASEAN countries, would be willing to get rid of the U.S. bases if the Communists would guarantee neutrality. So far, Malaysia seems to be succeeding in containing its Communist insurgents and Vietnam is concentrating on reconstruction. But few people in Singapore would care to predict whether or not Hanol will return to a nationalism once it has rebur-

Hesitant recovery

WITH NO RAW materials and only a limited home market, the Singapore economy is one of the most vulnerable in the world to developments beyond its borders. So it came as little surprise that the island republic suffered fairly severely, at least by its own standards, from the combined effects of the oil crisis and world recession. Its Singapore's cash the effects were compounded by the virtually simultaneous fall of South Vietnam, Cambodia to the S. Vietnamese, and Cambodia to the Communists, removing at a stroke its important oil export market.

the U.S. as the country's largest trading partner. (Trade with the U.K. continued to decline in value.)

Meanwhile unemployment was running at just over 4 per cent., a rate which Government officials, if not the unions, find fairly satisfactory, and the consumer price index, with a drop of 1.4 per cent. in the first six months, sliding downwards.

This was mainly due to declines in food prices, following bumper harvests in the region.

But the picture is far from perfect. Although total manufacturing investments in the

Accustomed to growth rates of between 10 per cent and 12 per cent in the boom years of the late 1960s and early 1970s, Singapore saw its economy nosedive to zero growth in the first half of 1975, recovering to only 4.1 per cent for the year as a whole after the beginnings of an upturn in the second half. With the recovery now further established it looks as if the Government's prediction of 6 per cent to 7 per cent growth this year will be achieved. Certainly the economy was on course in the first six months, with a 7.2 per cent increase in GDP in real terms.

first half of the year, at \$5187m., were sharply up on the second six months of 1975, they were still 32 per cent below the first half of last year. Mr. Ngiam Tong Dow, Chairman of the Economic Development Board, is hopeful that last year's level of \$5400m. will be attained again this year, as well as in 1977 and 1978. But it is still a far cry from the massive venture figures of past years—nearly \$15bn. in 1973, for instance. And as the Prime Minister pointed out in August, these investments that are pouring in are still as small as did the investments of Mr. Ngiam's fellow countrymen.

Improvement

Trade and manufacturing, both severely hit by the recession, are moving forward again, with trade increasing at an annual rate of 15 per cent. in the first six months, and the industrial production index up by just over 14 per cent. Both fell by over 11 per cent. in the same period last year.

ground that they are easy to absorb and likely to be skill-intensive. But he would still like the bigger investments too. The Prime Minister said big projects were being held up partly because of excess manufacturing capacity in the U.S., Japan and Western Europe, and partly because investors wanted to assess the stability of non-

With an increase in consumer prices of under 3 per cent. in 1975, the Government was largely able to spend its way out of the worst of the recession, mainly through a massive housing construction programme. Credit controls imposed in 1974 were removed, followed by a progressively expansionary policy.

By August this year, Prime Minister Lee Kuan Yew was able to announce "good prospects" for the country's economy in 1976-77, pointing to a pick-up in foreign investments and a sharp increase in the number of new jobs created in the first six months of 1976. Many of the latest figures certainly paint an optimistic picture. In the first six months, tourism was up by 12 per cent. over the same period of 1975, construction was up 22.5 per cent. and exports up 24 per cent. against a rise of only just over 9 per cent. in imports, with Malaysia taking over from

There can be little doubt that fear of Communist expansion is one factor underlying current hesitation by foreign investors—although Singaporeans tend to be complacent about Communist investments, particularly in the U.S., often do not even know how to find the island on a map. Another factor at work could be rising labour costs, which are now generally higher than in competing areas like Taiwan and Hong Kong—though not very much higher if productivity is taken into account. But land costs are much lower than in Hong Kong, and Singapore has a virtual free port (meaning cheap raw materials), a highly educated population, stable internal politics, and good communications and financial facilities. The EDB claims that when multinationals already located in South-East Asia decide to expand, in two out

CONTINUED ON NEXT PAGE

Our two hundred million dollar assets began on ice.

At the turn of century our business was basically in foodstuffs and hence the name Cold Storage. Today we have thousands of tons of supplies before their distribution. And we still produce ice. But now we have grown into what is probably the largest food manufacturing concern in South East Asia. Thailand, India, Hong Kong, Indonesia and even the Middle East regularly receive shipments of refrigerated food and other goods bearing the Cold Storage name. Our other activities range from supermarkets and the retailing of oil to the manufacture of ice cream, dairy products, sausages and processed meats. And by making the best use of research, scientific techniques and stringent quality control we manage to keep growing both at home and abroad. What began with ice has now become thirty-two subsidiary and associate companies, with total gross assets in excess of \$200,000,000.

[illegible]

نقدًا من تلافيل

SINGAPORE IV

International Bank of Singapore

All Domestic and International Finance

Fully authorised to conduct all types of banking including Foreign Exchange, Asian Currency Unit Deposits and Loans in convertible currencies and the issue of Singapore Dollar Negotiable Certificates of Deposit.

IBS INTERNATIONAL BANK OF SINGAPORE LIMITED
Podium 107, 1st Floor, DBS Building
Shenton Way, Singapore 1
Telephone: 2201980 Dealers: 2206488
Cable: "INTBANK" Telex: RS23579

Equal share holders: Development Bank of Singapore, Oversea-Chinese Banking Corporation, Overseas Union Bank and United Overseas Bank.

Demand for loans picks up

BAD AS IT was, the recent world recession left no ugly scars in Singapore's financial system. It escaped with only minor bruises.

The basic framework—commercial banks, merchant banks, discount houses, broking houses and other institutions making up the money and capital markets—remains intact. In fact, those financial institutions which are playing a wider regional role, are reaping the fruits of economic recovery in Singapore and the Asian region.

Commercial banks see a pick-up in loan demand as the Singapore economy bounces back to health. For the first half of this year, the economy grew by 7.2 per cent, against zero growth during the previous corresponding half. Prospects are becoming rosier for merchant banks, which went through a period of lean pickings in the corporate finance business during the economic slump. Revival of stock market activity and the re-appearance of Asian dollar bond issues and consortium loans have aided recovery here.

The Government too, has taken a hand and is consolidating existing infrastructure and taking further steps to

enhance Singapore's role as a financial centre. It has announced two major measures so far this year.

The first was a package of tax concessions to boost the Asian dollar market which has since shot past the \$US15bn. mark. Under this package, fees and commissions received by Asian Currency Units (ACU) for advising and refinancing offshore letters of credit will be taxed at a reduced rate of 10 per cent. And non-resident deposits with ACU, approved Asian dollar bonds and Government tax-free bonds held by non-residents are exempted from Singapore estate duty.

The second measure relaxed exchange controls, including removal of restrictions on the inflow and outflow of some currencies. Singapore dollars among them. It also raised the ceiling for investments in specified currencies and securities from \$S100,000 to \$S250,000 for individuals and from \$S3m. to \$S5m. for corporations and scrapped exchange control formalities for remittance to countries outside the Scheduled Territories, including exchange control forms for transactions below \$S50,000. Scheduled Territories are

countries coming under the former Sterling Area definition. It allowed extension of the Scheduled Territories list to cover Indonesia, Philippines and Thailand. The second measure meant that all five nations of the Association of South East Asian Nations (ASEAN) are now included in the list, permitting freer flow of funds between them.

Proposals

While the respective ASEAN governments are working hand in glove, commercial banks of the five countries are busy cementing closer ties. The first ASEAN Bankers Conference was held in Singapore in August, and led to the formation of the ASEAN Bankers Council with Singapore in the chair. And proposals for closer banking co-operation—which some bankers hope may lead to an ASEAN capital and money market system—were put forward and are being carefully studied.

Another suggestion was the establishment of an ASEAN Clearing Union which would use Special Drawing Rights or other currencies for settlements. Other proposals included estab-

lishment of information and training centres, financing investment, trade expansion and agriculture-based industries. Delegates at the conference fully avoided publicly acknowledging which country would be the financial hub of ASEAN.

Backed by its financial expertise and relatively sophisticated money and capital markets, Singapore is already the pace-setter for the Asian dollar market. Should ASEAN nations work out a scheme of financial partnership, it is logical to assume that this tiny island-republic will play a pivotal role in ASEAN finance.

Thanks to the success of the Asian dollar market, the list of banks in Singapore now reads like a roll-call of world banking. There are about 72 commercial banks with branches in the republic. All but 13 are foreign, including many of the major names in international finance. In addition to banks with strong Far East connections like Chartered Bank and Hongkong and Shanghai Banking Corporation, Britain's Big Four—Barclays, National Westminster, Lloyds and Midland—have already established roots in Singapore. Under the stimulus of razor-sharp competition from the growing number of foreign banks, local banks are strengthening and diversifying their activities.

Domestic banks still control the local deposit base since the Monetary Authority of Singapore (MAS) places tight restrictions on the freedom of foreign banks to tap deposits.

Last year, interest rates, which used to be fixed by the Association of Banks under a cartel system, were freed, paving the way for more competitive banking. This brought local interest rates more in line with international rates. This development, together with the obvious gap in foreign

exchange and money market know-how between local and foreign banks, forced the home banks to upgrade their expertise.

Another development last year—with far-reaching implications for the money, discount and secondary markets—was the issue of negotiable certificates of deposit in Singapore dollars.

Merchant

The entry of Wardley of Hong Kong brought the number of merchant banks in the republic to 22. Most of them are joint ventures between local partners and foreign interests from Britain, Japan, Europe and United States.

Merchant banks made their debut in Singapore only six years ago. Their principal activities are underwriting and flotation of stocks and bond issues, investment portfolio management, advice on mergers and takeovers, loan syndication and leasing. With the improvement in the Singapore stock market, merchant banks are looking forward to more rights issues and new quotations to keep themselves busy.

After a slow expansion last year, the Singapore-based Asian dollar market increased its tempo this year—largely due to an increase in loan demand generated by world economic recovery. At end-1975, the total assets and liabilities of the market stood at \$US12.6bn., up only 22 per cent from the previous year compared to the 65 per cent jump in 1974. But by the end of July this year, the market had swelled to \$US13.3bn., up 39.8 per cent from July last year.

The Asian dollar bond market also shows clear-cut signs of resurgence. The bond market started to revive in July last year after stagnating for

14 years because of high interest rates and inter-bank transactions from Europe, United States and Asia continue to dominate the Asian dollar market. But significant to note that a portion of non-bank transactions to total transactions was 21 per cent in 1973 to 25 per cent in 1975. The bulk of dollar non-bank deposits from the Asian-Pacific region are particularly from China and rich individuals.

Similarly, the bulk of dollar loans to non-bank borrowers are channelled through the market. These loans are apportioned to the manufacturing sector and financial other than banks. About 10 per cent of the market's dollar loans to non-bank borrowers are denominated in dollars, yen and others.

There are also a number of Middle East involvement in Asian dollar markets. Asian dollar "have men" have made their way into the short-term market, and late last year, a Japanese company (Cayman) floated a \$100m. Arab-Asian bond.

The pioneer of the Asian dollar market in 1968, Singapore's first bank, is currently the undisputed leader in the market. It is likely to be a serious rival to Singapore's Asian dollar market, and late last year, a Japanese company (Cayman) floated a \$100m. Arab-Asian bond.

The pioneer of the Asian dollar market in 1968, Singapore's first bank, is currently the undisputed leader in the market. It is likely to be a serious rival to Singapore's Asian dollar market, and late last year, a Japanese company (Cayman) floated a \$100m. Arab-Asian bond.

The pioneer of the Asian dollar market in 1968, Singapore's first bank, is currently the undisputed leader in the market. It is likely to be a serious rival to Singapore's Asian dollar market, and late last year, a Japanese company (Cayman) floated a \$100m. Arab-Asian bond.

Most companies look to the East for growth.
We have 148 years advantage.

After 148 years of growth in Singapore & Malaysia, we are today a group with interests in Indonesia, Australia, New Zealand, Hongkong and Europe.

Diversification is our key word. The activities of the Boustead Group cover trading, insurance, manufacturing, engineering, rubber and oil palm estates, shipping, travel, etc.

Our steady growth continues. And we're open to further growth opportunities. Joint ventures, product representation, consumer goods distribution, manufacturing, in fact anything worth talking about.

If you're expansion-minded, why don't you talk to us. We may help. Write to:

The Chairman,
Boustead Holdings Bhd.,
P.O. Box 1011,
Kuala Lumpur, MALAYSIA, or
Bousteadco Singapore Ltd.,
Collyer Quay,
Maritime Building,
SINGAPORE 1.

The Boustead Group

Today, our look is global.

Shares beat a hasty retreat

ACCORDING TO Chinese mythology, the current lunar year of the dragon is an auspicious period for business activity and investments. Thus, when the share market began the year on a bullish note, the more superstitious market punters hailed it as an augury of things to come.

True to expectations, the market soared ahead with the full fire and fury of the dragon, carrying the Straits Times Industrial Index from its 236 mark on January 1 this year to a peak of 286 on the first trading day of the new lunar year on February 3.

But this euphoric mood was short-lived. The market began to heat a hasty retreat shortly afterwards and remained lethargic for six months or so. During this period the index rarely moved more than 10 points from the 250 level. Monthly turnover also fell from the year's high of 171m. units in February to a low for the year of 21.8m. units in July.

Even the Prime Minister's National Day disclosure of a 7 per cent real growth in Singapore's GNP for the first half of the year and the forecast of an 8 per cent growth for the full year did little to cheer sentiment. The market also had its share of bad news. The rise in communist activities in the area remained at the back of the minds of cautious investors while fears developed that the slowdown in Singapore-Indonesia trade caused by the tightening of import measures by the Indonesian authorities could retard Singapore's economic recovery.

On top of this, the equity market also had to contend with the increasing demand for fixed interest securities. The rising tempo of activity in the primary and secondary markets for Asian dollar bonds and Singapore Government securities may have diverted some attention from equities. One notable development is that there have been far more new listings of Asian bonds than new equity quotations. The five new Asian bonds issued this year tapped a total of \$US 196m. and DM150m. from the Asian bond market. There is also a steadily growing secondary market which in turn has stimulated more interest in Asian bond trading.

Yields on Government securities are still relatively unattractive to most investors so they do not really compete with equities. But the fact remains that some \$S1.1bn. has been raised by the Government so far to fund counter-recessionary public sector development projects and this could not have been done without pre-empting some institutional funds.

Like the Asian bond market, 1975 had always ranked among a secondary market has the top turnover stocks in the

market. Its suspension of the abortive attempt to set up with Malaysia's State trading company, removed some of the lustre from the market in general. Haw Par scrips continued to circulate as the market may see new issues. As far as new issues were concerned, the stock market remained relatively quiet with only two new issues. One was a relatively small \$10m. issue by a local Apollo Enterprises, with up capital of \$S12m. other by a leading electronics company, Manufacturing.

The most significant two new issues was that of Murata which helped Singapore Stock Exchange step nearer its quest for internationalisation of the equity market. The MNC scored several firsts. Its first Tokyo stock exchange company to secure a listing in Singapore and its depository shares also the introduction of a new instrument, Deposit Receipt of (DRS).

About 3m. deposits at 50 yen per unit offered at a price of \$ share and on the first listing in Singapore, price shot up by 46 per cent to close at \$74.

The successful launch of DRS could herald the more foreign companies Singapore stock market. Another important development was the Singapore Stock Exchange's growing reputation as a watchdog of corporate behaviour. Its readiness to take action with which its own investigations have created greater company management. The Stock Exchange's exposure of several companies so far this year, highly of its investment.

But the strict enforcement of rules which has transformed Singapore market from all to one of relative control has, not surprisingly, brought some complaints.

Some investors and analysts feel that the change and the author overdoing things and dampened investment. But after the embarras Haw Par, Sime Darby and the Far Eastern Int can hardly blame the Exchange and the Gov for adopting an anti-tighter control.

market. Its suspension of the abortive attempt to set up with Malaysia's State trading company, removed some of the lustre from the market in general. Haw Par scrips continued to circulate as the market may see new issues. As far as new issues were concerned, the stock market remained relatively quiet with only two new issues. One was a relatively small \$10m. issue by a local Apollo Enterprises, with up capital of \$S12m. other by a leading electronics company, Manufacturing.

The most significant two new issues was that of Murata which helped Singapore Stock Exchange step nearer its quest for internationalisation of the equity market. The MNC scored several firsts. Its first Tokyo stock exchange company to secure a listing in Singapore and its depository shares also the introduction of a new instrument, Deposit Receipt of (DRS).

About 3m. deposits at 50 yen per unit offered at a price of \$ share and on the first listing in Singapore, price shot up by 46 per cent to close at \$74.

The successful launch of DRS could herald the more foreign companies Singapore stock market. Another important development was the Singapore Stock Exchange's growing reputation as a watchdog of corporate behaviour. Its readiness to take action with which its own investigations have created greater company management. The Stock Exchange's exposure of several companies so far this year, highly of its investment.

But the strict enforcement of rules which has transformed Singapore market from all to one of relative control has, not surprisingly, brought some complaints.

Some investors and analysts feel that the change and the author overdoing things and dampened investment. But after the embarras Haw Par, Sime Darby and the Far Eastern Int can hardly blame the Exchange and the Gov for adopting an anti-tighter control.

A man and a building

Tan Lian Choo

SINGAPORE VI

International trade?

ACBC makes it easier.

ACBC provides all the services required for successful trading on the international scene. From opening letters of credit, to export financing, to foreign exchange. Making it easier with a simple direct service. Not only to take care of the routine but indispensable day-to-day banking and financing services, but also to provide invaluable advice and essential contacts through correspondent banks around the world.

ASIA COMMERCIAL BANKING CORPN. LTD.



(Incorporated in the Republic of Singapore)
Fully paid up Capital: \$40 million
Reserves: \$54 million
Group Assets: \$388.3 million
104-106 Robinson Road, Singapore 1. Tel: 93872
Foreign Exchange: Tel: 91228/91320
Telex No. RS 25911

ACBC

Correspondents and Agents throughout the world.

Banking should be as easy as ACBC

Leading personalities



Howe Yoon Chong

Howe Yoon Chong laughs and shrugs when people call him the most powerful non-politician in Singapore. But there is little doubt that with the four major posts that he holds, Mr. Howe controls much of the economic and administrative machinery in the country.

He is the chairman of the Port of Singapore Authority, the world's fourth busiest port and economic lifeline of this trading nation. With present port facilities near the limit of further development, Mr. Howe faces the task of starting an entirely new seaport in Changi, where a new international airport is also being built. In fact, the airport project had been partially bogged down in inter-ministry lack of coordination until he was told to take overall charge of the project.

His power lies precisely in his being above all Government Ministries. For major projects involving many private and public bodies, it was entirely natural to call upon Mr. Howe

to take overall charge, and in formal recognition of this fact he holds the post of permanent secretary of the Prime Minister's office, a job which appears to have been specially created for him.

His apparent impatience with red tape and ability to slice through it has also landed him the job of head of the Civil Service, in a country which some political scientists have labelled an "administrative state," where elected politicians often have less power than the crops of little-known but powerful bureaucrats. Since Mr. Howe was given this title, the Civil Service has been jolted out of its traditional complacency. He wants to revamp the bureaucracy to make it "more responsive and polite to the public, more efficient, and more rewarding for talented young people." He has started a Civil Service Development Institute and periodic seminars to develop technocratic skills and allow promising young administrators to show their potential. He acknowledges that the public sector cannot afford to pay more than the private sector, and therefore must prevent a brain drain by offering greater job satisfaction.

As if these tasks were not monumental enough, Mr. Howe is also the chairman of the Development Bank of Singapore, which last year channelled \$1.5bn into industrial financing, especially in recession-stricken industries like shipbuilding. The bank has also formed many joint ventures to provide special impetus in the development of particular industries, and recently floated a U.S.\$60m convertible bond issue, its second so far.

Ngiam Tong Dow

Ngiam Tong Dow is at the forefront of a rising echelon of young technocrats in Singapore—blunt, go-getting, and solidly pragmatic. As chairman of the Economic Development Board, he is also probably the



Ngiam Tong Dow

first high Government official that potential foreign investors meet. In addition to selling Singapore to the outside world he also plays a decisive role in charting the economic future of the island, through his other job as permanent secretary for economic planning in the Ministry of Finance. At 39, Mr. Ngiam is the youngest permanent secretary in the civil bureaucracy, where he has spent his entire career.

Mr. Ngiam joined the Department of Trade in 1959, when the ruling People's Action Party came to power. He then rose rapidly through various posts in the Ministry of Finance, EDB, Intrade (the State trading agency), and the Ministry of Communication to his present jobs. His career follows a pattern similar to that of another career bureaucrat, Hon Sui Sen, who is now the Finance Minister. Observers agree that when the present leadership retires, there are few people as well placed or qualified as Mr. Ngiam to take up the Finance Minister's job.

He is an example of Singapore's successful meritocracy, with its tinge of elitism. He worked his way up purely through his own ability, and believes firmly in a Platonic society where those destined to be led should accept their social role and where leaders are ethically obliged to lead well, and without question.

Mr. Ngiam sees the EDB's main task now as the selective upgrading of Singapore's technological capabilities. "We do not intend to compete with South Korea or Taiwan as the semi-skilled, middle link between developing and developed countries," he says. "We want to attract the highly-skilled industries like manufacturing of sophisticated aircraft components, precision tools and advanced electronics—requiring skills which only the developed countries presently have but which our youngsters can acquire with the proper training programmes." Considering himself a realist, Mr. Ngiam is constantly aware that the tiny city-state must be run like a tight ship with no slackness, because "we must live by our wits alone."

sonal experience with communist united front tactics. He represented the party to the recent Bureau meeting of the Socialist International, and vehemently attacked the "ultra-liberals" and "the lunatic fringe" of western social democratic parties which sought the expulsion of the PAP from the SI for its detention policies.

When the Left-wing trade unions were banned more than a decade ago, Mr. Nair led the National Trades Union Congress into a new era of trade unionism. The adversarial relationship with the Government was rejected, and the unions approved the passage of several labour laws, which cut down the number of strikes and made Singapore's labour situation one of the attractions that bank brochures listed for potential foreign investors. Over the years, Mr. Nair has also vigorously expanded the NTUC's activities to include insurance, supermarkets, taxi co-operatives and possibly a workers' bank soon. Mr. Nair also strongly advocates the principle of tripartism, and has labour representatives on the national wages council and various other statutory boards. He is also the regional vice-president of the International Confederation of Free Trade Unions, a post which led him to some scrapes with university students who implied that he was associated with an allegedly CIA-backed world body. He has often been tipped for a ministerial post—probably that of labour—but with the Government feeling that any communist insurgency is likely to be manifested in the labour movement, it may be felt that Mr. Nair's control of the NTUC is far too important a monetary authority of Singapore to be given to anyone else.



Michael Fam

Michael Fam's public service record has been so long and extensive that some Singaporeans think he is a career civil servant. As the chairman of the huge Housing and Development Board, he has indirectly affected half of Singapore's population, who live in the Government high-rise flats. He has also been deputy chairman of the Public Utilities Board and member of the Economic Development Board.

This image of him was reinforced recently when he became the troubleshooter for Haw Par Brothers' International on the initiative of the monetary authority of Singapore. Mr. Fam was appointed



Lee Koon Choy

Lee will be the best play to take over.

Penang-born and educated, he is part strong in two areas: and China. He has after major ASEAN ministerial meetings and accompanied Foreign Minister and Minister to China. As Ambassador to Cairo, he has also valuable knowledge of an area world which is one of the fastest growing export markets, and petroleum for the five refineries.

A journalist by training, Mr. Lee is not a young up-and-comer. He has spent many years in three other ministries he finally settled in the office. But he has firm ties with himself: Deputy Foreign Minister overseeing many administrative functions increasing his stature.

These profiles were written by
HO KWON PING



Tan Chin Tuan

Tan Sri Tan Chin Tuan, Singapore's banking baron, started work as a clerk over 50 years ago. Today, he is almost a financial institution, with his Overseas Chinese Banking Corporation physically and financially towering over all other local banks. In 1932, he played an active role in the merger of the three existing Hokkien Banks into the OCBC, and gradually rose to become the general manager and then managing director. For the past ten years he has been the bank's chairman. Since its inception the bank's assets have grown 70 times, to over S\$3bn. It now operates over 40 branches and 25 subsidiaries.

Tan Chin Tuan continues to play an active role in the island's business. He sits on the Boards of around 30 other companies, and he and the bank are believed to have significant holdings in almost every "blue-chip" on the stock exchange. The list is long and by no means exhaustive: Sime Darby, Robinsons, Fraser and Neave, Malaysian Breweries, Straits Trading, Tanjong Tin Dredging, Raffles Hotels and many more. The bank's direct and indirect shareholdings include stakes in many of the most important companies in the region.

He attributes the bank's success to his conservative policies, which are reflected in the bank's logo of a Chinese junk at full sail and the slogan "solid as a rock."

Through his sole occupation now is business, he played an active role in colonial politics, and served as a deputy president of the legislative council.

Haw Par's chairman—with no previous connections with the company—and since then he has settled Haw Par's major problems and strengthened its management.

Others who have heard of Mr. Fam think he has always been a businessman, with his chairmanship of Hume Industries (Far East), and directorship in Singapore Airlines and the Straits Times publishing group.

Still others who know him as a Fellow in the Australian and British Institutions of Engineers remember him as an Australian-educated civil engineer who graduated with Honours and was once the President of the Malaysian Society of Engineers.

In fact, Mr. Fam wears all his hats at once, describing himself as a "quasi-public servant" who was quite happy as an engineer but found that his administrative talents were being sought after in both the private and public sectors. He began his career 26 years ago as an engineer for Hume Industries (Far East). He rose rapidly through several promotions and is now both Chief Executive and Chairman of the company, responsible for its operations in both Singapore and Malaysia. Last year he became the first non-Australian director of Hume Ltd., the largest concrete pipe manufacturer in Australia and parent company of Hume Industries. During these years he combined business with community service so energetically that he was awarded the Government's Public Service Star and Meritorious Service Medal.

Few Singaporeans today can dream of founding their own commercial dynasty, like the old generation of Overseas Chinese fortunes who built their empires on rubber, tin, and entrepôt trade. But the increasingly technological society requires and rewards the capable professional run administrator, like Mr. Fam, who at 49 was one of the first of his new breed.

When Lee Koon Choy left Jakarta after four years there as Ambassador, he brought back the raw materials for a recently published book on Indonesia, an award from President Suharto for contributing to bilateral understanding, and the accumulated experience of six years as an Ambassador and 17 years in the Government service. He then settled down to run the daily affairs of the Ministry of Foreign Affairs, as its senior Minister of State. If persistent rumours that the present Foreign Minister, Mr. Rajaratnam—the eldest cabinet minister—will retire soon prove correct, Mr.

Ray Wartzburg

Singapore's historical crossroads of regional commerce led many men to seek their fortunes here. Wartzburg, 50, is one of this colonial legacy. A Jew, he came to Singapore in 1908, and after 20 years in terms of commerce among Singaporean and Malaysian companies.

His father Charles was war chairman of Messageries Straits Steamship, a scholar of Sir Stamford Raffles, and an unofficial mentor of the Colony's legislative council. His father-in-law was the commissioner of police in colonial days. In modern times, Mr. Wartzburg has been chairman of the Straits Settlements and F.M.S. Chamber of Commerce and Industries, and a member of the Singapore and Securities Industry Council.

THE SELCO GROUP—WE'RE THE PROFESSIONALS

MARINE SALVAGE

For almost two decades, Selco Salvage have been to the forefront of Asian salvage and have the largest, most efficient fleet of salvage vessels in the region, plus the right men and equipment to get things done — first time!

SHIPBUILDING & REPAIR

In our 12 acres of shipbuilding area are concentrated the manpower and the technology to construct, convert, and/or repair all types of vessels. Our slipway — 250 ft. by 84 ft. — is Singapore's biggest. We construct vessels and barges and vessels of up to 3000 DWT can be shipped. We also specialize in repairs afloat, and our highly experienced teams of skilled workers are always available. Our fabrication capacity is also utilised for non-marine purposes.

UNDERWATER SERVICES

Our divers are at work throughout Asia, serving shipping, all the major oil companies, government bodies, mining companies and other marine operators. Our experience in this sphere is second-to-none. Services include: hull inspection, hull cleaning and tank cleaning; propeller changeover; submarine hose change; underwater photography; survey; mooring installation and calibration; ultrasonic scanning and cathodic protection; underwater cutting and welding; patching; intake and discharge sealing; demolition; site clearance and air lifting.

TUGS & BARGES

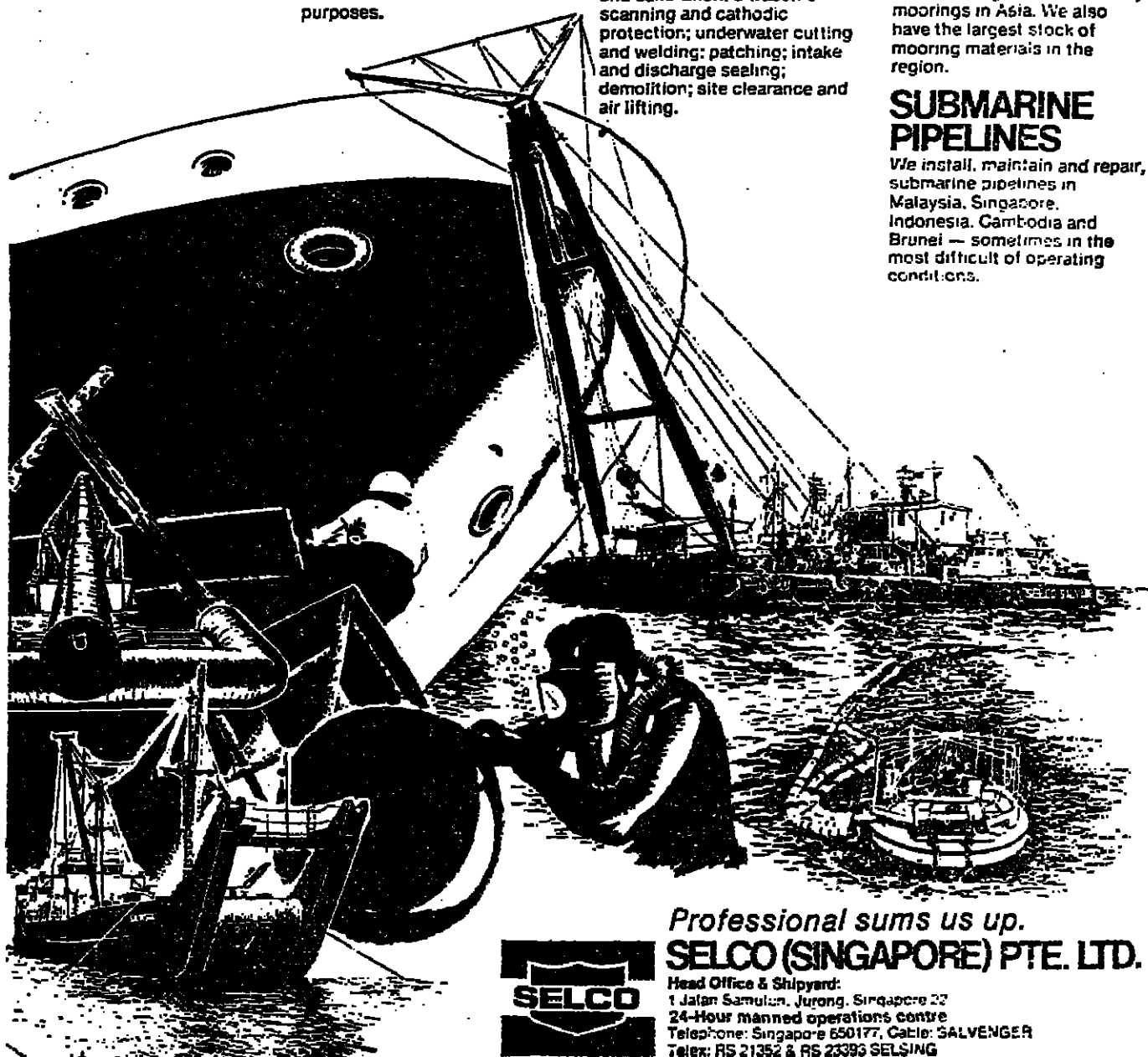
Units of our fleet may be found throughout Asia every day of the year either undertaking towage of rigs or other items requiring maximum expertise, performing tasks on both bare and time charter, or undertaking spot assignments that can only be accomplished by the highest calibre of men and equipment.

MOORINGS

Selco are leaders in the laying, maintenance, overhaul and repair of single and multi-buoy moorings in Asia. We also have the largest stock of mooring materials in the region.

SUBMARINE PIPELINES

We install, maintain and repair, submarine pipelines in Malaysia, Singapore, Indonesia, Cambodia and Brunei — sometimes in the most difficult of operating conditions.



Professional sums us up.
SELCO (SINGAPORE) PTE. LTD.

Head Office & Shipyard:
1 Jalan Samudra, Jurong, Singapore 22
24-Hour manned operations centre
Telephone: Singapore 650177, Cable: SELVNGER
Telex: RS 21352 & RS 23393 SELSING

مكاتبنا في

Electronics sector shows resilience

ONE OF THE most dramatic developments in international investment in recent times has been the mass shift of certain types of production in the electronics industry from its home in the Western industrial nations to "offshore" locations in Asia, Latin America and elsewhere. This "offshore sourcing" was led by American multinational electronics companies, beset in the late 1960s by Japanese competition, domestic labour shortages and unrest during the boom, and attracted by certain U.S. tariff law provisions and generous investment incentives offered by potential offshore locations with cheap and abundant labour.

The wave of investment in offshore electronics production reached Singapore in 1968-69. Within a few years, the city state was established as a world leader in the labour-intensive assembly of semiconductor components. Between 1968 and 1971, eleven leading American and European semiconductor manufacturers set up production facilities on the island.

Until then, the only significant electronics manufacturers in Singapore were two large locally-owned firms producing black-and-white television sets for the domestic market, under tariff protection. The influx of foreign firms, led by the Americans, and then followed by the Japanese, as well as Hong Kong firms stimulated the development of a diversified industry. In addition to the semiconductor giants—including Texas Instruments, National Semiconductor and Fairchild—other foreign and local firms have been set up to manufacture consumer electronics products, on the one hand, and components and other parts for both semiconductor and consumer electronics firms, on the other. Products include radios, black-and-white and colour televisions, digital watches and clocks, and calculators; and there are a few firms producing industrial, military and medical electronic products. Companies like Hewlett Packard and General Electric of the U.S., Sanyo and Hitachi of Japan, and Philips of the Netherlands have large, even multi-plant facilities on the island.

Although still dominated in

employment size and output value by the multinationals, especially the U.S. semiconductor firms which at their peak employed up to 4,000 workers each and had sales of over \$500m a year, the industry is becoming increasingly heterogeneous in terms of products, firms, nationalities, technologies and labour intensity.

In 1971 electronic components accounted for over 70 per cent of total output in the industry; in 1975 output of consumer goods outstripped that of components for the first time.

In terms of its contribution to total manufacturing output, electronics is second only to oil-refining, and at its peak in 1973 contributed some 14 per cent to total manufacturing output, before falling to around 10 per cent in 1974. More than 90 per cent of the industry's output is exported, accounting for about 30 per cent of total manufacturing direct exports. In 1974, 21 per cent, or 42,350 workers, of the total manufacturing labour force was employed in the electronics industry, making it by far the largest employer in this sector.

Competition

The electronics industry, world-wide, is highly competitive, particularly at the semiconductor end which embodies the core of electronic technology. Market and technological developments have subjected the industry to wide cyclical fluctuations every three years or so. From the second half of 1974 to almost the end of 1975, the downturn in the industry coincided with the general world recession to hit the industry with its severest recession so far. Singapore was perhaps the worst affected offshore location. Some two-thirds of the 20,000 workers retrenched in Singapore during this period were from the electronics industry. Figures for 1975 are not yet out, but a recent newspaper report estimated the size of the work force in September 1975 at 32,000, down from a peak in early 1974 of nearly 50,000, and after nearly six months of upturn and heavy rehiring.

It seems likely that the magnitude of the recession and layoffs in the industry in Singapore

was due to more factors than simple market downturn, since other offshore locations, particularly in neighbouring South-east Asian countries, suffered much less, or not at all. For example, Malaysia, which by 1974 had replaced Singapore as the most favoured offshore location and the world's largest source of integrated circuits, experienced only minor retrenchment by some companies, and even expansion in employment by others, some of which were relocating their labour-intensive processes from sister plants in Singapore. The tripling of average remuneration (including fringe benefits) in Singapore since 1968, and its much higher level than that prevailing in neighbouring countries, have caused labour-intensive processes to become less viable in Singapore.

The secular tendency for rapidly rising wage and material costs—the National Wages Council guidelines in 1973 and 1974 gave double-digit percentage wage increases to employees in many firms—coupled with, in some cases, falling world market prices, was responsible for the closing down or permanent reduction in operations of many foreign and local firms. Adjustments such as the transfer of labour-intensive operations elsewhere, technological upgrading, increased capital intensity and reorganisation in Singapore have generated productivity increases permitting higher output with fewer workers. Automation, for example, is becoming increasingly popular. Value added per worker has increased by five times between 1968 and 1974.

One of the major reasons for offshore sourcing during the late sixties was to accommodate orders in periods of peak demand, with the offshore plants also absorbing the brunt of the slack during slumps to avoid employment adjustments in the home countries. Therefore offshore plants tend to be more sensitive to both booms and slumps. Altogether, the recession of 1974/75 seems to have provided the excuse for massive retrenchments which would have taken place anyway, as dictated by the global strategy of the multinationals, rising local wage costs, increased efficiency, and even the expiry of the five-year tax holiday periods.

By the end of 1975, the industry was beginning to pick up, and by mid-1976 the upturn was in full swing with factories working at over 70 per cent capacity. By March 1976 orders were already as much as 50 per cent up on 1975. However, it seems unlikely that employment in the industry will surpass the 1975 peak, or grow as rapidly as the 23 per cent rate recorded between 1970 and 1975. Existing firms can increase output with fewer workers, and for many, uncertainty about the duration of the current boom restrains expansion. It is anticipated that the three-year cycle may be shortening, partly because of overproduction by firms during the upturn in order to tide them over the next bad period, which aggravates the cycle for the industry as a whole.

The capacity of Singapore to attract new firms into the industry is also limited, because according to the pattern of offshore sourcing its popularity has waned. Even Malaysia, which succeeded Singapore as the most popular location for the international industry, has become more or less "saturated," and the growth of new investment there has declined. The new locations are Indonesia and, especially, the Philippines. The trend increase in world demand for electronic products tends to be satisfied by the opening of new locations rather than by reinvestment in or expansion of established ones, especially when, as in Singapore, tax incentives have expired and wages have risen substantially.

Incentives

The government itself in 1970 removed incentives for new investments in semiconductor packaging, and in 1973 went as far as turning down the applications of some firms because of labour shortages in Singapore. The reversal of this position is unlikely to attract any more such firms because they have already established themselves elsewhere, like Motorola in Malaysia.

Offshore sourcing itself may decline in importance with technological and labour force changes from the labour intensity and labour scarcity which prompted the outward move of electronics companies in the 1960s and early 1970s.

The protectionist lobby in the U.S. may become stronger, though the latest round—over the preferential import duty on foreign-assembled electronic watches—was won by the electronics industry. The availability of the generalised scheme of preferences in the European market has been crucial to the competitiveness of the Singapore consumer electronics industry against the cheaper and more efficient Hong Kong and Taiwan manufacturers who do not qualify for the preferential tariff. If this is withdrawn, Singapore's attractiveness as an offshore export base for Japanese and Hong Kong firms trying to penetrate the European market will evaporate.

The Economic Development Board in Singapore has been trying to promote the upgrading of skills and technology in the electronics industry. In the semiconductor sector, forward integration into testing, finishing, warehousing and direct shipping to customer instead of via the U.S. parent, is becoming more common. But the policy of encouraging backward integration into wafer manufacture has not been successful because of economic and technological considerations.

Some growth may be expected in the more capital-intensive, higher-skill sectors of the industry, with firms investing in "upgraded" activities in Singapore not because of labour intensity, but because of the attraction of political stability and the general business environment. The importance of the local business sector may also be expected to increase, despite the severe blow it suffered during the recession and the continued competition with foreign firms for labour and other inputs. So far the government has clearly favoured foreign firms over locals—in the award of investment incentives, for example. But the recently announced small industry financing scheme, and a training scheme for 7,000 workers in the electronics industry indicates a much-needed shift in policy. The consumer products industry, in which local firms are concentrated, will continue to grow and develop further.

Linda Lim



In the heart of the City
the London Branch of
Banca Nazionale del Lavoro

33-35 Cornhill, London EC3V 3QD Telephone 01-623 4222

Head Office: Via Vittorio Veneto, 119, Rome
Local Office: 1907/8 Robina House, 1 Shenton Way, Singapore 1.
Tel: 220 1444 Telex: 21533 LAVORO RS

THE S.E. ASIA INTERNATIONAL MATERIALS HANDLING & CONSTRUCTION MACHINERY EXHIBITION OCT 1977

Full British Overseas Trade Board Joint Venture facilities have been granted for this new major international exhibition.

With 11,000m² of indoor and outdoor space at Singapore's National Stadium Exhibition Centre, over 40 countries will be competing at the heart of a multi-billion dollar market for new Industrial and Port development projects now being planned throughout S.E. Asia.

Group Sponsors are the Birmingham Engineering and Building Centre.

For complete details please contact the Exhibition Organisers:

5-9th OCTOBER 77, SINGAPORE

inac

For Asean Progress

In UK and Europe
Norman F. Keenan & Associates
Crown House, Morden, Surrey
SM4 6EB ENGLAND
Tel 01-540 1101 Telex 946723
Outside Europe
International Fair Promotion & Marketing Services Pte Ltd
Factory 4, 51-A, Kampong Bugis,
SINGAPORE 12.
Tel 2588276/2823645

Shipbuilding gloom

"WE CANNOT see any silver lining to this ominous cloud even by the early 1980s." This was the gloomy but succinct comment on the future of the shipbuilding and shiprepairing industry in Singapore by Mr. Tan Teow Chwee, chairman of the Jurong Shipyard group, one of the largest ship repairing and shipbuilding yards in the Republic. The occasion was the recent launching of the second of three 96,600-tonne tankers ordered by Palm Star Lines, a subsidiary of Sanko Steamship of Japan. Normally an auspicious occasion, it was more a kind of closing ceremony marking the dwindling workload at most of the shipyards.

They are no longer occasions for yards' executives to boast of a new series of orders. Instead, in the three years since the oil crisis the Singapore yards have begun to use such occasions to compare how badly they are faring under the shipping slump. Once the star of the Republic's economy, shipbuilding is now proving to be a drag on the country gradually responding to the general recovery. Most of the big yards ordered by Palm Star Lines, in which the Singapore Government has an interest are seriously affected and top executives like Mr. Tan are among those telling the world how serious the problem really is.

One of the Jurong group of companies, Jurong Shipbuilders, for example, is in deep straits. Conceived to take advantage of the shipping boom that was building up it is still not viable despite having delivered 13 vessels since 1971. The vessels included 11 Freedom cargo tankers and the two 96,600-tonne tankers delivered to Palm Star Lines. All three tankers represented only half the initial order placed at the height of the boom. The extent of the setback suffered by the yard is not known although it has reported that 1975 sales revenue dropped to \$525m from \$548m in 1974. Apparently, without Government support, the yard would have suffered the same fate as that of several smaller ones dotting the coastline of the Republic and many others around the world.

The shipbuilders are also finding that the party has ended and that the hangover is worse than any experienced before. Apart from traditional competition, they are now finding tough new competitors from shipbuilding yards in Taiwan and Korea using their excess capacity to fight for the smaller pieces of cake.

Contraction

Sembawang Shipyard, the former U.K. naval dockyard, resuscitated as a commercial shiprepair yard following the British withdrawal, to-day boasts the largest drydock in the Republic—but work prospects are grim at the moment. Even the Keppel Shipyard group, another government concern, is feeling the pinch. Although it can point to a few promising youngsters within its fold, which seem to be bucking the trend with some creditable performances, the group has twice had to dip into the Asian Dollar bond market to help its business. The company profits representing mainly earnings from its shiprepairing business dropped 16.5 per cent to \$41.35m, last year on sales revenue of just over \$100m, or some 6 per cent down on 1974. Group profits boosted by creditable earnings from subsidiary like Singapore Slipway and Engineering, sub-contracting agents Western Eagle and Gee

Fook Ying, and oil rig-builder, Far East-Levingston Shipbuilding, amounted to \$54.40m, which is still about 6 per cent below 1974's profits. Group sales revenue at \$125m, was down 1 per cent.

The days of spectacular growth in the shipbuilding business are long over although all the four rig builders have a sufficient backlog of orders to keep their workers occupied to the end of the year. The first big crack in an otherwise promising front on the rig side is the fact that no new orders have been received for the past 18 months and staff retrenchment can no longer be put off. One of them, Bethlehem Singapore, is considering cutting down its 1,000 or so staff to a skeleton workforce of 200 by the end of the year. Production revenue at Far East-Levingston Shipbuilding has also declined 26 per cent to \$34.37m in the first six months of this year. Profits were only 19 per cent, higher at \$3.19m compared with the five-fold jump in the previous six months and record 117 per cent rise in 1975. The group only expects to complete two major contracts—a Chancellorsville-type drillship and a semi-submersible platform of the Aker H3 design—in the period from July to December this year, compared with three in the same period last year.

All the rig builders have means of sitting out the slump but the alternatives are quite limited. For example, in diversifying into the supply vessels market they would have to face a handful of mighty midgets like Singapore Slipway and Promet, which have the backing of big parents like the Keppel group (with ample resources to offer 90 per cent credit) and the Jardine Matheson group, respectively. Even Promet has been more successful in the same exercise than the giants. It recently secured a contract for the construction of harbour jetties in Bahrain and Saudi Arabia. Clearly, it would take nothing less than strong recovery in the shipping industry to clear the ominous cloud overhanging the shipbuilding and ship repairing and oil rig building yards in Singapore.

E. K. Lim

What's TD Bank doing in Asia today?



Living up to its reputation.

Toronto Dominion is a Canadian Bank. We have been in the Far East eight years, and are rapidly building a solid reputation based on our ability to interpret the current business environment and our experience in handling large and sophisticated financial transactions for a wide variety of customers. Through our Regional Office in Singapore and our network of offices throughout the Far East, we can arrange Asian currency financing, term loans for capital expansion and

consortium financing for large scale projects. Regardless of the size or nature of your financial requirements, TD Bank has the stability, resources and expertise required to act quickly and effectively. To every customer, bringing the experience gained in 120 years of successful banking. Discuss your financial plans with us. You can expect us to live up to our reputation. Toronto Dominion Bank—Financial partner with governments, business and corporations.



TORONTO DOMINION BANK

where people make the difference

World-wide assets exceed Can.\$15 billion. Over 300 branches in Canada, and offices in major financial centres around the world.
Regional Office—Far East: Singapore, 3 Shenton Way, Singapore 1.
Bangkok • Hong Kong • Jakarta • Singapore • Taipei • Tokyo

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED
PO BOX 512, DBS BUILDING, 6 SHENTON WAY, SINGAPORE 1.
TELE: 252125 FAX: 252126

OUR SHAREHOLDERS:

The Development Bank of Singapore Limited
Daiwa Securities Co. Ltd.
The Sanitomo Bank, Limited

DBS-DAIWA OFFERS YOU...

- CORPORATE FINANCING SERVICES:**
Underwriting of local and overseas securities;
Managing of syndicated loans;
Introduction of securities on stock exchanges;
Mergers and Acquisitions.
- SECURITIES INVESTING SERVICES:**
Brokers and dealers of local securities; Asian Dollar Bonds and overseas securities; Making the market for Asian Dollar Bonds.
- INVESTMENT RESEARCH AND FINANCIAL ADVISORY SERVICES:**
Investment research on local and overseas securities; Investment advisory services for institutional investors and individual investors; Management of investment trust and unit trust.
- ASIAN CURRENCY UNIT:**
Medium and long term Asian Dollar loans;
Discounting and wholesale banking services.

Nordic Bank Singapore Branch



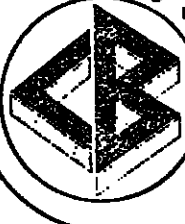
Nordic Bank Limited
has pleasure in providing
a full range of
banking services in the Far East
including
Asian Currency Banking Facilities
Foreign Exchange Shipping Finance
Loan Syndication Project Finance
Corporate Financial Advice

Branch Manager
Haakon M Melander
Nordic Bank Limited, Singapore Branch
DBS Tower 2401, 6 Shenton Way Singapore 1
Mailing Address: GPO Box 1789 Singapore 2
Telephone: 2206144-7
Telex: General RS 21737 Forex: RS 23724

Head Office Shareholders
Nordic Bank Limited
Nordic Bank House
41-43 Mincing Lane
London EC3R 7SP
Telephone: 01-628 9861-9
Svenska Handelsbanken Stockholm
Dan norske Creditbank Oslo
Kansallis-Osake-Pankki Helsinki

SAFE OR SORRY?

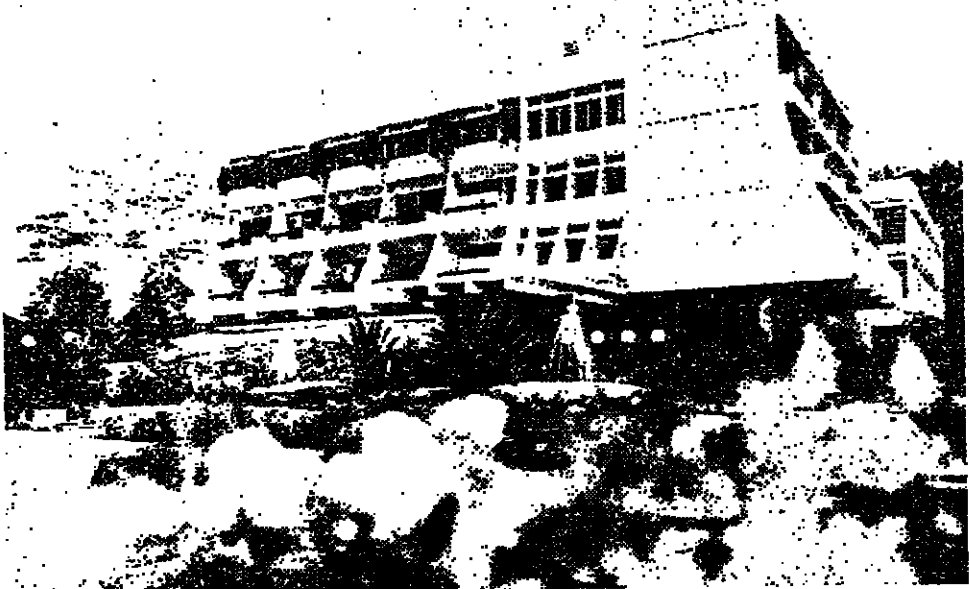
When you sell on credit to the South Asian Market, call on us for an on the spot credit evaluation of your trading party. Our factually reliable and analytical Business Report will provide you with the appropriate guidance in your credit decision. Play safe now, you don't have to feel sorry later. Write for brochure to:



Credit Bureau Pte Ltd
Tanglin P.O. Box 235, Singapore 10.

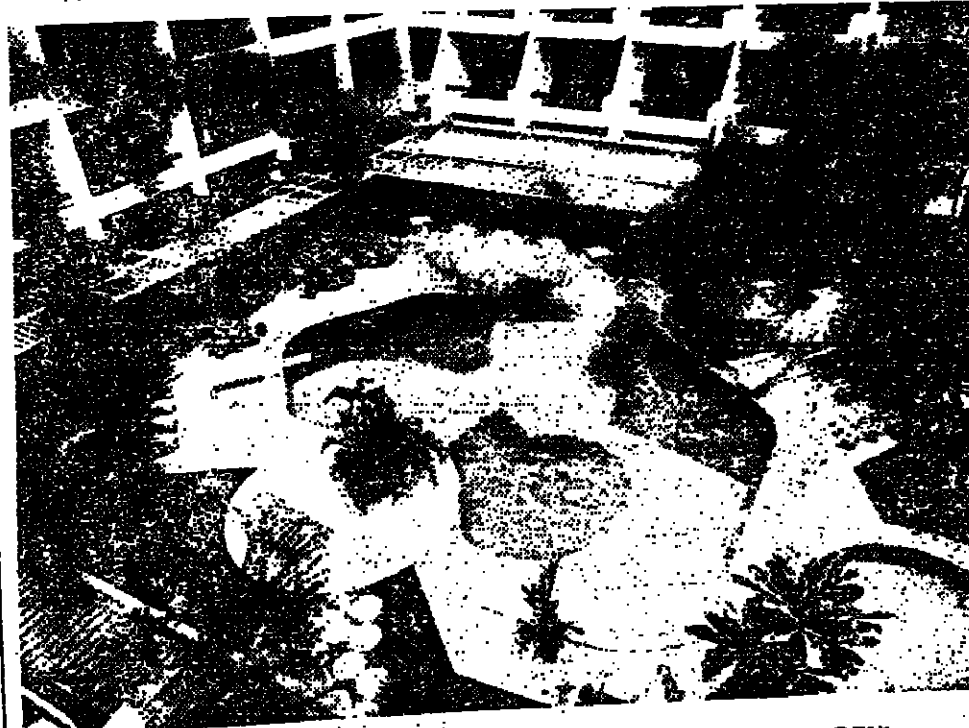
Garden HOTEL

where traditional hospitality never dates



- 92 luxuriously furnished rooms including 7 suites, with extra spacious balcony to almost every room.
- Cabanas with private patios
- Tantalising swimming pool in the courtyard
- Central airconditioning
- Grill Room and Cocktail Lounge
- European and Oriental Cuisine

In the serenity of a quiet residential location, yet within walking distance of Singapore's shopping, business and entertainment district.

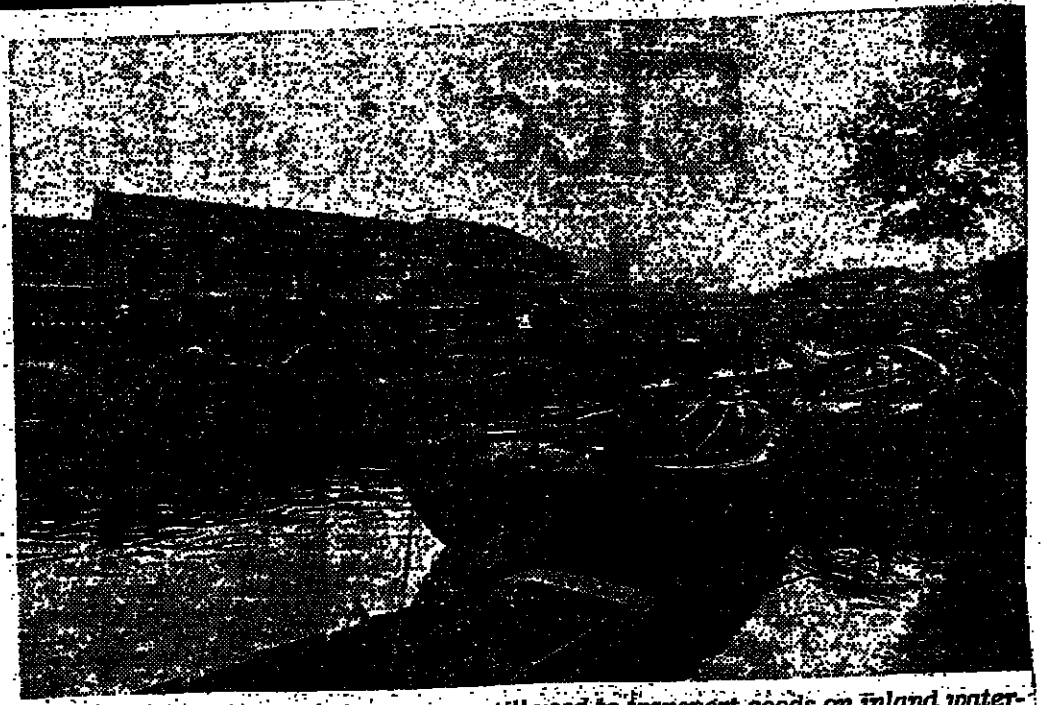


BALMORAL ROAD SINGAPORE 10 TEL: 2353344 CABLE 'GARDEN'

SINGAPORE VIII



Modern Singapore; girls taking part in a National Day celebration.



Traditional Singapore; sampans are still used to transport goods on inland waterways.

Growth in tourism continues

IT MAY not be a boom time, but tourism in Singapore is still doing well. Tourist dollars continue to flow into the island republic at a speed encouraging enough for hotels to announce expansion plans.

The number of tourists visiting Singapore continues to grow at over 10 per cent. annually, and the hotel trade appears to have recovered from the post-petrol crisis low.

During the first half of the current year, the annual growth rate in tourism was running at 11.7 per cent. compared to the figure of 6.1 per cent. for the corresponding half-year period last year.

Major hotels are also reporting very high occupancy rates; some even claim that business as a whole was up by over 30 per cent. last year and this year promises to be as good.

A general manager of a large hotel, Mr. Sonny Lien, said the current performance should hold steady for at least another three years. Mandarin Hotel, where expansion plans may make it the largest in Singapore in a few years time, shares with the Shangri-La the name of being in the top bracket of the world hotels. Both are internationally linked. Mandarin Hotel is linked with the Savoy in London, Ritz in Paris and the Hongkong Mandarin.

On the promotion front, hotels and the Singapore Tourist Promotion Board work in co-operation with Singapore Airlines in a bid to keep the island-city on the world tourist map.

There are already over 1m. visitors calling every year. By 1979, Singapore expects to entertain over 2m. tourists.

As an example of tireless marketing, Mandarin Hotel last summer went to Atlanta in Georgia, U.S., to promote Singapore (with the help of Singapore Airlines) to a gathering of executives which represented some 30m. members in the U.S. Because Americans are their biggest clients, Mandarin Hotel, thought the move appropriate.

Indeed the ideal tourist is one who stays longest and he has the money to shop, to dine and to tip. Australian and Indonesian holidaymakers are most popular in Singapore.

Seven years ago, Singapore was the sixth in the Asian tourist league. To-day, not only is the island-republic the most successful in the trade (in terms of GNP dollars added), it is leading in initiatives on how to improve the trade on a regional basis.

Present-day STPB marketing strategies include collaborating with Singapore Airlines on sell-point for anywhere else in site, cable car rides and walks of a current upturn in the in Chinese or Japanese duty.

Intra-Asian travel has been given priority and new markets yet to be fully developed include the oil-rich West Asian states and, subsequently, the Middle East as a whole. Feasibility studies are currently being held to assess marketing methods for the Middle East.

Formed in 1965, the STPB has over the past 11 years, with a dedicated team of young salesmen achieved an annual growth rate of some 40 per cent. in tourism. Not only has the Board added spice for the traveller in Singapore, locals too can claim to have added variety to the tourist spots. Over the years, the Singaporeans watched the advent of the healthily laid-out zoo, Sentosa Island as a picnic

Beneath the apparent optimism, however, the hotel trade is fighting hard to stay viable. It is true that the STPB predictions for growth are likely for the next three years or so, barring another world recession. But there are some hotels who appear unable to satisfy their shareholders that they can run at a profit.

Two years ago, the hotel trade took a severe dip. There had been a boom and almost overnight the financial glamour of the industry diminished because of the glut in hotel rooms in town. To-day, there are hotels who show they have weathered the post-petrol crisis slump but there are others who have not.

If pre-tax profits for the first six months of this year are anything to go by, a few have shown signs of recovery. Hotel Royal (tourist class) produced profits of \$127,460 for the interim period of January to June 1976, compared to a loss of \$254,334 for the corresponding period last year. In the same period last year, Kings achieved profits of \$239,327 for the January to June 1976, compared to a loss of \$159,942 for the same period last year—a rise of some 49.6 per cent.

By the same token, Apollo hotel is not boasting of higher profits but is confident that trade is becoming profitable once again. They have just reduced unit cost and promote a gone public trading 18,000,000 shares at \$1 each earlier this year. And eventually, the industry's people hope, they will recover most of their losses.

But a speculator may have mixed feelings. Some hotels in the tourist class seem to be sinking further despite reports

Textiles a major employer

AMONG THE few early investors in Singapore's industrialisation programme in the 1960s were textile manufacturers. Mainly Hong Kong entrepreneurs, they developed their factories in response to the Singapore Government's incentive in giving top priority to labour-intensive industries to cushion a large unemployed labour market.

To-day, textiles and garments are the second largest industrial employer, after the electronics industry. Both sectors account for about 15 per cent. of the total 200,000 workers engaged in manufacturing, and contribute about 10 per cent. of all industrial output.

The industry is necessarily export oriented because of the small domestic market (population, 2.5m.). Of the 237 textile factories in the Republic, about 31 per cent. export to the U.S. and the European Economic Community, their major customers, who buy about half of the island's total export of textiles and clothing.

Two years ago, the textile industry went through one of the worst slumps in the whole 60 years of world textile history. Geared to the international markets local industry reacted in concert with the prevailing economic downturn. Like an investor's nightmare, there were confused reports of planned factory withdrawals from the Republic, retrenchment figures that went as high as 30,000, shortened work hours, closures, and strangely, of a few factories beginning expansion programmes.

The effects of the recession on the industry is reflected in Singapore's textile trade figures for 1975. Textile exports reached only \$365m., a decline of 10 per cent. when compared with the previous year's performance of \$405m. The main markets were the U.S., the EEC, the other ASEAN countries, Hong Kong and Australia. The U.S., the Republic's top trading partner in 1975 (replacing Japan) imported less clothing than before, down 31.7 per cent. to \$106.2m.

However, by mid-1975, business expectations had improved in line with recovering Western economies. The local recovery began, but not in all textile firms. Some which had incurred more severe losses than others during the previous two years suspended operations until this year.

On the whole, the textile industry responded faster to improved consumer demand and was leading the other industrial sectors in export improvement from the second half of the past year. A fairly liberal generalised scheme of preferences signed between the EEC and Singapore

Recruitment

Under such conducive trading conditions, the Singapore industry expects to return to normal production capacity soon, in which case the first problem managers will encounter is the re-recruiting of several thousand factory hands for the textile mills. This is not an easy task these days because the popular image of an unlimited pool of cheap labour is passe in Singapore, as well as for its Asian cousins, Hong Kong, Taiwan and South Korea.

As it is, with companies in the highly competitive labour-intensive industries such as electronics and textiles, the common complaint is a high turnover rate and the problems of finding new workers. Mr. John Lu, director of the Singapore Textiles Industries (the only fully integrated textile factory in Singapore) and South Grand Textiles estimates that his labour turnover rate is about 5 to 10 per cent. a month. "We need to get new people at all times," he says.

In explanation, manufacturers point out that female labour makes up the bulk of the workforce in the mills. Their working life is short, because they tend to leave when they marry. In addition, the electronics industry presents an attractive alternative—a pleasant air-conditioned working environment and piped music which makes a winning combination against the din from hundreds of weaving looms.

For Singapore, which has built its economy on a labour-intensive industrial base, the situation is cause for concern, compounded by rising wages which threaten to trim the country's competitive position against the other fast developing Asian economies. The only solutions are automation, increased productivity and up-graded textile products. Ultimately, it is argued, labour-intensive industries will be phased out by force of circumstances. Those remaining will depend more on capital and technology than on abundant labour.

Singapore textiles have, during the last decade, achieved a

good reputation for the quality of their yarn, grey cloth and finished fabric. Nevertheless, June period this year as compared to a profit of \$159,942 for the same period last year—a rise of some 49.6 per cent.

By the same token, Apollo hotel is not boasting of higher profits but is confident that trade is becoming profitable once again. They have just reduced unit cost and promote a gone public trading 18,000,000 shares at \$1 each earlier this year. And eventually, the industry's people hope, they will recover most of their losses.

But a speculator may have mixed feelings. Some hotels in the tourist class seem to be sinking further despite reports

Tsang San Yin

Tan Lian Choo

CHARTERED MERCHANT BANKERS LIMITED



Providing full merchant
banking services throughout
South East Asia.

A merchant bank owned by The Chartered Bank, a member of the Standard Chartered Bank Group, and Arbuthnot Latham & Co., Limited, a member of the Accepting Houses Committee in the City of London.

Affiliated Offices Singapore
London, Kuala Lumpur, 1701—1707 Straits Trading
Hong Kong, Jakarta, Building, 9 Battery Road,
Bangkok, Dubai & Kuwait Phone: 917211

The first Merchant Bank in
South East Asia

Unit 1000000000

The Management Page

Despite its good public image, Leyland's truck and bus division has sales and manufacturing problems which need urgent attention from its new managing director. Terry Dodsworth reports.

Leyland buys some managerial talent

THE DAYS when the small Leyland truck company under the then little-known Donald Stokes began to flex its muscles in a series of headline-catching takeovers and export deals, an image was created that has continued to sparkle ever since. Whatever the troubles which beset the company once it had become the major rationalising force in the British car industry, the Lancashire-based truck and bus group went its own assured way, turning in a regular profit, maintaining its export record, and providing a steady flow of cash to siphon off into investment elsewhere.

Yet, as its new managing director, Mr. Desmond Pitcher, who was appointed this week, must already know only too well, this record of 'steady achievement' has masked a number of severe weaknesses. The group readily admits that it has not invested enough in recent years, either in producing new models, or rationalising the wide variety of marques—Leyland, Guy, Albion, BMC, Scammell—which it inherited with the mergers. This is the result, it says, of being used as a handy supply of cash to Leyland's sorely pressed car interests—the 'tin can makers' as they are disparagingly known at the truck headquarters. The corollary of that policy, the argument goes, is that the truck and bus interests have inevitably sometimes found themselves short of vehicles, suffering from outdated designs, and under severe pressure to retain U.K. market share.

Production facilities

These problems, recognised internally in BL for some time, were perceived by Lord Ryder when he came to conduct his Government-promoted inquiry into the company. In his report on BL, which was also to become the blueprint for the new organisation, he recommended that £246m. should be invested in the commercial vehicle operations, two thirds of it for the modernisation of production facilities.

Lord Ryder also identified

what he regarded as another area of major weakness: the fact that Leyland has only a pitifully small share—under 1 per cent.—of the Continental lorry market. He recommended that the company should seek to capture a share of about 5 per cent. in Europe over the next eight years, and that the main thrust of its marketing effort must go into Western Europe.

This policy has meant a big psychological switch at Leyland, a company which built its overseas business largely in the old imperial markets. It may also have led indirectly to the departure of Mr. Ron Ellis, the former managing director. Mr. Ellis, and in turn, the new BL management—wanted the exporting effort to be carried on through BL's international group, whereas Ellis wanted more direct control; and this kind of argument at a time of a radical change of policy was obviously not helpful. Thus Ellis moved on to his new job as head of arms sales at the Ministry of Defence, and Pitcher took over the hot seat.

Pitcher's background and experience are not, on the face of it, ideal for a truck company—the truck industry rarely recruits managers from outside its own ranks. For the last 18 years he has worked for Sperry Univac, which is primarily a computer company although it has other interests including the New Holland farm machinery company. But the BL Board seems to have taken the view that the truck and bus division basically needs a man with three main attributes: international experience, a knowledge of European marketing, and an engineering background. And as an engineer who rose to become European vice-president of Sperry Univac, Pitcher perfectly fits the brief for a blend of engineering and marketing know-how.

These engineering and marketing issues are indissolubly linked. Without new products it is widely recognised that Leyland will be unable to stem the strong attack on its pre-eminent position in the British commercial vehicle market, or to carry its flag into Continental Europe. Yet the introduction of new vehicles demands a continuing



rationalisation of the range, along with a radical adjustment of plant organisation and investment in new components. This is needed in addition to two key assets which Leyland already has—good industrial relations and strong customer loyalty.

Drop in market

Because the truck and bus group has been able to produce good financial results—a £27m. profit last year, based on excellent export results—it is not often realised how far it has already lost way in the British market. Yet between 1971 and 1975 its market share in trucks of more than 3½ ton gross vehicle weight—the area in which it specialises—dropped from 32.6 per cent. to 24.8 per cent., and this year it has been running at only 22.4 per cent. On a narrower front, in the heavy 32-ton plus vehicles which must form the spearhead of any company's range these days, Leyland has less than 20 per cent. of the market while the importers have almost 50 per cent.; and it was in heavy trucks that Leyland originally made its name.

The lack of a competitive heavy vehicle range and adequate investment resources has had even more important consequences on Leyland's position

EUROPEAN TRUCK PRODUCTION IN 1975		
	15 tons and over	6 tons and over
Daimler-Benz (Germany)	58,200	103,800
Iveco (Italy/Germany/France)	38,800	61,600
Volvo (Sweden)	22,900	25,300
Saviem/Berliet (France)	18,700	34,400
Scania (Sweden)	17,300	17,400
Leyland (U.K.)	12,000	30,000
M.A.N. (Germany)	11,000	13,700
Ford (U.K.)	NA	39,900
Bedford (U.K.)	NA	43,700

Mr. Desmond Pitcher (left), who has this week left Sperry Univac to become managing director of Leyland's bus and truck activities, faces strong international competition. Illustrated in the table above. He also has to decide how to correct the drop in Leyland's share of the U.K. truck market shown in the graph (top right).

on one marque and to satisfy dealers who need a variety of products to sell.

Of these, perhaps the most serious problem is establishing a dealer network, since Leyland is starting from scratch in key markets like Germany and Italy. The only quick way of establishing itself would be to short-circuit the problem by linking up with an overseas manufacturer, but options here are now severely limited, and because of the weakness of its car dealerships in Europe it does not have the ability that Ford and Bedford have to build on their parent companies' car distribution systems. Leyland executives appear to have accepted that these distribution difficulties are so deep-seated that there is little likelihood of reaching the Ryder target of 5 per cent. European penetration within the period allotted.

The development of a new Saviem and Berliet have been compared with the most effective of Leyland's European rivals, this seems a wasteful use of resources. Mercedes, for example, makes all its lorries, and vans in only three plants, the largest of which, at Wagh, can turn out 100,000 medium and heavy units a year, and Scania makes all its lorries of more than 15 tons (the sector which embraces the AEC, Scammell, Guy and some Leyland marques) in one plant—at a volume of 17,300 against Leyland's 12,000 last year.

At the same time, the Continental manufacturers are continuing to develop larger groupings which should lead to greater efficiency. Fiat, for example, has linked up with Magirus Deutz in Germany to form Iveco, a company with manufacturing units in Italy, Germany and France, while

Germany and Berliet have been

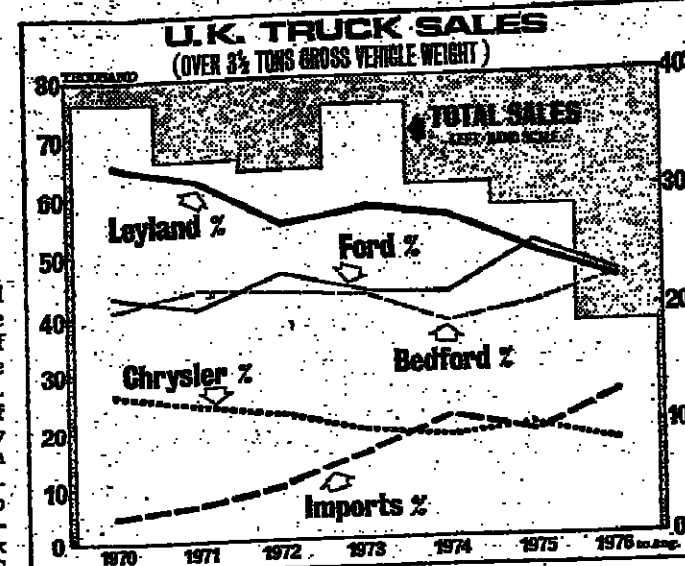
heavy truck and a rationalised product range for Europe comes back to the issue of how Leyland should reorganise its manufacturing resources. The company's present range of plants and models is a legacy of the buying spree on which it embarked about 20 years ago. This was initially designed to mop up some of its major competitors in the heavy truck business—Guy, Scammell, AEC and Albion are all manufacturers in the heavy class—and the final merger with BMC brought the Bathgate range of light and medium weight vans and lorries into the company as well.

As a result of this spate of mergers, Leyland today has a wide spread of production facilities, including six assembly works and 14 plants.

Compared with the most effective of Leyland's European rivals, this seems a wasteful use of resources. Mercedes, for example, makes all its lorries, and vans in only three plants, the largest of which, at Wagh, can turn out 100,000 medium and heavy units a year, and Scania makes all its lorries of more than 15 tons (the sector which embraces the AEC, Scammell, Guy and some Leyland marques) in one plant—at a volume of 17,300 against Leyland's 12,000 last year.

At the same time, the Continental manufacturers are continuing to develop larger groupings which should lead to greater efficiency. Fiat, for example, has linked up with Magirus Deutz in Germany to form Iveco, a company with manufacturing units in Italy, Germany and France, while

Germany and Berliet have been



pushed together with the help of French Government finance, for assembly, and to use the Leyland, which is much smaller other plants—as satellite than Iveco, and even smaller component producers. There is a crucial difference, however, between U.K. and European truck production which may favour Leyland despite these size limitations. Continental manufacturers make virtually all major components in-house—Mercedes, for example, has an engine plant in Mannheim capable of turning out 100,000 units a year of various sizes. In Britain, by contrast, there is a healthy and vigorous components sector from which vehicle assemblers can buy major parts. Indeed Leyland buys virtually all its cabs and many of its engines from external suppliers.

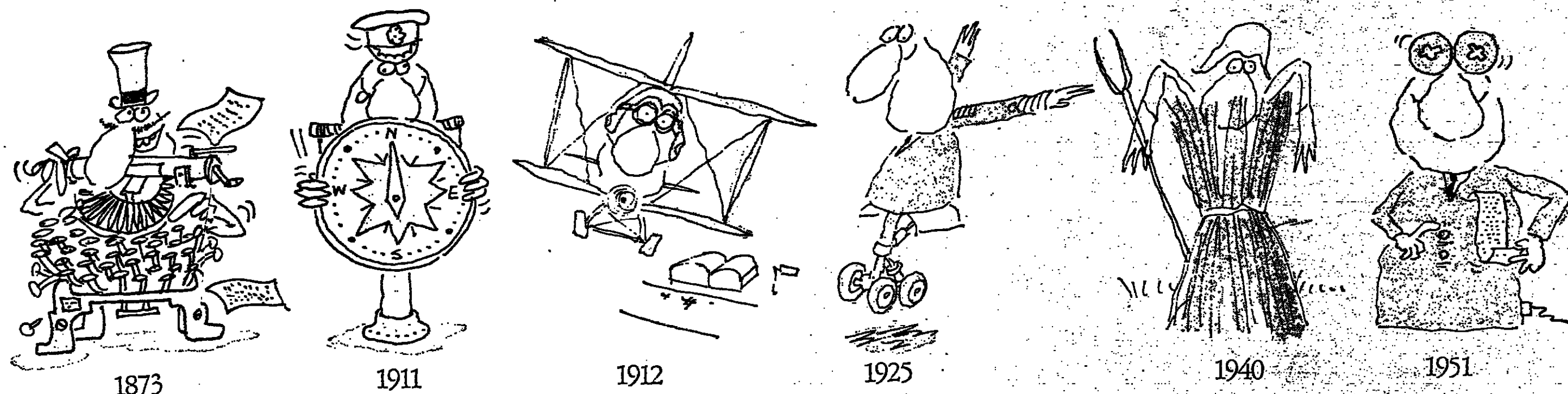
In Britain, therefore, the scale economies can be achieved outside the vehicle assembler as well as internally. The real question that companies like Leyland face must be precisely how many of their components they can afford to make, and how much they want to give to suppliers. The indications are that Leyland wants to keep a mix. One of Mr. Pitcher's first jobs will therefore be to decide just how much further he wants to go in signing off investment in Leyland's own engineering.

Since Leyland was reconstructed last year, there have been several indications that its truck and bus division is moving towards a more integrated structure. The Guy plant at Wolverhampton is being turned over to component manufacturing; Albion in Glasgow is being replanned as a light and medium weight axle producer, and the engine lines at Bathgate are being expanded. The company has also announced that there will be a major new assembly facility at the Leyland works in Lancashire.

Taken together, these developments suggest that the management wants to centralise its heavy vehicle production in Lancashire, and its light and medium weight lorry manufacturing at Bathgate. It may well be that it is eventually

Small increase in accountancy jobs

ACCOUNTANCY jobs are among the least susceptible to the general trends in unemployment, according to a survey published yesterday. The survey covered 142 employers and established that, while the overall numbers employed had fallen by 3 per cent. over the past year, accounting staff and others with allied work had shown a marginal increase of 0.3 per cent. The survey, produced by Lloyd Executive, the recruitment company, also had a companion survey for audit seniors total of 5,113 accountants and just below supervisor level was other financial personnel, each £4,600, with company cars being matched with one of 35 clearly in virtually unheard of. On the defined jobs, were embraced in other hand 63 per cent. of audit seniors would be paid for over time, against 2 per cent. of those in industry. For management accountants in industry and commerce was Among employers surveyed, non-participants.



We've got this habit of being first.

Striving for 'First' produces an attitude of mind which manifests itself in thousands of everyday ways—innovations, adaptations, a way of thinking even about small things which mean big things to you, the customer.

All this is not just hollow boasting.

To give a few 'for instances'—we started being first in 1873 with the first commercial typewriter.

In 1911 Elmer Sperry demonstrated his new-fangled gyrocompass, in 1912 his first autopilot.

In 1925 Harry Vickers invented the first efficient low-cost high-pressure pump for hydraulic control systems.

And in 1940 Sperry New Holland (the largest manufacturer of specialized agricultural equipment in the world) revolutionized

hay-making with the first automatic baler.

"So what have you done for us recently?" you might ask.

Would it be sufficient to say 'computers'?

Sperry Univac has chalked up several firsts in computers (we produced the first viable commercial electronic computer as early as 1951), and is growing at a faster rate than the industry itself.

In a nutshell - Sperry

Sperry is a Corporate Entity creating wealth, work and work opportunities with 17 factories and 23,000 employees in 15 European countries.

We consist of six successful divisions: Sperry, Sperry Flight Systems, Sperry Univac, Sperry Vickers, Sperry New Holland, and Sperry Remington.

If you think we can help you, or you'd like to know more about us—just tick the appropriate box, or boxes, in the coupon provided and post to us at the given address.

If you've a particular enquiry which the boxes don't cover, drop us a line, we'll be pleased to help.

Please send me information on the following:

<input type="checkbox"/> Computer Equipment and Office Systems	<input type="checkbox"/> Hydraulics and Pneumatics
<input type="checkbox"/> Guidance and Control Systems	<input type="checkbox"/> Consumer Products
<input type="checkbox"/> Agricultural Equipment	<input type="checkbox"/> Annual Report

Tick the boxes for the subjects you're interested in and post to: Sperry Rand Limited, 78 Portsmouth Road, Cobham, Surrey KT11 1JZ.

Name _____
Company _____
Address _____

SPERRY
SPERRY RAND CORPORATION

Making machines do more, so man can do more.

THE FINANCIAL TIMES

Incorporating THE FINANCIAL NEWS

Head Office Editorial & Advertisement Offices:
BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BY
Telephone Day & Night: 01-248 3000. Telegrams: Finantime, London
Telex: 886341/2, 883897

For Share Index and Business News Summary Ring: 01-246 8026

Manchester: George House, George Road, Manchester M2 3BB
Dublin: 37 Fleet Street, Dublin 2
Edinburgh: 37 George Street, Edinburgh 2
Leeds: Permanent House, The Boulevard, Leeds LS1 3PL
Newcastle: 37-39 North Shields Road, Newcastle NE1 1ST
Preston: 36-38 The Quadrant, Preston PR1 2AB
Sheffield: 36-38 The Quadrant, Sheffield S1 2AB
Sunderland: 36-38 The Quadrant, Sunderland SR1 2AB
Tottenham: 36-38 The Quadrant, Tottenham HA8 7EP
Wolverhampton: 36-38 The Quadrant, Wolverhampton WV1 2AB

New York: 75 Rockefeller Plaza, NY 10019
Washington: 1100 Pennsylvania Avenue, NW, Washington DC 20004
Tokyo: 45, Uchida Chome, East Building, 15-5 Otemachi, Chiyoda-ku, Tokyo 100

FRIDAY, OCTOBER 8 1976

Sacrificing the future

THE Government has acted with commendable speed to break the impasse which had developed again in the financial markets after the short-lived success of its previous funding initiative. The Chancellor's 12 per cent forecast of monetary growth has clearly become a target; the hope is that when it is seen that monetary policy is being enforced with determination, confidence will be restored and that the letter of intent to the International Monetary Fund re-stating existing objectives will be more plausible. The short-term tactical objective of getting funding restarted may well be attained, but existing policies have clearly been discredited by the effort to enforce them.

Undermined

The fact is, as Ministers will very quickly learn if they are not already aware of it, that interest rates at the level now in prospect completely undermine the Government's central industrial strategy. The Chancellor has no doubt been advised that if the operation is successful, the present peak in rates will be short-lived. This means only that they may soon come back to a range which until yesterday would have been regarded as an historically high crisis level. There is no realistic chance of their returning to a level which industrialists would regard as acceptable as long as the effort continues to finance the present borrowing requirement by traditional methods. Interest rates are now 4 per cent higher than they were when industrialists responded last month to the latest survey of investment intentions by the Department of Industry. They are also 4 per cent higher than a year ago. Inflation, meanwhile, is 10 per cent lower. The implications for investment and growth are self-evident.

The authorities claim that the present measures have nothing to do with the International Monetary Fund, and would in any case have been necessary simply to enforce existing policies. The claim is perfectly believable, but it only reinforces

the conclusion that the Government will have to change its existing policies and methods—regardless again of any demands from the Fund—simply to pursue its own long-term objectives. For the moment the immediate objectives—the possibility of funding, the defence of sterling, and some improvement in the balance of payments—are being pursued by depressing the home economy in the most damaging way conceivable: by inhibiting investment.

The measures announced yesterday might have been designed to prove that thesis. Last year, a rise of 21 per cent in official lending rates was sufficient to launch a large funding operation. This year the rise has been 51 per cent, and it is still far from clear whether investors carrying a four-point loss on a tap stock taken up only a fortnight ago can be persuaded back to the market again. If they can, it is essential that future tactics should aim as a minimum at a steady funding of the borrowing requirement as it arises; preferably funding should run ahead of need.

Excessive burden

However, no amount of financial skill, so sadly lacking up to now, will alter the basic fact that the Government must make a choice between its short-term and its long-term objectives. An excessive fiscal deficit necessitates excessive monetary restraint, and raises the cost of credit. Thus the protection of unproductive jobs in the public sector to-day reduces both present and future employment in productive industry—in the capital goods industries to-day, and in the whole of productive industry in the future. The only effective way to restore financial confidence and to restore the investment momentum which has so recently begun to appear is to reduce the fiscal burden—and that means a further rapid and substantial cut in current spending. This again has nothing to do with the International Monetary Fund. It is the only way to preserve the most important of the Government's existing policies—its industrial strategy.

Total disbelief

AT THE end of a day on which the consequences of the Government's inability to control its own spending had been demonstrated to the world, an announcement came from 10 Downing Street which must have been greeted with total disbelief. By inviting Sir Harold Wilson to chair the committee of inquiry into the country's financial institutions, the Prime Minister has turned what might have been a serious study into a political knockabout. It is a

straightforward sop to the Left. After the Labour Party conference decision in favour of nationalising the banks and insurance companies, Mr. Callaghan was clearly anxious to ensure that the committee of inquiry had a tough, aggressive look about it—no whitewashing allowed. The Left of the Party may be satisfied, but for everyone else the prospect is a committee which will give full rein to Labour's prejudices about the City and chase every political hare in sight.

A bad example

THERE ARE TWO related reasons why the presence of foreign troops in West Germany is of major importance both to the Germans themselves and to the Atlantic Alliance as a whole. The first concerns the concept of forward defence. West Germany is not only a front-line country, it is also geographically very narrow. In the event of an attack, it would be very quickly overrun if there were no immediate resistance. The option—of using the military jargon—of trading territory for time or, in other words, allowing the enemy to advance while making up one's mind what to do about it, does not exist.

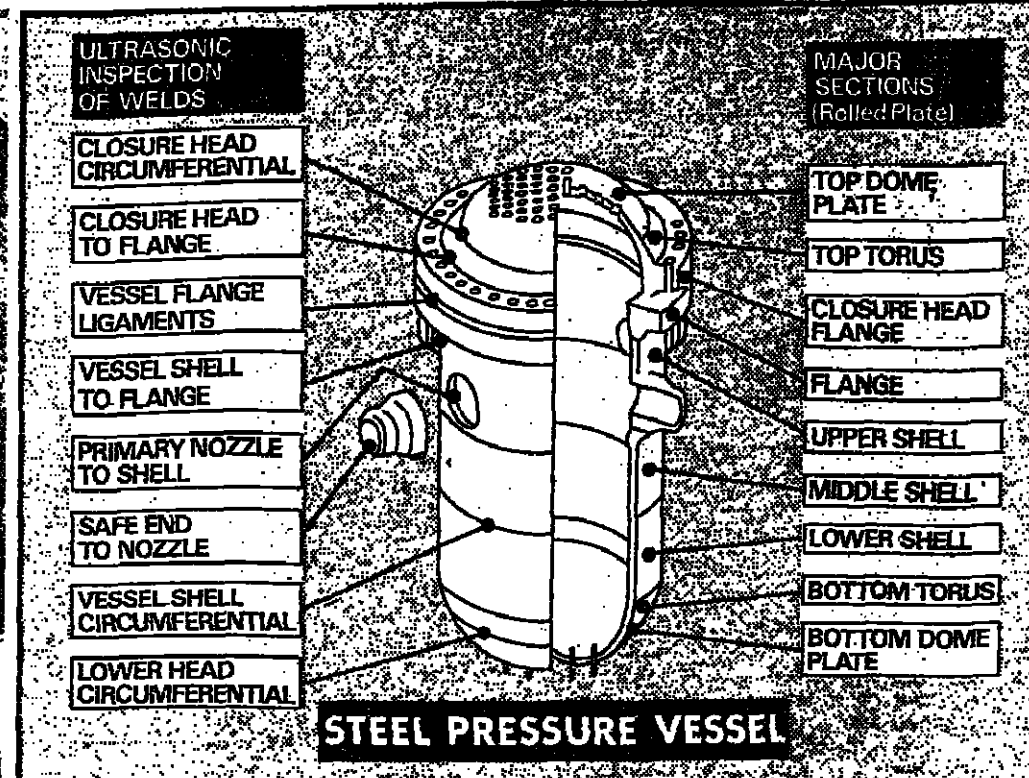
Deterrence

The second reason goes to the very roots of the Alliance. It is that an attack on one member should be regarded as an attack on all. Successive West German governments have valued the presence of foreign troops on their soil as a guarantee that this pledge will be taken seriously. The stationing of British, French, Canadian, Dutch, French, or U.S. forces in Germany has been taken as a visible sign of the allied commitment. The sign has presumably not been lost on the Warsaw Pact and is therefore part of the strategy of deterrence.

Reports that the French are now preparing to cut its troops in Germany by as much as one-sixth to a level of under 50,000 are therefore disturbing. Admittedly the French are in a special position. Alliance as a whole.



Sir Alan Cottrell, Master of Jesus College, Cambridge (left), and Dr. Walter Marshall, deputy chairman of the U.K. Atomic Energy Authority, with a sketch of a 428-ton PWR vessel, showing major sections from which it is welded and crucial points requiring ultrasonic inspection.



A reactor controversy

By DAVID FISHLOCK

IN a letter to the Financial Times in June 1974, a few weeks after retiring to Cambridge from his post as chief scientific adviser to the British Cabinet, Sir Alan Cottrell wrote of his fears if Britain should choose the U.S.-designed light water reactor. These fears—voiced by a top metallurgist and one of the world's foremost authorities on nuclear reactor containment—centred on the big steel pressure vessels required by the U.S. reactors, and whether they could be made and inspected to standards of engineering up to the stresses involved.

Sir Alan ended his letter: "When the consequences to the general public of such a failure are as uniquely grave as in the reactor case, it would be wise to choose a system less critically dependent upon human perfection than the steel pressure-vessel water reactor."

A few months earlier Sir John Hill, chairman of the U.K. Atomic Energy Authority, had asked Dr. Walter Marshall, his research chief, to undertake a study of this highly critical component. Dr. Marshall assembled a dozen experts and, at that time, believed he would be able to report confidently on the integrity of nuclear pressure vessels within a few months.

But Sir Alan's intervention subtly changed the course of the study. Sir Alan was raising the question of "fast fracture" and whether circumstances could conceivably arise in which a steel pressure vessel—in chemical terms, the reactor—might rupture catastrophically, possibly releasing the radioactive cloud from the nuclear fuel it contained.

It has taken Dr. Marshall almost three years to complete his study, a 156-page summary of which is published by the U.K.'s AEA today. There can be no question that, scientifically, it is a remarkable document on what, scientifically, proved an extremely difficult task; and one that will be devoured avidly by every nation with nuclear aspirations. Sir Alan Cottrell's comment yesterday was: "A splendid technical report, which takes the technical

side of the question about as far as it can go. Beyond this it's a matter of judgment and policy."

But the central question must be whether it assuages his fears and doubts about the integrity of those leviathan engineering structures, because since the point of his intervention those fears had become the focus of the study. Dr. Marshall himself has acknowledged that the reason why it took so long for the study to reach firm conclusions was in itself a major justification for the questions raised by Sir Alan.

Sir Alan not convinced

The U.K. AEA, of which Dr. Marshall is now deputy chairman, clearly believes that the study now satisfies those questions. It feels confident that, given some fairly severe new conditions called for in the Marshall report, the Chief Nuclear Inspector will be prepared to license U.S.-designed light-water reactors for construction in Britain. The Authority's chairman has said as much to Mr. Wedgwood Benn, Secretary for Energy, in a review of U.K. reactor policy undertaken this summer.

Sir Alan, however, remains unconvinced. He accepts the report and its 40 "essential recommendations," observing that of the many important technical points raised he found three "particularly striking because of their newness," and that the conditions recommended would contribute a "key improvement in the perceived safety of PWR pressure vessels."

Sir Alan's doubts lie a little further in the future. He acknowledges that if the Marshall report's recommendations for manufacture, inspection and operation are meticulously followed, the PWR vessel could be brought into service under current U.K. safety requirements. But he points out that the report concedes that, although the pressure vessels are designed for a life of 40 years, it cannot guarantee that the

standards of perfection demanded at the outset will remain unchanged throughout the life span. In fact, the report calls for a considerable amount of further scientific effort to try to keep track of metallurgical changes as the pressure vessel ages.

To try to set the problem in clearer perspective, a description of the pressure vessel is necessary. The vessel needed for a 3,000 MW pressurised water reactor—the size the Central Electricity Generating Board was proposing to buy in 1973-74—is a truly formidable engineering structure, which only a few years ago would certainly have lain beyond the bounds of mechanical engineering. It has grown to this size from experience gained during the 1950s in making pressure vessels for the diminutive reactors—around 50 MW—required for the first nuclear submarines.

The vessel—in effect, the reactor—stands 44 feet tall, weighs 428 tons, and consists of nine or ten sections of specially alloyed steel. Most of this steel is 6.75 inches thick, but in places of special stress it is more than twice as thick. Perhaps the structures it most closely resembles are the armoured plating on old-fashioned battleships, on gun turrets, for example.

Heat from the nuclear fuel stacked inside the vessel is carried away by water, which raises internal steam pressures of over 2,300 lbs per square inch under normal operation, at a temperature of 327 degrees Centigrade. But both temperature and pressure will rise and fall as the reactor is started up or shut down, and during normal operations as the electrical demand on the power station changes and through "transients" or sudden surges of energy from the reactor. This in turn superimposes immense mechanical stresses on the already highly stressed vessel.

The most familiar consequence of these cyclical changes is that, if they are too frequent or large, the steel may in time be subject to fatigue. In addition, bombardment by neutrons from the nuclear

reactions gradually makes the steel brittle. On top of this could be imposed extra thermal stresses. If, for example, a rupture outside the pressure vessel caused its water coolant to drain away quickly, necessitating a deluge of fresh water from the emergency cooling system to prevent the nuclear fuel melting.

What Dr. Marshall set out to show was whether, and under what conditions, these vessels could be manufactured and maintained so that under no conceivable combination of operating conditions would the vessel abruptly rupture. In a letter appended to the report, which he wrote to Sir Alan in June, Dr. Marshall says: "The simple fact was, as you pointed out, that the U.K. did not know sufficient about this technology, and it was not obvious from the published literature that Americans had covered it in the detail we would require. It is, therefore, my opinion that you were fully justified to ask the questions you did two years ago."

But Dr. Marshall goes on to say that his study group now fully understands the complex interactions and, having completed a large number of calculations of their own, have come to the unanimous judgment that satisfactory answers can be provided.

Thermal shock risks

In replying, Sir Alan picks out three new conditions or findings. First, the Marshall report states that the reactor should be operated within much narrower limits to minimise any risk of metal fatigue in the vessel. (The Nuclear Regulatory Commission, U.S. equivalent of Britain's Nuclear Installations Inspectorate, is already implementing this requirement.) Second, the deluge of emergency cooling water should be hot, to minimise risks of cracking the vessel through thermal shock.

A third finding which impressed him was that rigorous

ultrasonic inspection, capable at present of detecting any defect more than about 1 inch in length, could reduce the probability of failure 100-fold; but that without such inspection the probability of PWR vessels failing under operational conditions was "significantly greater" than the top limit for non-nuclear pressure vessels.

On the science and maths of the matter, Dr. Marshall is sure that he and Sir Alan—two eminent Fellows of the Royal Society—are only a hairsbreadth apart. He suggests as much in a letter to Sir Alan last week, when he said: "... you are choosing to make the same points that we have made, but with a different emphasis." For example, while the Marshall report says that the integrity of the pressure vessels is assured provided the figures it has assumed are confirmed, Sir Alan is saying that until they are confirmed safety is not guaranteed.

Sir Alan remains convinced, however, that while alternative reactor designs are available, a congested community such as Britain, which needs to locate its power stations close to large urban centres, should not embark on a nuclear system which plainly demands standards of inspection and quality assurance far beyond established practice in heavy engineering.

Sir Alan has been strongly in favour of the "steamer" (Steam-Generating Heavy Water) reactor, a pressure-tube system which uses a multiplicity of small pressure vessels in place of the single large vessel of the PWR. He argues that not only will such tubes be easier to make and inspect to the standards demanded, but should they show signs of deterioration in service they can be replaced, while the pressure vessel cannot.

Although the Marshall report itself does not bring out the point, it has become apparent from the effort to work up a design for a commercial-size "steamer" that a quite different feature of this reactor is almost directly comparable with the PWR. This is the steam drum, a much bigger component which,

it is now accepted, manufactured and installed under conditions of pressure-vessel standards. Sir Alan himself once pointed out, incidentally, that the steam drum is not formally bound with him—but goes on to say that the steam drum is merely accumulating pressure steam, but not pressure vessel it does not contain nuclear fuel. For whatever reason, the cost of launching a reactor when domestic are bound to be by British Government drop the "steamer" Canada's Candu affair native.

Sir Arnold concedes

How realistic an assessment might be in any situation, there will inevitably be an effort mounted this autumn, by the unions, to raise the 4,000 "steamer" programme approved by the Government. Even though the U.K. AEA acknowledged that, with orders in prospect, would be best advised to the PWR. It has reached public support so far in electricity industry. Mr. Sir Arnold Weinstein, director of GEC, who believes that he made a big sense of the CEB's big programme, through a tripartite co-operation between Westinghouse and the French nuclear try, concedes to-day the scheme cannot be revived. In the event, the most outcome, now that the British long-delayed ad-gas-cooled reactors (AGRs) performing satisfactorily, the Government will set more AGRs, and not "third front" while still battles against nuclear opponents over fast reactor nuclear wastes.

"An assessment of the Integrity Pressure Vessel," published by Atomic Energy Authority, 21, St. James's Street, London, S.W.1.

MEN AND MATTERS

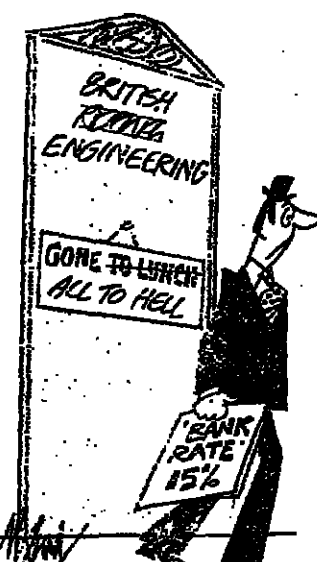
Manila, what a wonderful town...

Mention International Monetary Fund and most insular Britons will assume that the conversation's turned yet again to our collective penny. But the annual meeting this week of the IMF (and the World Bank) has proved quite an opulent event, with the traditional hospitality ideals of the Philippines working at full stretch. At the same time, within the country there have been echoes of what you might call the Montreal Olympics argument—in other words, what do we do with all the facilities when this lot has gone home?

Each delegate's introduction to Manila was to be met at the airport and garlanded with flowers by smiling Filipino hostesses before being whisked off by limousine to newly-built hotels.

Every evening since Saturday has seen a lavish reception. On Monday Mrs. Marcos, the first lady, staged an elaborate cultural show which she opened with a fiery political speech on the virtues of the Marcos Regime which listeners interpreted as a further step in her bid to become the Eva Peron of the Philippines. The evening culminated with an extraordinary spectacle as performers dressed as savages pranced in the aisles and a choir in military uniforms sang the Hallelujah Chorus.

To coincide with the IMF meeting, a Manila arts festival is being staged which includes performances by Margot Fonteyn, Van Cliburn, Montserrat Caballé and the Bolshoi Ballet—again under the patronage of the First Lady, who also happens to be governor of metropolitan Manila. To contribute to the overall prestige of



the occasion, Air France obliged by flying in the Concorde, with 190 delegates from Paris, on its first commercial appearance in Asia.

An estimated \$130m. has been spent on the conference centre complex, one of the most luxurious in the world, and perhaps another \$300m. on hotels, in a number of which relations of the first family have interests. Much of this was Government money, and questions have been asked as to whether it might not have been better spent—on developing the country's backward rural areas for example. Even the Government itself is worried that some of its visitors may feel that the hospitality is a little sumptuous for a developing country.

The hotels themselves are also objects of controversy. Who is going to fill them, it is asked, when the 5,000-strong IMF circus has left town? Nearly all of them are luxury rather than tourist class, and Filipinos are already looking forward to the prices plummeting once the carnival is over. Some of the hotels are barely finished, and

delegates tend to be woken by workmen completing the building around them in the early morning hours. The demand for malaria tablets has rocketed as mosquitoes penetrate even the plush bedrooms, although officially Manila is malaria-free.

Otherwise the security of the delegates is being well looked after. Uniformed police, many of them young and female, stand guard outside their doors day and night. It is said, though it is obviously difficult to tell for sure, that plainclothes police and informers are everywhere. The local citizens' action committee, a Government-sponsored organisation, is on hand to pick up visitors astray after the mid-night curfew and rush them home before the military police arrive.

But the authorities are not hard on foreign currency brokers. The magic password "IMF" is usually enough to get the visitor out of trouble, and delegates can in any case easily procure small green curfew passes to which they need only apply their left and right thumb prints. Almost everywhere in town an IMF pass is enough to ensure the visitor a smiling welcome, and understandably, an extra few pesos on the bill.

Bets off

Recent twists in the American presidential race have had an unusual side effect in London. Until a few weeks ago, Jimmy Carter looked fairly safe, and one of the reasons that he no longer seems to be an interview gave in Playboy magazine. Some of his franker thoughts ("I've looked on a lot of women with lust... I've committed adultery in my heart many times") have not gone down well with durably puritanical sections of the electorate.

The magazine carrying the

Motoring tip

Earlier this week I wrote about Jiri Polikan, the Czech exile and Dubcek supporter who at the very least can be described as a critic of Soviet policy towards his country. Despite the sad turn that life has taken there, Czechoslovakia retains a firm reputation as a source for facts about getting along with big brother.

For instance, another Czech of my acquaintance claims that as part of Russia's policy of publicising its own morality, a posse of learned Russians went to Czechoslovakia to take part in a question-and-answer session on radio and television. One item about the Russian-bull Volga car went like this:

Q. Can a Volga go round a 90 degree corner at 100 kilometres an hour?

A. Yes. But only once.

Drama

Next headlines spotted this week: The Morning Advertiser described soccer rowdies as "hooligans," and the Sporting Life front page declared "WONG WAY GIRL WILL BE HAPPY IN THE MUD." Don't doubt it.

Observer

Are you a controlling Director of your Company?

IF SO, DO YOU KNOW that the Finance Act 1970 and 1973 normally permit your Company to arrange Pension and Death Benefits on your behalf up to the following limits:-

1. A pension at selected retirement age equal to two-thirds of your 'final' earnings? (Part may be taken as tax-free cash if exceeding 150% of final earnings).
2. A pension to your widow on your death after retirement of two-thirds of your pension?
3. A pension to your widow on your death before retirement of two-thirds of your prospective pension, plus a lump sum four times salary formerly free of Capital Transfer Tax as to widow's pension in above?
4. All pensions increasing at a rate not exceeding the cost of living measured by the Government's index of retail prices?

AND THE COST OF SUCH PROVISION IS ALLOWED AGAINST CORPORATION TAX AND IS NOT ASSESSED AS ADDITIONAL INCOME IN YOUR HANDS?

If you would like fuller information, write for our leaflet "Concessions for Controlling Directors."

MORICE TOZE & BECK
(Life & Pensions) LTD.

Registered Office: 27 Clements Lane, Lombard Street, London EC4A 4HT (Tel: 01-623 7880)

Pensions Centre: Quersby House, Old Street, Guildford, Surrey GU1 4SH (Tel: 0474 31212)

and at Drury House, Water Street, Liverpool 2 (Tel: 051-227 1287)



A Member of the Alexander Horwath Group

A sensible Government

Make the powerful

مكتبة الأصيل

The advantages of batting second

"OF COURSE," said the elder statesman, surveying the carpet of the Brighton Metropole with satisfaction. "It's a perfect vicar. Bags of runs in it, it should say." He might, while he was about it, have added something about the advantages of batting second. The fact is that after Labour's performance at Blackpool last week, the Conservative conference could hardly fail. It is one of those occasions when every shot, however cheap, goes to the boundary.

And yet the cricketing metaphor seems strangely out of place—partly because it conjures up a leisurely country-house image, light-years away from the packaged ski-holidays and wine and cheese parties of modern young conservatism; and partly because the kind of runs scored at party conferences are such strange, insubstantial integers. It is child's play to make the Labour Government and its supporters look disunited and inept this week. It is another matter for the Conservatives to compel belief as an alternative Government. No one can predict for certain which party, if any, of this week's proceedings will stick in the minds of the electors but my own hunch is that while the Conservatives have made some solid gains, they have not yet established that their hour has struck.

What, then, are the pluses? For the most important is a sense of unity within the party. Some of this, of course, has been produced by the spectacle of disunity on the opposite side and the prospect that office might not be so far away. Some, however, is certainly due to the strategy document *The Right Approach*. Com-

mentators, including myself, can write till our fingers are numb of the inner contradictions which lie behind the surface of which its admirably polished prose, but we shall do nothing to impair its effectiveness in at least two important respects.

It has given the faithful party workers a piece of Holy Writ on which to base their missionary activities. What is needed for this purpose is not so much coherence as authority and the imprimatur of a united hierarchy. After being told by half the leadership for the past two years that everything done during the previous reign was heretical and by the other half that everything done since was schismatic, some new doctrinal synthesis, however cobbled up, was absolutely necessary. It is astonishing that the Shadow Cabinet should have been deeply divided right up until late July about the wisdom of producing the document at all. But even the most ferocious doubters are striding about the conference corridors, their faces aglow with virtuous pride or authority.

Then *The Right Approach* has affected more than simply the party at large. It has also, in a more subtle fashion, done something to the Shadow Cabinet itself. The divisions between the two poles of the leadership still exist. But the process of actually having to sit down together and produce a creed which they can all live with has concentrated minds and imparted a kind of corporate responsibility which had never existed before. If the platform looks and sounds more like a team than at any time since the change of leadership, that transformation has probably been achieved in the

course of this exercise. What is true of strategy is equally true of personalities. What has been worrying the party about Mr. Heath's feud with Mrs. Thatcher is not so much the limited reality of their former leader's capacity to do the party harm, still less his detailed criticisms of policy. The problem has been that the Thatcher leadership has in some important way seemed to lack legitimacy so long as Mr. Heath

certain amount of new energy plausible to say that the Conservatives could not form a government of competent individuals. They may not be the world's most charismatic luminaries—but then, look where the "weight" and "brilliance" of the Labour front bench has got us.

All this a very reasonable dividend from one week's political activity. It will be consolidated if Mrs. Thatcher

the concord is still of a provisional nature.

On the central front—that is, monetarism versus incomes policy (to use a convenient shorthand)—a stalemate has been reached which both sides have, in effect, left it to events to break at the time of a Conservative accession to power. The monetarists believe that circumstances are bound to be so desperate that a stupendous hair-shirt regime will be clearly necessary as well as possible. The anti-monetarists believe that something far more gradual and eclectic is adopted in order to avoid a cataclysm of bankruptcies and unemployment.

This is hardly detente. But assuming that we adopt that word we must not be surprised to find that sporadic fighting and competition break out on the periphery of the global battlefield. During the present week the main seat of conflict has been the question of the relationship between a future Conservative Government and the trade union movement—an area which is clear both from the strategy document and from conversation, that the leadership is in at least two minds. And when a truce is called here disputes are quite likely to break out elsewhere.

Just how serious these differences turn out to be will depend very much on the mood of the monetarists—a fact which constitutes one of the most striking changes to have come over Conservative politics in the last 12 months. Last year it was the supporters of Mr. Heath who allowed their bitterness to colour the argument, for they saw themselves as fighting a desperate rearguard action for the future of the

party in the face of an onrush of free-market ideology. This year the bitterness tends to break out among the free market brigade who suspect that a successful counter-revolution has been staged blunting the cutting edge of their new ideas and leaving all the old, compromised postures—Army ensconced in the seats of power. These people, mainly in the Parliamentary and academic sectors of the party, can console themselves, up to a point, with the monetarist passages in *The Right Approach*, but the purity of the revolution has been lost for the time being and it remains to be seen whether they intend to try and return to the charge.

calling for a national coalition he would be ready to take his place at the head of it (an almost inconceivable outcome, but never mind); or if events run a more traditional course he can throw his weight behind the Conservatives. In the meantime, naturally, he will continue to address the British public over the heads of the Conservative leadership.

The politics of Opposition parties is always hard to assess. Their chemistry is obscure and unexpected. One moment they are in the midst of appalling internal dissension. The next, a drop of some new ingredient is added and the reaction "turns positive" (to use the dreaded words of Mr. Wedgwood Benn). One suspects that the new ingredient of Conservative politics this autumn has been the sterling crisis and the sudden difficulties of the Labour Party. This has immediately altered and clarified the Conservative brew but is also, perhaps, the reason why the reaction seems somehow incomplete.

It is understandable for tactical reasons that Conservative leaders should have come to Brighton talking of an early election. Some of them, in the excitement of watching the Blackpool schemozzle, may even have believed in the notion. More realistic thoughts now prevail and it is conceded in spite of the events of yesterday that Mr. Callaghan could well survive for another two years. This realisation has not made the preparation for the hour of destiny any less serious, but it has removed some intangible sense of urgency. Brighton is not yet where history is being made. We have been watching a future conditional.

Some apologia

Where does Mr. Heath fit into this story? The answer is that by his existence and his attitude he has contributed something to the counter-revolution—the proof of which is that the first draft of *The Right Approach* had to be altered in order to provide some apology for 1970 to 1974. On the other hand, former Heath colleagues like Mr. Whitelaw, Mr. Prior, Mr. Cunniffe and Lord Carrington, have done most of the actual fighting and would have fought even if Mr. Heath had somehow removed entirely from the scene. His position after his dramatic intervention on Wednesday is virtually unchanged. He has done just enough and no more to avoid being branded, like Enoch Powell, as a traitor and his options therefore remain open. If, as he may well hope, the Labour Government goes down under circumstances

... it is conceded that Mr. Callaghan could well survive for another two years. This realisation has not made the preparation for the hour of destiny any less serious, but it has removed some intangible sense of urgency. Brighton is not yet where history is being made. We have been watching a future conditional.

Pies and fingers

From Mr. C. James

Sir—Now we have the Conservative Party offering its constituents a small businessman (October 5). Coming from this source the offerings are not unexpected: a reduction of corporation tax, a training Board, raising of the VAT threshold, the establishment of a small business commission. All very worthy, no doubt, but somehow we seem to have heard it all before.

Politicians of all persuasions of recent years seem to have decided that small businessmen form a constituency in their own right. If this is so, then I am sure that most people who consider themselves as coming within this category would join me in saying to the politicians of all parties: will you please recognise that what we most want is, not more Government assistance, but less Government interference.

Small businessmen need the full attention of their managers, and they are not sure people to get on commissions and committees, as large organisations can. Small businesses are not well placed to deal with the ever-growing demands for reports arising from legislation that has proliferated in recent years, often doubling or tripling the paper work that needs to be handled. Small businesses will pay the taxes that are levied on them, but would welcome a simplification of the methods for assessing and collecting them.

Small businesses provide a significant part of the entrepreneurial thrust of British industry as a whole. Free the small businessman to do what he or she can run his business, develop new products, exploit export opportunities. Let him create wealth that is wealth for the country, and it will provide more and better paid jobs for his employees. Reduce the restrictions on wages, prices, and profits, and let the small businessman operate in a truly free market. Let there be encouragement, not penalties, for the entrepreneur who can create higher profits and this means letting owners and employees alike keep more of what they earn, both for their business and for themselves. Let us create a climate in which we can create wealth, not just for ourselves but for the whole of the country.

C. F. James

Letters to the Editor

genuine majority of the voters. Now we have several parties, resulting in a minority Government, that sticks its tongue in its cheek while it prattles on about democracy and freedoms.

Again, at the turn of the century, we had an effective two-party system of government, when the House of Lords would be relied on to battle with the Commons, if it thought it was in the interests of the country to do so. Since then the power of the House of Lords has been whittled away until today it is just a rubber stamp to the Commons.

Today a Party seat majority is small, and even then it is subdivided into Left and Right. It only takes a small, determined sub-party to force its views on the whole country. And now the first rumblings are being heard in the Socialist ranks that they want to do away with the House of Lords completely, ensuring there is no restraint of any kind.

What is wanted is a complete change in Parliamentary procedure in a way that would give back to the people a protection from the militant fringe.

Let the Commons remain as it is, if that is what it wants, but the House of Lords should be completely reconstituted and given powers to act. It should be manned on the system of proportional representation according to the votes cast in the General Election of the Commons.

This new House of Lords should have no powers to propose a new Bill, but complex powers of veto of any Bill sent to it by the Commons. Link this to a system of referendum, called for by a party in either House on any subject, the result to be binding for at least ten years.

This way the people of the country would have a full say in the running of the country.

R. A. D. Marston
153, Green Street,
Forest Gate, E7.

A sensible Government

From Mr. T. Simms

Sir—Sir Frank Taylor (October 1), Mr. Imman (October 5) and other contributors have advocated a national Government, a centre Government, a coalition Government, or a band of people who bury their partisan allegiance. These mirror the disillusionment and growing awareness in the country of the truth of Samuel Butler's final sentence in *Mr. Blandings* (30.10.76) when he sums up our predicament as being due to a failure of our political system and surrounding establishments. They are outdated and completely inappropriate to our needs. The very shape of the building in which Parliament sits is wrong—the Albert Hall, being the right shape, would be much more appropriate to our needs. The "people's shape" buildings—buildings "people's" people.

You should not close the correspondence on this topic without further expression of the enormous latent potential and real support for what we might call a "centre" party (not a coalition). But doesn't the initiative have to come from us, the electorate? If only those of us of this mind (70 per cent. of the nation) would stand up and be counted and let our views and numbers be known, there would be no shortage of competent and dedicated (to the well-being of the nation) politicians to join our ranks.

One doesn't have to look far to spot those who could make up a sensible and effective Government—sensible because it would be more likely to be objective and realistic—and effective because being more representative of the people and their needs, it would be more likely to be respected. It is up to us, in a "democracy," we do, after all, to get the Government we deserve.

Terry Simms
45, Heaton Grove,
Bradford 9, W. Yorks.

Management of the U.K.

From Mr. I. Mitchell

Sir—Like many of your correspondents I am convinced that Britain is very tired of the present Party system of government.

As practised, Party government does not accord with the principles of democracy. One of these is that leadership is accountable to all who accept its direction, and not just some. That is, any would-be leader

Communal interest

From the Liberal Prospective Parliamentary Candidate, Roul Tunbridge Wells

Sir—Joe Rogaly (October 5) hints at, rather than clearly defines, the various manifestations of inequality. His final sentence is a succinct summary of the problem. The 100-per-cent man has never been allowed to experience self-respect whereas the 55,000-per-cent man is desperately trying to retain it.

We have moved too far toward material equality, equality of opportunity is now restrained more by parental influence and home environment than any other factors. Class division is an amorphous heritage which none can eliminate by legislation; it will only die with time, assured in generations.

I would suggest that the restoration of "working class" self-respect coupled with a fundamental change of attitude towards the display of privilege, could be achieved relatively quickly. Much greater social and economic harmony would result.

At the one end of the scale, the 100-per-cent man must be weaned into meeting his own basic family and social obligations. He must not expect of a right indiscriminate subsidies in such areas as housing, etc. He should be weaned into appreciating the true cost of all the benefits of the Welfare State by closer financial identification with each facility; this is done in many European countries and even Chinese communities.

On the other hand the 55,000-

Policy for tourism

From Mr. M. Bowman

Sir—I believe that Mr. Edmund Dell, Secretary of State for Trade, must have had his tongue in his cheek when he described himself as Minister of Tourism at the annual meeting of the North West Tourist Board. It is true that his Department has other numerous responsibilities, but it is within Government for tourism policy and development of tourism in England, but this is a far cry from the proposal to appoint a Minister or Under-Secretary of State solely responsible for tourism as desired by so many in the industry.

Furthermore, Mr. Dell's remark that those who advocate the appointment of a Minister of Tourism or an Under-Secretary of State solely responsible for tourism are taking advantage of a sure-fire way of getting a paragraph in the newspapers is unduly harsh and displays a deplorable lack of sympathy towards the present concerns of the industry regarding its relationship with Whitehall and Westminster.

Mr. Dell also warned that while the Government had a very real commitment to tourism, the small annual Government aid of some £100,000, nevertheless, in the light of the present economic situation have to be reduced. It is difficult to reconcile this statement with the Government's declared policy of saving more aid to areas of economic difficulty and less in same areas. In other words, making better use of available resources, follow the French Government not lead in its attitude towards tourism, which is not only dramatic but also highly attuned to the importance of tourism to the French economy. For instance, it gives a subsidy of £500 per room to a maximum of £40,000 per establishment for hotels in the one and two-star category. State loan facilities for modernisation of one and two-star hotels are also readily available. And there are many other measures.

The present aid to the country is not a success story, which, according to Mr. Dell, are planned for a five to seven year term. Although he appears to have lost sight of the fact that four new policy guidelines were issued in November 1974 which have subsequently, according to Sir Alexander Glen, been regarded as a result of continuing discussion with Government in which, needless to say, the industry was not asked to contribute. Planning to meet the future needs of tourism is indispensable and desirable, but it is not

Inward or outward?

From Mr. G. Bishop

Sir—I read with amazement an article in the edition of October 4 about Britain starting a three week programme to instruct 42 developing countries in selling their goods in the U.K. market. To add insult to injury, I understand that each of the 42 countries have sent two delegates to London at Impe-Expo's expense.

In view of the fact that our country has a big trade deficit and, bearing in mind, the current strong debate about import controls (I personally do not believe that import controls are the answer) how can we justify the cost and effort involved in an exercise that could well increase our trade gap?

We did not have a good idea for Mr. Hesley and Mr. Prentice to have got together before this money was spent? Better still, why not spend the money instructing British companies how to improve their selling abroad.

G. D. Bishop
8 Locke Gardens,
Langley, Berkshire.

Solar energy costs

From the Managing Director Futuristic Home Services

Sir—I am aghast at the remarks made in the letter from Mr. A. Tomkins (October 5) in which he suggests that solar energy panel (manufactured by Consumer Power Company) and we can show savings per house of at least £30.00 p.a., with an installation cost of approximately £550.

One does not have to be a mathematical genius nor a professor in technology to see that the return is a great deal higher than Mr. Tomkins suggests. Assuming an average annual fuel increase of 20 per cent., the cumulative savings are more than comparable with any other investment for the home. One would be very interested to know the basis on which Mr. Tomkins arrived at his conclusion.

Silver,
57 Watford Way,
Bendon Central, N.W.4.

Spring-clean the cities

From the Managing Director Whitbread Tinniscent

Sir—You reported (October 5) Mr. Peter Shore's statement about the success story of Clean Air. No doubt everybody will agree with him that it is a great success, but it is not entirely Mr. Shore's personal success.

He could however produce a further success story if he could take steps to clean up London and all other cities in England because our cities compared with many Continental cities are very dirty indeed. May I just add that five years ago a faraway place like Hong Kong was one of the dirtiest cities in the world but now is probably one of the cleanest. Here is an opportunity for Mr. Peter Shore to produce a second success story.

T. O. Wagner,
Grafton House,
23, Golden Square, W.1.

To-day's Events

Conservative Party Conference ends, Brighton.

International Monetary Fund annual meeting in Manila, ends.

Jindira Gandhi, Indian Prime Minister, expected to start ten-day visit to Tanzania, Zambia and Mauritius, for talks on recent developments in southern Africa.

Annual meeting of Slater Walker Securities.

Council of the Building Societies Association meets.

Institute of Housing Conference in Scarborough, ends.

Sir Lindsay Rimg, Lord Mayor of London, departs with Lady

Some apologia

Where does Mr. Heath fit into this story? The answer is that by his existence and his attitude he has contributed something to the counter-revolution—the proof of which is that the first draft of *The Right Approach* had to be altered in order to provide some apology for 1970 to 1974. On the other hand, former Heath colleagues like Mr. Whitelaw, Mr. Prior, Mr. Cunniffe and Lord Carrington, have done most of the actual fighting and would have fought even if Mr. Heath had somehow removed entirely from the scene. His position after his dramatic intervention on Wednesday is virtually unchanged. He has done just enough and no more to avoid being branded, like Enoch Powell, as a traitor and his options therefore remain open. If, as he may well hope, the Labour Government goes down under circumstances

Policy for tourism

From Mr. M. Bowman

Sir—I believe that Mr. Edmund Dell, Secretary of State for Trade, must have had his tongue in his cheek when he described himself as Minister of Tourism at the annual meeting of the North West Tourist Board. It is true that his Department has other numerous responsibilities, but it is within Government for tourism policy and development of tourism in England, but this is a far cry from the proposal to appoint a Minister or Under-Secretary of State solely responsible for tourism as desired by so many in the industry.

Furthermore, Mr. Dell's remark that those who advocate the appointment of a Minister of Tourism or an Under-Secretary of State solely responsible for tourism are taking advantage of a sure-fire way of getting a paragraph in the newspapers is unduly harsh and displays a deplorable lack of sympathy towards the present concerns of the industry regarding its relationship with Whitehall and Westminster.

Mr. Dell also warned that while the Government had a very real commitment to tourism, the small annual Government aid of some £100,000, nevertheless, in the light of the present economic situation have to be reduced. It is difficult to reconcile this statement with the Government's declared policy of saving more aid to areas of economic difficulty and less in same areas. In other words, making better use of available resources, follow the French Government not lead in its attitude towards tourism, which is not only dramatic but also highly attuned to the importance of tourism to the French economy. For instance, it gives a subsidy of £500 per room to a maximum of £40,000 per establishment for hotels in the one and two-star category. State loan facilities for modernisation of one and two-star hotels are also readily available. And there are many other measures.

The present aid to the country is not a success story, which, according to Mr. Dell, are planned for a five to seven year term. Although he appears to have lost sight of the fact that four new policy guidelines were issued in November 1974 which have subsequently, according to Sir Alexander Glen, been regarded as a result of continuing discussion with Government in which, needless to say, the industry was not asked to contribute. Planning to meet the future needs of tourism is indispensable and desirable, but it is not

Solar energy costs

From the Managing Director Futuristic Home Services

Sir—I am aghast at the remarks made in the letter from Mr. A. Tomkins (October 5) in which he suggests that solar energy panel (manufactured by Consumer Power Company) and we can show savings per house of at least £30.00 p.a., with an installation cost of approximately £550.

One does not have to be a mathematical genius nor a professor in technology to see that the return is a great deal higher than Mr. Tomkins suggests. Assuming an average annual fuel increase of 20 per cent., the cumulative savings are more than comparable with any other investment for the home. One would be very interested to know the basis on which Mr. Tomkins arrived at his conclusion.

Silver,
57 Watford Way,
Bendon Central, N.W.4.

Spring-clean the cities

From the Managing Director Whitbread Tinniscent

Sir—You reported (October 5) Mr. Peter Shore's statement about the success story of Clean Air. No doubt everybody will agree with him that it is a great success, but it is not entirely Mr. Shore's personal success.

He could however produce a further success story if he could take steps to clean up London and all other cities in England because our cities compared with many Continental cities are very dirty indeed. May I just add that five years ago a faraway place like Hong Kong was one of the dirtiest cities in the world but now is probably one of the cleanest. Here is an opportunity for Mr. Peter Shore to produce a second success story.

T. O. Wagner,
Grafton House,
23, Golden Square, W.1.

To-day's Events

Conservative Party Conference ends, Brighton.

International Monetary Fund annual meeting in Manila, ends.

Jindira Gandhi, Indian Prime Minister, expected to start ten-day visit to Tanzania, Zambia and Mauritius, for talks on recent developments in southern Africa.

Annual meeting of Slater Walker Securities.

Council of the Building Societies Association meets.

Institute of Housing Conference in Scarborough, ends.

Sir Lindsay Rimg, Lord Mayor of London, departs with Lady

Some apologia

Where does Mr. Heath fit into this story? The answer is that by his existence and his attitude he has contributed something to the counter-revolution—the proof of which is that the first draft of *The Right Approach* had to be altered in order to provide some apology for 1970 to 1974. On the other hand, former Heath colleagues like Mr. Whitelaw, Mr. Prior, Mr. Cunniffe and Lord Carrington, have done most of the actual fighting and would have fought even if Mr. Heath had somehow removed entirely from the scene. His position after his dramatic intervention on Wednesday is virtually unchanged. He has done just enough and no more to avoid being branded, like Enoch Powell, as a traitor and his options therefore remain open. If, as he may well hope, the Labour Government goes down under circumstances

Policy for tourism

From Mr. M. Bowman

Sir—I believe that Mr. Edmund Dell, Secretary of State for Trade, must have had his tongue in his cheek when he described himself as Minister of Tourism at the annual meeting of the North West Tourist Board. It is true that his Department has other numerous responsibilities, but it is within Government for tourism policy and development of tourism in England, but this is a far cry from the proposal to appoint a Minister or Under-Secretary of State solely responsible for tourism as desired by so many in the industry.

Furthermore, Mr. Dell's remark that those who advocate the appointment of a Minister of Tourism or an Under-Secretary of State solely responsible for tourism are taking advantage of a sure-fire way of getting a paragraph in the newspapers is unduly harsh and displays a deplorable lack of sympathy towards the present concerns of the industry regarding its relationship with Whitehall and Westminster.

Mr. Dell also warned that while the Government had a very real commitment to tourism, the small annual Government aid of some £100,000, nevertheless, in the light of the present economic situation have to be reduced. It is difficult to reconcile this statement with the Government's declared policy of saving more aid to areas of economic difficulty and less in same areas. In other words, making better use of available resources, follow the French Government not lead in its attitude towards tourism, which is not only dramatic but also highly attuned to the importance of tourism to the French economy. For instance, it gives a subsidy of £500 per room to a maximum of £40,000 per establishment for hotels in the one and two-star category. State loan facilities for modernisation of one and two-star hotels are also readily available. And there are many other measures.

The present aid to the country is not a success story, which, according to Mr. Dell, are planned for a five to seven year term. Although he appears to have lost sight of the fact that four new policy guidelines were issued in November 1974 which have subsequently, according to Sir Alexander Glen, been regarded as a result of continuing discussion with Government in which, needless to say, the industry was not asked to contribute. Planning to meet the future needs of tourism is indispensable and desirable, but it is not

Solar energy costs

From the Managing Director Futuristic Home Services

Sir—I am aghast at the remarks made in the letter from Mr. A. Tomkins (October 5) in which he suggests that solar energy panel (manufactured by Consumer Power Company) and we can show savings per house of at least £30.00 p.a., with an installation cost of approximately £550.

One does not have to be a mathematical genius nor a professor in technology to see that the return is a great deal higher than Mr. Tomkins suggests. Assuming an average annual fuel increase of 20 per cent., the cumulative savings are more than comparable with any other investment for the home. One would be very interested to know the basis on which Mr. Tomkins arrived at his conclusion.

Silver,
57 Watford Way,
Bendon Central, N.W.4.

Spring-clean the cities

From the Managing Director Whitbread Tinniscent

Sir—You reported (October 5) Mr. Peter Shore's statement about the success story of Clean Air. No doubt everybody will agree with him that it is a great success, but it is not entirely Mr. Shore's personal success.

He could however produce a further success story if he could take steps to clean up London and all other cities in England because our cities compared with many Continental cities are very dirty indeed. May I just add that five years ago a faraway place like Hong Kong was one of the dirtiest cities in the world but now is probably one of the cleanest. Here is an opportunity for Mr. Peter Shore to produce a second success story.

T. O. Wagner,
Grafton House,
23, Golden Square, W.1.

To-day's Events

Conservative Party Conference ends, Brighton.

International Monetary Fund annual meeting in Manila, ends.

Jindira Gandhi, Indian Prime Minister, expected to start ten-day visit to Tanzania, Zambia and Mauritius, for talks on recent developments in southern Africa.

Annual meeting of Slater Walker Securities.

Council of the Building Societies Association meets.

Institute of Housing Conference in Scarborough, ends.

Sir Lindsay Rimg, Lord Mayor of London, departs with Lady

Some apologia

Where does Mr. Heath fit into this story? The answer is that by his existence and his attitude he has contributed something to the counter-revolution—the proof of which is that the first draft of *The Right Approach* had to be altered in order to provide some apology for 1970 to 1974. On the other hand, former Heath colleagues like Mr. Whitelaw, Mr. Prior, Mr. Cunniffe and Lord Carrington, have done most of the actual fighting and would have fought even if Mr. Heath had somehow removed entirely from the scene. His position after his dramatic intervention on Wednesday is virtually unchanged. He has done just enough and no more to avoid being branded, like Enoch Powell, as a traitor and his options therefore remain open. If, as he may well hope, the Labour Government goes down under circumstances

Policy for tourism

From Mr. M. Bowman

Sir—I believe that Mr. Edmund Dell, Secretary of State for Trade, must have had his tongue in his cheek when he described himself as Minister of Tourism at the annual meeting of the North West Tourist Board. It is true that his Department has other numerous responsibilities, but it is within Government for tourism policy and development of tourism in England, but this is a far cry from the proposal to appoint a Minister or Under-Secretary of State solely responsible for tourism as desired by so many in the industry.

Furthermore, Mr. Dell's remark that those who advocate the appointment of a Minister of Tourism or an Under-Secretary of State solely responsible for tourism are taking advantage of a sure-fire way of getting a paragraph in the newspapers is unduly harsh and displays a deplorable lack of sympathy towards the present concerns of the industry regarding its relationship with Whitehall and Westminster.

Mr. Dell also warned that while the Government had a very real commitment to tourism, the small annual Government aid of some £100,000, nevertheless, in the light of the present economic situation have to be reduced. It is difficult to reconcile this statement with the Government's declared policy of saving more aid to areas of economic difficulty and less in same areas. In other words, making better use of available resources, follow the French Government not lead in its attitude towards tourism, which is not only dramatic but also highly attuned to the importance of tourism to the French economy. For instance, it gives a subsidy of £500 per room to a maximum of £40,000 per establishment for hotels in the one and two-star category. State loan facilities for modernisation of one and two-star hotels are also readily available. And there are many other measures.

The present aid to the country is not a success story, which, according to Mr. Dell, are planned for a five to seven year term. Although he appears to have lost sight of the fact that four new policy guidelines were issued in November 1974 which have subsequently, according to Sir Alexander Glen, been regarded as a result of continuing discussion with Government in which, needless to say, the industry was not asked to contribute. Planning to meet the future needs of tourism is indispensable and desirable, but it is not

Solar energy costs

From the Managing Director Futuristic Home Services

Sir—I am aghast at the remarks made in the letter from Mr. A. Tomkins (October 5) in which he suggests that solar energy panel (manufactured by Consumer Power Company) and we can show savings per house of at least £30.00 p.a., with an installation cost of approximately £550.

One does not have to be a mathematical genius nor a professor in technology to see that the return is a great deal higher than Mr. Tomkins suggests. Assuming an average annual fuel increase of 20 per cent., the cumulative savings are more than comparable with any other investment for the home. One would be very interested to know the basis on which Mr. Tomkins arrived at his conclusion.

Silver,
57 Watford Way,
Bendon Central, N.W.4.

Spring-clean the cities

From the Managing Director Whitbread Tinniscent

Sir—You reported (October 5) Mr. Peter Shore's statement about the success story of Clean Air. No doubt everybody will agree with him that it is a great success, but it is not entirely Mr. Shore's personal success.

He could however produce a further success story if he could take steps to clean up London and all other cities in England because our cities compared with many Continental cities are very dirty indeed. May I just add that five years ago a faraway place like Hong Kong was one of the dirtiest cities in the world but now is probably one of the cleanest. Here is an opportunity for Mr. Peter Shore to produce a second success story.

T. O. Wagner,
Grafton House,
23, Golden Square, W.1.

To-day's Events

Conservative Party Conference ends, Brighton.

International Monetary Fund annual meeting in Manila, ends.

Jindira Gandhi, Indian Prime Minister, expected to start ten-day visit to Tanzania, Zambia and Mauritius, for talks on recent developments in southern Africa.

Annual meeting of Slater Walker Securities.

Council of the Building Societies Association meets.

Institute of Housing Conference in Scarborough, ends.

Sir Lindsay Rimg, Lord Mayor of London, departs with Lady

Some apologia

Where does Mr. Heath fit into this story? The answer is that by his existence and his attitude he has contributed something to the counter-revolution—the proof of which is that the first draft of *The Right Approach* had to be altered in order to provide some apology for 1970 to 1974. On the other hand, former Heath colleagues like Mr. Whitelaw, Mr. Prior, Mr. Cunniffe and Lord Carrington, have done most of the actual fighting and would have fought even if Mr. Heath had somehow removed entirely from the scene. His position after his dramatic intervention on Wednesday is virtually unchanged. He has done just enough and no more to avoid being branded, like Enoch Powell, as a traitor and his options therefore remain open. If, as he may well hope, the Labour Government goes down under circumstances

Policy for tourism

From Mr. M. Bowman

Sir—I believe that Mr. Edmund Dell, Secretary of State for Trade, must have had his tongue in his cheek when he described himself as Minister of Tourism at the annual meeting of the North West Tourist Board. It is true that his Department has other numerous responsibilities, but it is within Government for tourism policy and development of tourism in England, but this is a far cry from the proposal to appoint a Minister or Under-Secretary of State solely responsible for tourism as desired by so many in the industry.

Furthermore, Mr. Dell's remark that those who advocate the appointment of a Minister of Tourism or an Under-Secretary of State solely responsible for tourism are taking advantage of a sure-fire way of getting a paragraph in the newspapers is unduly harsh and displays a deplorable lack of sympathy towards the present concerns of the industry regarding its relationship with Whitehall and Westminster.

Mr. Dell also warned that while the Government had a very real commitment to tourism, the small annual Government aid of some £100,000, nevertheless, in the light of the present economic situation have to be reduced. It is difficult to reconcile this statement with the Government's declared policy of saving more aid to areas of economic difficulty and less in same areas. In other words, making better use of available resources, follow the French Government not lead in its attitude towards tourism, which is not only dramatic but also highly attuned to the importance of tourism to the French economy. For instance, it gives a subsidy of £500 per room to a maximum of £40,000 per establishment for hotels in the one and two-star category. State loan facilities for modernisation of one and two-star hotels are also readily available. And there are many other measures.

The present aid to the country is not a success story, which, according to Mr. Dell, are planned for a five to seven year term. Although he appears to have lost sight of the fact that four new policy guidelines were issued in November 1974 which have subsequently, according to Sir Alexander Glen, been regarded as a result of continuing discussion with Government in which, needless to say, the industry was not asked to contribute. Planning to meet the future needs of tourism is indispensable and desirable, but it is not

Solar energy costs

From the Managing Director Futuristic Home Services

Sir—I am aghast at the remarks made in the letter from Mr. A. Tomkins (October 5) in which he suggests that solar energy panel (manufactured by Consumer Power Company) and we can show savings per house of at least £30.00 p.a., with an installation cost of approximately £550.

One does not have to be a mathematical genius nor a professor in technology to see that the return is a great deal higher than Mr. Tomkins suggests. Assuming an average annual fuel increase of 20 per cent., the cumulative savings are more than comparable with any other investment for the home. One would be very interested to know the basis on which Mr. Tomkins arrived at his conclusion.

Silver,
57 Watford Way,
Bendon Central, N.W.4.

Spring-clean the cities

From the Managing Director Whitbread Tinniscent

Sir—You reported (October 5) Mr. Peter Shore's statement about the success story of Clean Air. No doubt everybody will agree with him that it is a great success, but it is not entirely Mr. Shore's personal success.

He could however produce a further success story if he could take steps to clean up London and all other cities in England because our cities compared with many Continental cities are very dirty indeed. May I just add that five years ago a faraway place like Hong Kong was one of the dirtiest cities in the world but now is probably one of the cleanest. Here is an opportunity for Mr. Peter Shore to produce a second success story.

T. O. Wagner,
Grafton House,
23, Golden Square, W.1.

Singapore

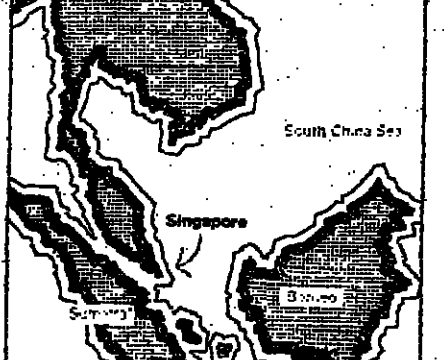
(sing'-a-por')


Singapore (sing'-a-por') The Republic of Singapore consists of the island of Singapore and a number of other islands. Modern Singapore was founded in 1819 and the port is now one of the largest in the world.

For over 100 years Singapore has been the "cross roads" for trade in South East Asia – it is now the centre of the Asian currency market – The Chartered Bank has been there since 1859.

With its spread of branches throughout Singapore, Standard Chartered can offer a specialised service to British exporters by having the same bank working for you both here and overseas.

Why not ring Eric Bower, our Business Development Manager, on 01-623 7500, Extension 2321.





Standard Chartered Bank Limited

helps you throughout the world

Head Office: 10 Clements Lane, London EC4N 7AB

Assets exceed £6,680 million

هكذا من الأهل

INTERNATIONAL FINANCIAL AND COMPANY NEWS

General Motors 'disturbed' by Ford decision over UAW strike

BY JAY PALMER

ELLIOTT ESTES, General Motors president, said this morning that he was "disturbed" by Ford Motor's decision to give the striking U.S. auto workers an extra 13 days paid holiday over the life of the tentative new three-year Labour Contract.

However, Mr. Estes refused to confirm that GM, the largest of the U.S. car makers, plans to use its immense bargaining strength to oppose giving its workers this same concession. He merely noted that the reported Ford pact would greatly increase the industry's production costs, and thus drive up new car prices.

The United Auto Workers (UAW) union's tentative agreement with Ford was reached earlier this week, some 21 days after the strike was called on the expiry of the old Labour Contract.

This morning, after nearly two days of speculation, the union revealed the terms of the proposed settlement.

In line with speculation, the UAW won virtually all of its major claims. In addition to the extra 13 days holiday, Ford agreed to make a one-off cash payment of \$800 to retired inflation-hit workers. The company agreed to increase its contribution to unemployment benefits fund and give large wage increases of more than 3 per cent. per year to all workers in addition to continuing cost-of-living adjustments. Skilled workers get an additional increase.

Despite this apparent settlement, the Ford strike will drag on for at least another week and a very hard line and this could result in yet another walkout.

Rumours in Detroit suggest that the UAW might break with tradition and begin its second talks simultaneously with GM, Chrysler and American Motors all at once, in an attempt to get everything wrapped up before the American election.

The Auto workers' victory over Ford is not, as Mr. Estes noted this morning, necessarily a move towards a four-day work week in the U.S. However, with the steel workers looking for a guaranteed wage in their forthcoming talks, it almost certainly signals something of a break through for the labour movement as a whole. It remains to be seen how successful the UAW and other unions are in getting industry as a whole to accept their move towards greater worker security.

EUROMARKETS

Brazil steel companies to raise \$150m. in Eurocurrency

BY TONY HAWKINS

BRAZIL'S THREE largest steel companies are to borrow \$150m. in the Eurocurrency market in a four-tranche multi-currency loan.

Lead managers for the loan are Chemical Bank and Libra Bank. There is to be a five-year floating rate credit at a spread of 1 1/2 per cent. above the London interbank deposit rate and a seven-year tranche with a spread of 2 1/2 per cent. These two tranches will between them cover about \$110m. of the loan. In addition, there will be two fixed rate tranches of approximately \$20m. each, one in Swiss francs to be organised by Swiss Bank Corporation and one in deutsche marks organised by Westdeutsche Landesbank Girozentrale.

The loan arrangements are being co-ordinated by Siderbrás, which is the Brazil Government agency that acts as a holding company for investments in the steel industry. The three steel companies are CSN (Companhia Siderurgica Nacional), COSIPA (Companhia Siderurgica Paulista) and USIMINAS (Usinas

Siderurgicas de Minas Gerais). Brazil is still an importer of steel and the funds will be used as part of its steel import substitution programme. Other banks in the syndicate are First Chicago Bank, Bank of Montreal, Banco do Brasil and European Brazilian Bank.

A 51-year loan of \$25m. is being raised to finance the Maritine hydro-electric power project in Yugoslavia. The loan is being guaranteed by the Socialist Republic of Montenegro which is one of the six republics within the Yugoslav federation. The spread is 1 1/2 per cent. and there is a management participation fee of 1 per cent. The loan will be co-ordinated by Investitions Banka Titograd and lead manager is the International Investment Corporation for Yugoslavia which is owned by the International Finance Corporation (part of the World Bank Group) and a group of international banks.

The Citicorp International group is lead manager together with Bankers Trust International

IASC issues world-wide standards

NEW YORK, Oct. 7.

THE International Accounting Standards Committee (IASC) of the accounting profession has issued two new world-wide standards on what companies should disclose in financial statements and how to account for depreciating assets.

The ruling by the International Accounting Standards Committee calls for disclosure in financial statements of all information necessary to make financial statements "clear and understandable" and says that additional information should be provided if needed to make meanings clear.

The second standard requires that a depreciating asset should be "depreciated systematically" over its useful life and that the "depreciation method selected be applied consistently from period to period."

Though routine in the U.K. and U.S., these procedures are not required in many other countries.

Although international standards are not binding on local accountants, public accounting institutes in member nations pledged their best efforts to get local authorities to adopt them. Copies of the new international standards are obtainable from the offices of the national accounting bodies. AP-DJ

U.S. COMPANIES

American Motors price rise

BY OUR NEW YORK STAFF

AMERICAN MOTORS, ranking fourth after the "big three" U.S. car manufacturers, has announced price rises for its 1977 models comparable to those announced in recent days by its

competitors. The average rise will be 4.5 per cent. over last year's models, or about \$167.

Ford, Chrysler, and General Motors, announced rises ranging from 3.1 per cent. to 5.9 per cent., bringing the average prices to \$210, \$226 and \$238, respectively.

AMC, whose total output accounted for 4.3 per cent. of the U.S. car industry in 1975, said that prices for optional features on 1977 models will go up an average of 5.4 per cent. This figure being in line with the competition, which posted option rises of 4.8 per cent. to 6.2 per cent.

This year's price rises include two things, AMC spokesmen pointed out—features which were previously optional but have now become standard, and a lengthened warranty period.

AMC's cheapest car, the two-door Gremlin, will cost \$3,248 this year, up \$250 or 8.2 per cent. from last year's sticker price of \$2,998. By comparison, Ford's cheapest—the Pinto—will cost \$3,099, and the GM Chevelle scooter will be priced at \$2,999.

NEW YORK, Oct. 7.

William Solomon, to have been "substantially" the cost of the company of financing its inventories.

Franklin failure

THE COMPTROLLER of the currency failed to take proper action to prevent the 1974 failure of the Franklin National Bank, a report by the House government operations committee says.

It says the comptroller's office had four years advance warning of Franklin National's financial trouble, but failed to use several options to prevent failure—including withholding approval of branch and merger applications, cease and desist proceedings and the threat of rescinding the bank's charter.

Eridania sugar sales increase

BY DOMINICK J. COYLE

HIGHER IMPORT prices resulting directly from the decline in the value of the lira helped sugar producers, Eridania-Zuccherificio Nazionale, to increase volume sales on the Italian market by some 54 per cent. in the first half of this year, according to a company statement in Genoa.

Sales were higher in all market categories, with a particularly sharp rise in molasses, but higher stocks on offer depressed prices in some sectors. First-half sales totalled lira 138bn (\$100m.).

Eridania forecasts that the Italian sugar crop this year will be roughly 11 per cent. above the 1975 level and considerably in excess of the 12.3m. quintals quota allocated to Italy by the EEC.

INTERIM STATEMENT

SENIOR ENGINEERING GROUP LIMITED



RESULTS FOR THE HALF-YEAR ENDED 30th JUNE 1976 (UNAUDITED)

	Half Year June 1976	Half Year June 1975	Year December 1975
TURNOVER	20,741	17,642	34,960
GROUP TRADING PROFIT	2,271	1,970	4,110
Investment Income	28	13	42
Interest Charges	(92)	(223)	(335)
GROUP PROFIT BEFORE TAXATION	2,207	1,760	3,817
Taxation at 52%	(1,148)	(915)	(1,945)
GROUP PROFIT AFTER TAXATION	1,059	845	1,872
Minority Interests	(11)	(4)	(13)
GROUP PROFIT	1,048	841	1,859
DIVIDENDS PER SHARE	0.5225p	0.475p	0.950p
EARNINGS PER SHARE	1.44p	1.42p	2.85p
	(adjusted)		

The good profit of £2,207,000 earned in the first half of 1976 shows an encouraging and continuing growth trend through the group. These results were achieved in a period of severe recession in the U.K. and were only possible due to the group's wide spread of engineering interests and the additional volume of both direct and indirect exports.

The short-term trading outlook has shown improvement and the directors now view the remainder of the year with some confidence.

At their meeting today, the directors decided to declare an interim of 0.5225p per share payable on the 26th November 1976 to Shareholders on the Register at the close of business on the 26th October 1976. Subject to unforeseen circumstances, it is intended to recommend a Final Dividend for the year to 31st December 1976 of the same amount payable in June 1977. These two Dividends will absorb £775,000 (1975—£703,000) and amount to the maximum distribution allowed under present Government regulations.

5th October 1976. R. Smith, Chairman.

SENIOR HOUSE • DERRY ROAD • WATFORD

CCH INVESTMENTS LTD.

Reorganisation completed 1976 —

Group's Brewery, Travel and Bermuda Hotel Divisions growing substantially in this current year.

Annual Return & Accounts available on request.

The Head Office — Belhaven House 67 Walton Road — Molesey — Surrey.

Salomon reports earnings rise

SALOMON BROTHERS, the privately-owned U.S. securities trading firm, has reported a 52 per cent. increase in earnings for the fiscal year ending September 30, improving to a record \$70m. against \$46.3m. in 1975.

Total revenue was up 9 per cent. to \$288m.—also the highest ever, writes Pauline Clark.

The jump in pre-tax earnings is primarily attributed to the improvement in bond prices during the year and to increases in trading volume in securities and underwriting business. But lower interest rates were also

Chrysler in Spain

MADRID, Oct. 7.

CHRYSLER CORP.'s Spanish subsidiary will realise only minimal profit this year, John Ricardo, chairman of the parent U.S. company, said on Thursday.

Ricardo cited rising costs and last February's devaluation of the peseta as the reasons why Chrysler España's results will be relatively poor. In 1975, the unit had profit equivalent to \$7.1m.

Pepico profits up

PEPSICO INT yesterday announced a net profit of \$42.1m. for the third quarter of this year, against \$33.7m. for the comparable period. Sales and other operating revenue \$997.6m. against \$910.5m.

New Mercedes company shares officially listed

FRANKFURT, Oct. 7.

SHARES OF Mercedes-Benz AG, each own 25 per cent. of Mercedes-Benz AG, were officially listed on German stock exchanges on Thursday, Deutsche Bank announced today.

The holding company was formed by Deutsche Bank to take over a large block of Mercedes-Benz shares from the Flick group rather than letting a foreign buyer acquire the block. Mercedes-Benz Holding has this 25.23 per cent. participation in Daimler-Benz.

Two sub-holdings, Stella and Stern Automobil-Beteiligungs

FUND MANAGEMENT

The Financial Times is planning to publish a Survey on Fund Management. The provisional editorial synopsis and date are set out below:

WEDNESDAY, OCTOBER 27, 1976

Introduction—Fund management has increased in importance in recent years for both individuals and institutions alike. Progress over the past decade and the conflicts.

- Unit Trusts
- Commodity Trusts
- Property Funds
- Managed Funds
- The Stock Exchange
- Offshore Funds
- Pension Funds
- Clearing Banks
- Investment Trusts
- Independent Portfolios
- Unit-linked Insurance
- Managing Life Funds
- Statistics
- Role of the Tax Planner
- Fixed Interest Funds
- Stockbrokers
- International Links
- Merchant Banks
- Overseas Trends

The content and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

For further information and advertising details please telephone 01-248 8000, Ext. 266

FOREIGN EXCHANGE

Barclays in Tokyo

BY DOUGLAS RAMSEY

THE THIRD Barclays venture in Asia after its previous entrances into Singapore and Hong Kong has produced such curious situations as Bahrain buying sterling through Barclays in Tokyo. But such transactions are likely to become less remarkable as time goes on.

Although at present only three other foreign banks do large-scale exchange dealings out of Tokyo—American Express, Union Bank of Switzerland and the Swiss Bank Corporation—a queue of prospective followers is already forming. National Bank of Chicago and Algemene Bank Nederland have both decided to proceed with similar operations, and the Bank of America, according to one reliable source, is also interested. Another British bank, Lloyds, scouted the market but has reportedly delayed any decision.

The Tokyo foreign exchange market has never been a refined one. Japanese banks tend to provide such services overseas, especially in London and most of all through the Bank of Tokyo. The average daily Tokyo turnover recently is \$450m., divided half about equally between spot transactions (for delivery today, or tomorrow), outright forward ones (anything from a week to one year), and swap arrangements.

However, previous reluctance

to encourage any market for the yen that might internationalise the currency is now on the wane, and a much higher proportion of Japan's trade (especially exports) is now being invoiced in yen. This in turn obliges trading partners to buy the currency to settle their accounts and since the only large amounts of the currency made available until recently

amount outstanding at the end of each day is not more than \$28m. Most importantly sufficient yen is available for the dealer network to cover transactions anywhere in the world. Already Tokyo has become a liaison point with the Barclays' operation in San Francisco, and the recent instance of selling pounds to a Bahraini bank for dollars while the London market was closed underscored the added flexibility a dealing room in Tokyo has given the bank.

The emergence of dollar-yen dealers in Tokyo has created an opportunity for getting the best—rather than the only—rate for the yen going on the market.

were through Japanese banks dealing room in the bank's offices in downtown Tokyo. He attributes the foreign exchange dealers in Tokyo with the yen are 30 or 40 banks trading in much in demand and the drift of the yen towards the inter-bank market is a permanent move. Here is a national status of the yen gaining momentum in official circles. But much still a close watch on dealer activity is a strong currency. So the depends on a permanent move in the market for other foreign currencies. In the case of Singapore, for instance, the Bank of Japan still keeps a close watch on dealer activity. In fact, most of Barclays' banks wanting to set up dealing rooms in its first six weeks of operations in Tokyo must remain Euro-dollars as long as the Tokyo business has been with limited.

Saudia give you even more frequency to Saudi Arabia. Now 10 flights weekly.

Our convenient daily schedule.

Non stop 5 times weekly.

TriStar wide-bodied comfort.

Inviting hospitality. Superb food. The only airline with a full entertainment system between London and the Kingdom.

For reservations phone: London: 01-734 6944 Manchester: 061-833 9575

The British businessman's friend in the Middle East. For over 30 years.

سكدا من الامم

The Property Market

BY QUENTIN GUIRDHAM

Growing U.S. interest from British funds

WILLIAM Zeckendorf, the crash of whose real estate empire 11 years ago left British fingers burned, dug last week in New York and 71. The present march of British funds in the States involves rather more cautious projects than those which Zeckendorf made famous, though the news that the Electricity Supply Industry schemes have made a \$10m loan to 1. Enfant Plaza Properties gives them the introduction to an impressive chunk of Washington.

Total area is 2m. square feet, with approaching 70 per cent of the 51m. rents coming from the well-let offices. ESI must be looking to use its loan to gain an equity share, preferably a majority, one, at some time in the future. It has another back-to-back loan involving around \$10m. arranged for further purchases through its advisers, Landauer Associates.

Another newcomer to the U.S. Jones Lang Wootton, whose New York office has not been fully operational for 18 months, says that it is now considering a second office on the West Coast. The main reason so far has been investment and valuation.

It has, for instance, been instructed to value a 240m. estate mainly in Florida, an appointed adviser by a Middle East company on a \$10m. commercial complex in Atlanta. On the British investor side, a group of pension funds has appointed J.L.W. consultants following acquisitions of \$20m and a single fund has, in the agents report,

instructed them to build up a \$20m. portfolio. According to Martin Myers, who runs the office, the major advantage of U.S. investment is the fact of existing mortgages being freely transferable. This enables funds to purchase a much wider spread of properties than is the case in the U.K. or Europe. As mortgages are typically non-recourse, the risk is kept down and this represents an easy way into cheap fixed rate money.

One snag, competition, Myers says, really is tough. "We have to tender for every deal. When we get a job, it is usually about three times harder to conclude than in the U.K. Scale fees are illegal and every commission and fee has to be negotiated."

Wingate sells in Brussels

Wingate Investments has raised about \$3m. on its office development in Brussels. The buyer was one of Belgium's leading insurance companies, Prevoyance Sociale, represented by Richard Ellis.

This was one of the Brussels schemes where the timing was right, with the site acquired in 1972 and the building let almost immediately on completion in April 1974. The rent accepted then was not the top asking rate, but Wingate settled for

B.Frs.2,300 per metre a year on the 5,000 square metres of office, the tenant being part of the Belgian finance ministry and the lease having no break clause after the first three years, just at the sixth and ninth year. The rent has now risen up to about B.Frs.3,300. The deal shows Prevoyance Sociale a yield of around 7.1 per cent.

This was a sale going through before Wingate went to Wimpey and completion was not altered by the takeover. Whether it is the sort of investment Wimpey might have held, if the bid had not been already rolling and the price offered a little lower, is not yet clear. Meetings between the Wimpey and Wingate managers on long-term strategy start next week.

Argyle anti-climax

After holding out till the last moment, what the Post Office Staff Superannuation Fund has won from the Argyle bid is the right to buy the bidder's shares. This is described by the fund's advisers, Samuel Montagu, as "something of value," though adding that the fund has "not considered the possibility" of investing in Generale Occidentale shares.

The fund, with 29 per cent of the shares being bid for, held the key to the bid by a subsidiary of Generale Occidentale. Without its acceptance, GO could not have got the 90 per cent of outstanding shares necessary to make the bid unconditional and so absorb Argyle. The fund apparently thought the 50p offer reasonable, though net assets were given at double that, but would still have liked to hold Argyle for the medium term.

It seems surprising that, with this key holding, something more could not be wrung out of GO. The benefit to the fund, of having that group guarantee to make them available to them between October 18 and December 3, remains to be seen. To buy \$1m. worth during that period might indeed move the

price, though the Paris index has been making new lows this week. But the fact that such a large potential buyer is around, even outside the market, can hardly be bad for GO's share price.

Presumably some Argyle shareholders, noting this position won for them by the fund, will even go through the exchange premium in order to buy the shares so kindly made available to them by the "certain holders" with whom GO has made its arrangement.

Supershops management established

As construction work on one of Europe's largest covered shopping areas proceeds on schedule at Milton Keynes new town in Buckinghamshire, a management company has been formed to oversee the centre's operations.

The 1m. square foot shopping area, which will form the hub of the new town, is not due to open its doors to the public for nearly two years. The Milton Keynes Development Corporation is, however, keen to get the management company off the ground without further delay in order to ensure that the problems associated with the opening of such a major complex have all been sorted out by the time trading begins.

The trading complex, which is costing an estimated \$38m. in all—\$24m. of which is coming from the Post Office Staff Superannuation Fund—will offer 170 retailing units and so far over 70 shops have been completed. Major names which have already signed up include John Lewis, due to open in 1979, Boots, Waitrose, Woolworth and the London Co-operative Society.

The chairman of the new management company, which will work closely with the Development Corporation, is Horace Cutler, opposition leader on the GLC, and other Board

members will be drawn from retailing, financial, commercial and industrial interests in the area. There are also plans to establish a centre association which will provide a link between the tenants and the management company.

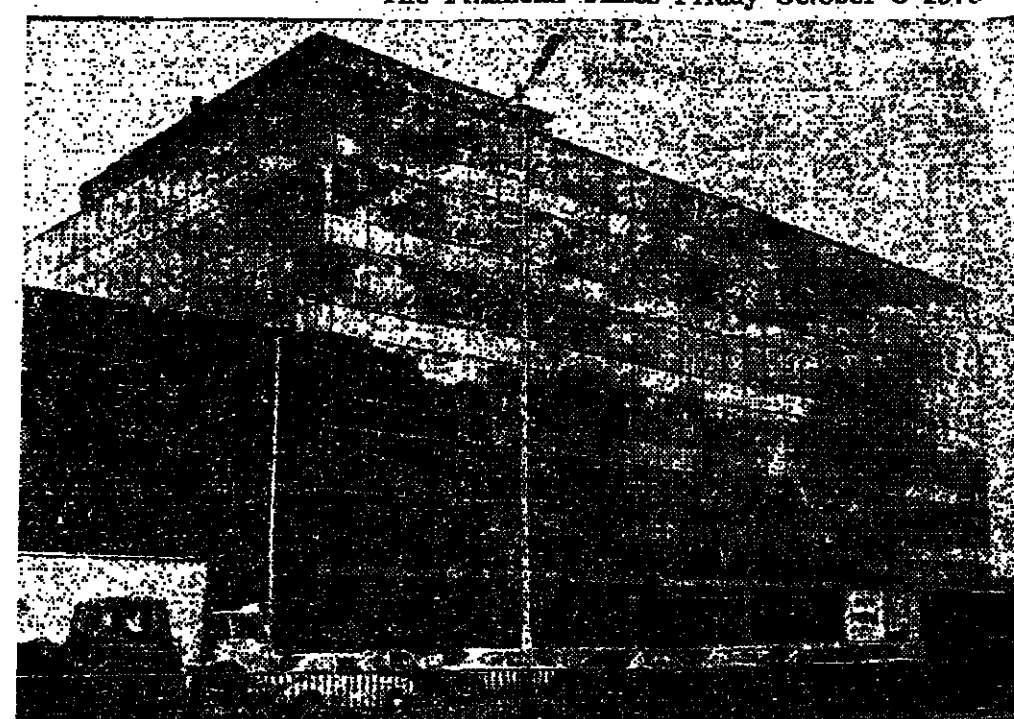
While the new company will not come into its own until the shopping areas begin to trade, the Development Corporation is now in the final stages of preparing a major promotional drive to attract the single-unit retailers essential to the development's success. With most of the big-name department stores already under its wing, the Corporation is attaching a great deal of importance to selling space to the smaller specialist retailers and plans a nationwide mail-shot exercise to exploit the virtues of setting up shop in the centre of a new town which should have a population of around 250,000 by the mid-1990s. At the moment, there are about 72,000 residents.

Apart from the new shopping area, which is being built from scratch on a greenfield site, Milton Keynes is also developing a well structured system of local shopping facilities, which includes retail outlets on individual estates as well as district shopping centres based on the new town's three major population centres. The central shopping area is expected to draw in shoppers from the entire new town region and well beyond its boundaries.

OUT AND ABOUT

Standard Life Pension Funds have paid around £575,000 for 6-7, High Street, Oxford, subject to leaseback to sellers, International Stores. It is a 40 foot frontage with sales area of 3,000 square feet and offices on the three floors above of 5,000 square feet. Ratcliffe's acted for Standard Life; J. Trevor and Sons for IS.

Kent County Council Pension Fund has bought ten warehouse units on the Boyatt Wood Estate,



Despite some recent lettings, Bristol still has plenty of good office space available, with Temple Way, finished this week, the latest addition. This is the Scottish Life Assurance development, totalling 80,000 sq. ft. but with two blocks of 54,000 sq. ft. and 24,000 sq. ft. self-contained. The striking feature is the all-glass cladding, the windows having a bronze tint. Tim Stevenson, partner with letting agents Lalonde Bros. and Farham, is pitching the marketing at large London companies wanting to relocate.

Eastleigh, Hants., for £490,000. Vendors were a subsidiary of Welco Holdings (formerly Hawkins Developments). The units total 3d.725 square feet and are producing £48,150. Richard Ellis acted for the fund.

Spillers Superannuation Fund (1952), through their retained surveyors David C. Hunter, have spent £1.84m. on a spread of investments: a new Chown Securities supermarket and shop development at Chingford, London, E4, where Ratcliffe's acted for Chown (Hunter states that net yield is 8 per cent.); a shopping precinct in Commercial Road, Totton, near Southampton, sold through Cyril Leonard and Co.; and Lindsay

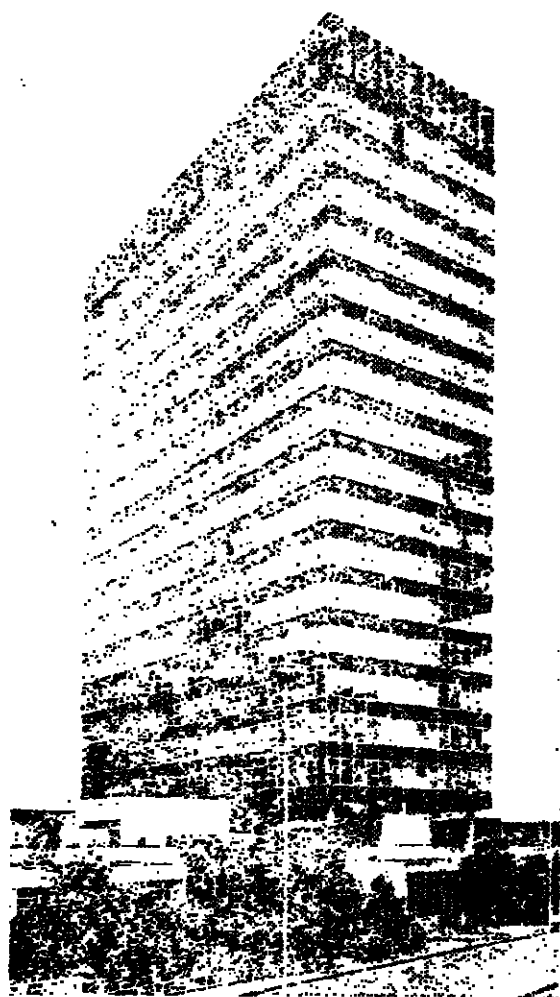
House, High Street, Stockton on Tees, a reversionary shop and 20,000 square feet scheme, ranging from 1,750 square feet up, Thorpe for English Property Corporation are being offered at £10 a square foot.

Barclays Bank Trust Company, represented by Hillier, Parker May and Rowden, has sold Vauxhall Life Assurance the period building in Queen Street, London W1, which is the head office of De Vere Hotels. The rack rented premises total 3,025 square feet and the De Vere lease runs to 1980. Price was something over £250,000. Six of the 11 suites in the Land Securities refurbishment of 1/11 Hay Hill, London W1 have party. Agents are Weatherall been let before building works Green and Smith and Keith are completed, reports Leavers. Carville Groves.

INDUSTRIAL AND BUSINESS PROPERTY

St Alphage House

2 Fore Street
London Wall
London EC2



Fully fitted offices
to be let

6,050 sq ft - 36,300 sq ft

An Invitation

to any company planning a relocation of offices

away from the high cost areas
of Central London but who require easy
access to the City and West End,
180,000 sq ft net

of air-conditioned offices will be available from
1977, only 16 minutes from Central London
with communications providing easy access to
a wide catchment area for staff, within
yards of the station and one of the premier
shopping centres in the South East.

Bromley

Office Development Permit and Planning Consent
already granted. Construction in 2 phases.

R.L.W.P.

BERNARD THORPE
1 Buckingham Palace Road, London SW1W 0DD
Telephone: 01-834 6890

**Harold Williams
Bennett & Partners**
78 Buckingham Gate, London SW1E 6PE
Telephone: 01-222 4477

A DEVELOPMENT BY TAYLOR WOODROW PROPERTY COMPANY LIMITED LONDON

CHATHAM SUPERB OFFICES

FULLY AIR CONDITIONED
NOW AVAILABLE IN FLOORS
From 9,400 Sq. Ft. to 80,000 Sq. Ft.

TOP FLOOR LET TO LLOYD'S

WRIGHT AND PARTNERS
32 ST JAMES'S ST
LONDON SW1
493 4121

WALTER AND RANDALL
9-13 NEW ROAD
CHATHAM ME4 4QL
0434 41233

BROADWAY WORCESTERSHIRE

FREEHOLD TIP FOR SALE

25 Acres with Modern
Brick Office
Price: £27,500
THOMAS PRICE & CO.,
Chartered Surveyors,
695, Warwick Road, Solihull,
West Midlands. Tel. 021-705 4629/6

UXBRIDGE
12,000 sq. ft.
FACTORY
FOR SALE FREEHOLD
Richard Emberson

FACTORIES & WAREHOUSES

AMESBURY, Wilts.
Warehouse plus Large Yard 7,500 sq. ft.
TO LET

BOREHAM WOOD, Herts.
52,450 sq. ft. New Warehouse (Can be divided)
IMMEDIATE OCCUPATION/TO LET

BYFLEET, Surrey
Single Storey Factory 30,000 sq. ft.
TO LET

CANTERBURY, Kent
40,000 sq. ft. Factory on 4 acre site.
FOR SALE

PRINCES RISBOROUGH, Bucks.
Factory and Site 36,700 sq. ft. on 6.25 acres.
FOR SALE FREEHOLD

SOUTH OCKENDEN, Essex
Modern Single Storey Factory with two storey Office Block
31,200 sq. ft. TO LET

TONBRIDGE, Kent
New Warehouse Unit 4,310 sq. ft.
TO LET

CRAWLEY/GATWICK
Freehold Site Required
1 1/2 acres for retaining Clients

King & Co

Chartered Surveyors
1 Snow Hill London EC3
Tel: 01-236 3000 Telex 885485
Manchester Leeds Brussels

INDUSTRIAL

on instructions from Lanson Industries Ltd

WILLESDEN

N.W.10

6-9 HYTHE ROAD
(Off Scrubs Lane—1 mile from A406)

SINGLE-STOREY FACTORY

WITH OFFICES
Approx. 31,820 sq. ft.
FOR SALE
FREEHOLD
OR
TO LET

Apply Sole Agents:

Hillier Parker
May & Rowden

77 Grosvenor Street, London W1A 2BT 01-625 7666

Debenham Tewson & Chinnocks

Chartered Surveyors
Bancroft House Paternoster Square
London EC4A 3ET
01-236 1520 Telex 883749

Frankfurt Hamburg Bahrain
Dubai Toronto New York
Sydney

هكذا من الأجل

When it comes to managing property consult Healey & Baker...

Sound management of property is the key to maximum financial return on invested capital. Healey & Baker's specialised skills and experience in property management, particularly covering shops, shopping centres, offices and industrial estates, relieve many owners and investors of day-to-day and long term management problems.

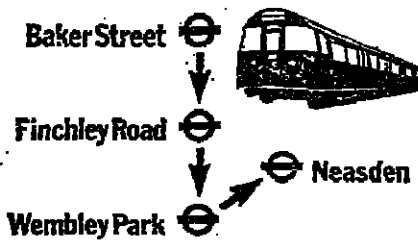
'Purchased with wisdom and managed with care'

A copy of our fully detailed Management Service Brochure is available on request.



Healey & Baker
Established 1820 in London
29 St. George Street, Hanover Square, London W1A 3BG 01-629 9292
CITY OF LONDON - 118 OLD BROAD STREET LONDON EC2N 1AR
ASSOCIATED OFFICES IN PARIS BRUSSELS AMSTERDAM JERSEY

Chancel House is also only 3 stops from Baker Street



Chancel House, London NW10
Only 2,800-27,000 sq ft
Offices still to be let
in this most useable
of air-conditioned buildings

Leighton Goldhill & Partners

123 New Bond Street, London W1Y 0LU Telex: 254272
Telephone 01-493 3211

Anthony Brown Stewart
Chartered Surveyors

35 SACKVILLE STREET, LONDON W1X 1DB
01-437 0035

A PROPERTY INVESTMENT MARKET PLACE

Jones Lang Wootton are seeking
investments for their clients

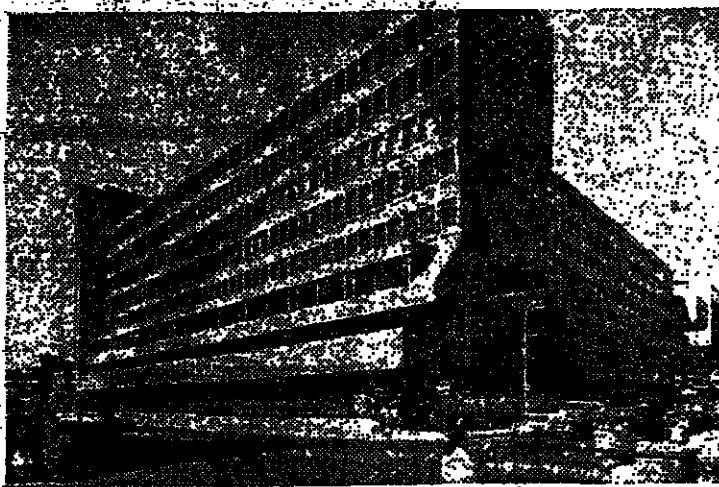
**SHOPS, OFFICES
INDUSTRIALS
AGRICULTURAL LAND**

**JONES LANG
WOOTTON**
Chartered Surveyors

International Real Estate Consultants
103 Mount Street London W1Y 6AS
Telephone 01-493 6040 Telex 23858

Contact:
R. S. Broadhurst, A.R.I.C.S.

Maple House 149 Tottenham Court Road W.1.



**64,000 sq. ft. Retail Space
Plus First Floor Showrooms
TO LET**
AS A WHOLE OR IN PARTS
Main road frontage 188 feet

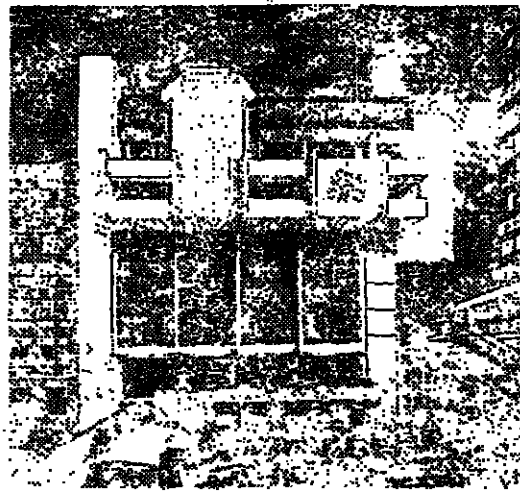


Healey & Baker
Established 1820 in London
29 St. George Street, Hanover Square,
London W1A 3BG 01-629 9292
CITY OF LONDON - 118 OLD BROAD STREET LONDON EC2N 1AR
ASSOCIATED OFFICES IN PARIS BRUSSELS AMSTERDAM JERSEY



**MATTHEWS
GOODMAN**
Makem House, 72 Upper Thames Street,
London EC4R 3UA 01 248 3200

4 Fore Street London Wall London EC2



New prestige
air-conditioned offices
Approximately 7,838 sq ft
To be let

**Debenham Tewson
& Chinnocks**

01-236 1220

Close to Harrow-on-the-Hill station



HANOVER HOUSE, HARROW
Approximately 6,600 sq. ft.
MODERN OFFICES
★ PASSENGER LIFTS ★ CENTRAL HEATING
★ 15 CAR PARKING SPACES
LEASE FOR SALE



Knight Frank & Rutley
20 Hanover Square London W1R 0AH
Telephone 01-629 8171 Telex 265384

Gracechurch St. LONDON EC3

close to Lloyds and Metal Exchange

Office Suites To Let
approx. 2,820 sq. ft. to
6,710 sq. ft.

Richard Ellis, Chartered Surveyors
64 Cornhill, London EC3V 3PS Tel: 01-283 3090
London W1, Scotland, Belgium, France, Holland, West Germany, Spain,
South Africa, Australia, Canada, Singapore.

Richard Ellis

Number one in the City?

One College Hill, London EC4



The first choice of:-
An American Bank
A Middle Eastern Bank
An Insurance Company
An Insurance Broker

4 Office Suites
Remaining:-
Unit 1: 1550 sq. ft.
Unit 4: 2229 sq. ft.
Unit 6: 2242 sq. ft.
Unit 10: 1662 sq. ft.

Joint Agents:

**JONES LANG
WOOTTON**
Chartered Surveyors
33 King Street, London EC2V 8EE
Tel: 01-606 4060 Telex: 885557

**Robert
Cutts & Co.**
CHARTERED SURVEYORS

64 Cannon Street, London EC4N 6AD
Tel: 01-236 4606

A Restoration by Haslemere Estates Ltd in the City of London.

KINGSTON UPON HULL tenants sought for large prestige office block in prime city centre ready 1979

Substantial grants available,
full range of excellent housing.
Superb motorway connections.

Full particulars from
Ian R. Holden B.Sc. (Econ)
Director of Industrial Development
The Guildhall Kingston upon Hull
(0482) 223111

**ALLSOP
& CO**
21 Soho Square
London W1V 6AX
01-437 6977
Ref: DFF



A multi-national company of the highest standing seeks to PURCHASE A FREEHOLD OFFICE BUILDING IN BRUSSELS

The building should be ready for occupation within 24 months,
and offer usable space of

8,000 sq. meters

It must be centrally located and offer excellent communications
by road and rail



Healey & Baker
Established 1820 in London
29 St. George Street, Hanover Square,
London W1A 3BG 01-629 9292
CITY OF LONDON - 118 OLD BROAD STREET LONDON EC2N 1AR
ASSOCIATED OFFICES IN PARIS BRUSSELS AMSTERDAM JERSEY

Replies in the
first instance to
P.D. Orchard Lisle

**EXCELLENT OFFICES
3,120 sq. ft TO BE LET**
East India House
Regent Street W.1.

Keith Candless
Groves & Co.
43 North Audley Street,
London W1Y 2AQ
Tel: 01-499 6064

**LONDON - S.E.23
FREEHOLD OFFICE BUILDING
FOR SALE**
Approx. 2,500 sq. ft.
WITH VACANT POSSESSION
Apply Agents:-
**PEPPER ANGLISS &
YARWOOD**
01-499 6066

KEW BRIDGE 28,000 sq. ft.

**SPLENDID
WAREHOUSING**

(with fine offices and
showrooms if required)

CLOSE HEATHROW AIRPORT
KEW GARDENS STATION
M4 A40(M)

GOOD ACCESS TO WEST,
NORTH AND ALL AREAS
OF LONDON

TAYLOR ROSE

27 Albemarle Street,
London W1X 3FA
01-492 1407

SOS THE SMALL OFFICE SERVICE

The international call sign for help has a new variation.
A valuable addition to the existing professional services
offered by Richard Saunders & Partners, SOS is a new
department created to deal exclusively in the letting
and acquisition of office units up to 2,000 sq ft in the
City Square Mile.
For personal attention contact Jeremy Hughes or
Michael Reid.

Richard Saunders & Partners
43-45 Eastcheap EC3M 1JE 01-626 9081

TO LET



Midgate House Peterborough

40,000 sq ft of new prestige offices
next to Cathedral Precincts

In a prime location at the meeting-point of Peterborough's busiest shopping streets, yet overlooking the quiet Precincts of an 800 year old Norman Cathedral, Midgate House offers a splendid working environment at a fraction of the cost of a similar building in London.

**Fully Carpeted - Centrally Heated
Automatic lifts - Tinted Glass**

Extremely stable local workforce. Housing guaranteed for your existing staff.

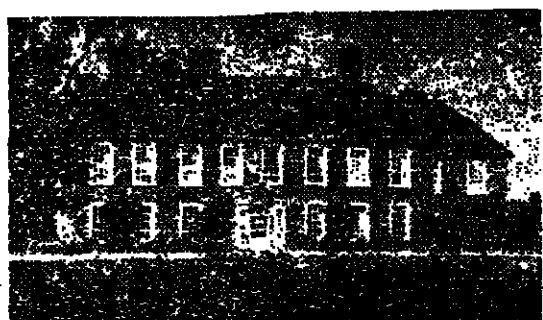
**Ring John Case, Chief Estates Surveyor
0733-68931**

or write -
Peterborough Development Corporation
PO Box 3 Touthill Close City Road
Peterborough PE1 1UJ

St Quintin

Son & Stanley
Waters House, Queen Street, London EC4A 3ES
Telephone: 01-236 9961

FOR SALE FREEHOLD



**Superb Period Property
Near Bedford
with
FULL OFFICE USE**

**New Office Development
8,000 sq. ft.**

**MEADOW HOUSE
SOUTHGATE STREET
TO LET
WINCHESTER**



● LIFT ● LIGHT FITTINGS
● CARPETED THROUGHOUT ● CENTRAL HEATING
● CAR PARKING

Joint sole agents
CONWAY REIF **PEARSONS**
01 629 9100 27 London Street
Basingstoke Hants RG22 2EJ

WANTED

**Cold storage and
distribution premises**

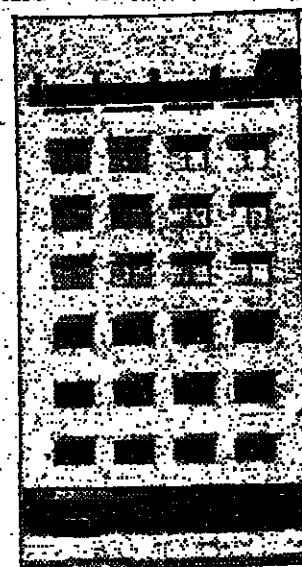
International company wishes to
procure or lease large cold storage
and distribution facilities in excess
of 100,000 cu ft in North London
or North Home Counties.

Please ring Sevenoaks 59370

Fenwick House High Holborn WC1

**New Office Building
To Be Let**

- * Air Conditioned
- * Double Glazed
- * Directors Pies-à-terre
- * Retail Unit at Ground Floor
Ground Floor Level
- * Showroom Area suitable
for Promotional Displays

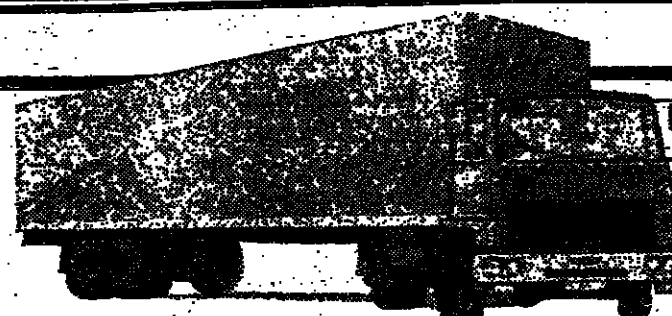


Total Net Area 21,800 sq. ft. approx

**Knight
Frank &
Rutley**
01-283 0041

7 Birch Lane London EC3V 9BY

AN IMPORTANT
NEW INDUSTRIAL
COMPLEX TO LET



At the heart of Britain's Motorway network

Proposed development will comprise 150,000 sq. ft.
self-contained Warehouse & Factory within 7 acres.
● Tenants own requirements can be incorporated.
● Excellent loading areas.
● Large local workforce availability.
● Regular trains to London from Bicester Station.

Contact Agents:

MELLERSH & HARDING
43 St. James's Place,
London SW1A 1PA
Tel: 01-493 6141
Telex: 24310

A.C. Frost & Co.
3 High Street, Windsor, Berkshire SL4 1LE
Tel: Windsor (01753) 54555

Aylesbury

Kingfisher House, Walton Street

Top floor of 8,700 sq. ft. remains available for letting
in this attractive office building
offering accommodation finished to an exceptionally
high standard, located in the heart of Aylesbury.



**JONES LANG
WOOLTON**
Chartered Surveyors
103 Mount St. London W1V 6AS
Tel: 01-493 6040 Telex: 23858

Joint Letting Agents:
**Markham Vaughan
Gillingham & Partners**
5 Queen Square, Bristol BS1 4QJ
Tel: Bristol 293754

Healey Baker
29 St. George Street, Harrow, Middlesex
London HA1 3BG
01-629 9232

**OFFICES
URGENTLY REQUIRED**

IDEALLY WITHIN 1 MILE OF
ST. JAMES'S SQUARE, S.W.1.
OR SURROUNDING VICINITY

**SELF-CONTAINED MODERN OR
PERIOD BUILDING**

SQ. 10,000 - 11,000 FT.

CAR PARKING ESSENTIAL MINIMUM 6 CARS

Details to Retained Surveyor

JOHN D. WOOD
21 Portico Square, London W1X 6AL. 01-279 2400

CENTRAL BIRMINGHAM

(Inner Ring Road 300 yards) Mary Ann Street

**Freehold Single-storey
INDUSTRIAL PROPERTY
55,480 sq. ft.**

- Heavy Cranes (up to 20 tons)
- Exceptional headroom (up to 40 feet)
- Car Parks

FOR SALE

**Cheshire,
Gibson
& Co.**

Chartered Surveyors
63 Temple Row
Birmingham B2 5LY
021-443 9351

**PANORAMIC VIEWS OVER LONDON'S
WEST END**

**TWO WELL FITTED OUT OFFICE SUITES
IN W.1.**

Amenities in the Building:-
Passenger Lifts - Central Heating - Public Car Parking
3 Restaurants - Banking
Reasonable Rental Level - NO PREMIUM.

Apply Joint Sale Agents:-

JOHN D. WOOD & LESFORD

23, BERKELEY SQUARE, LONDON W1X 6AL. 01-629 9030 (Ref. J.D.W.)

440, KINGS ROAD, CHICHESTER, SUSSEX PO19 1JH. 01-357 2282

MOUNT ST., W.1.

(NEAR PARK LANE)

EXCELLENT PERIOD OFFICE BUILDING TO LET

4,300 sq. ft. approx.

★ SELF CONTAINED ★ CENTRAL HEATING ★

Garrard Smith
2 Deane Street, London W1. Tel 01-493 8121

**SUPERBLY
MODERNISED
S/C BUILDING W.C.1**
3,420sq. ft.
Lift - C.H.
Carpet
Less Than
£5.00 per sq. ft.

**NEW
PRESTIGE OFFICE
BUILDING**
Close To
KNIGHTSBRIDGE
3,330sq. ft.
Lift - C.H. - Car Park
Carpet - Telephones

MOSS
TUNNEY HOUSE
ST. LUCY STREET, PARK LANE
LONDON W1V 6AL
01-629 9933

Bristol

Freehold Office Building For Sale

Situated in an elevated position in Clifton
with excellent parking facilities.
9,600 sq. ft. with consent for extension of
4,160 sq. ft.

Early possession.

Sturge
Chartered Surveyors
24 Berkeley Square,
Bristol BS2 1HU.
Tel: (0272) 26691.

LALONDE BROS
24 Berkeley Square,
Bristol BS2 1HU.
Tel: (0272) 27731.

**EXCELLENT NEW
OFFICE/SHOWROOM SUITE
LONDON W1**

**6,000 SQ. FT. (might divide)
TO BE LET**

REF PLC.

Taylor Woodrow Property Co. Ltd.
18 Park Street, London, W1Y 4AM.
01-499 9221

EDINBURGH

1 Glenfinlas Street (West End)

Substantial property of basement, ground and three upper floors
approx. net accommodation 4800 square feet—24 offices and
ample cupboard space. Oil central heating throughout. Car park
(20 spaces) and garden. Immediate entry ground and upper floors
—basement 1st February 1977.

Further details from—

Mr. Davidson, Herring Industry Board.

10, Young Street, Edinburgh. Telephone: 031-225 2515

MORTGAGES SALE

FREEHOLD INVESTMENT

FAVERSHAM, KENT.

SHOP PREMISES

Let F.R. & I.

Lease: 15 years with reviews

Rent: £3,000 p.a.

Price: £25,000

WILLET

EXECUTORS SALE

LEASEHOLD INVESTMENT

KING'S ROAD, S.W.3.

Let to a

National Multiple

Present Net: £5,650 p.a.

Valuable Review: 1981

E.R.V.: £25,000 p.a.

Price: £55,000

7 Lower Sloane Street,
London SW1.
01-730 3405

LEASE FOR SALE

PRESTIGE SHOP

Site 20m. off. Princes St.

EDINBURGH

Ground floor 1,000 sq. ft. two floors
storage each 1,000 sq. ft.

Apply: BAYNE & CO.

1, Elmwood, Wemyss Bay,
Fife & West.

Phone: 01-588 7855

CHORHAM, Surrey. Auction Sale of FREE-
HOLD OFFICE BUILDING, 27/28, 29/30,
31/32, 33/34, 35/36, 37/38, 39/40, 41/42, 43/44,
45/46, 47/48, 49/50, 51/52, 53/54, 55/56, 57/58,
59/60, 61/62, 63/64, 65/66, 67/68, 69/70, 71/72,
73/74, 75/76, 77/78, 79/80, 81/82, 83/84, 85/86,
87/88, 89/90, 91/92, 93/94, 95/96, 97/98, 99/100,
101/102, 103/104, 105/106, 107/108, 109/110,
111/112, 113/114, 115/116, 117/118, 119/120,
121/122, 123/124, 125/126, 127/128, 129/130,
131/132, 133/134, 135/136, 137/138, 139/140,
141/142, 143/144, 145/146, 147/148, 149/150,
151/152, 153/154, 155/156, 157/158, 159/160,
161/162, 163/164, 165/166, 167/168, 169/170,
171/172, 173/174, 175/176, 177/178, 179/180,
181/182, 183/184, 185/186, 187/188, 189/190,
191/192, 193/194, 195/196, 197/198, 199/200,
201/202, 203/204, 205/206, 207/208, 209/210,
211/212, 213/214, 215/216, 217/218, 219/220,
221/222, 223/224, 225/226, 227/228, 229/230,
231/232, 233/234, 235/236, 237/238, 239/240,
241/242, 243/244, 245/246, 247/248, 249/250,
251/252, 253/254, 255/256, 257/258, 259/260,
261/262, 263/264, 265/266, 267/268, 269/270,
271/272, 273/274, 275/276, 277/278, 279/280,
281/282, 283/284, 285/286, 287/288, 289/290,
291/292, 293/294, 295/296, 297/298, 299/300,
301/302, 303/304, 305/306, 307/308, 309/310,
311/312, 313/314, 315/316, 317/318, 319/320,
321/322, 323/324, 325/326, 327/328, 329/330,
331/332, 333/334, 335/336, 337/338, 339/340,
341/342, 343/344, 345/346, 347/348, 349/350,
351/352, 353/354, 355/356, 357/358, 359/360,
361/362, 363/364, 365/366, 367/368, 369/370,
371/372, 373/374, 375/376, 377/378, 379/380,
381/382, 383/384, 385/386, 387/388, 389/390,
391/392, 393/394, 395/396, 397/398, 399/400,
401/402, 403/404, 405/406, 407/408, 409/410,
411/412, 413/414, 415/416, 417/418, 419/420,
421/422, 423/424, 425/426, 427/428, 429/430,
431/432, 433/434, 435/436, 437/438, 439/440,
441/442, 443/444, 445/446, 447/448, 449/450,
451/452, 453/454, 455/456, 457/458, 459/460,
461/462, 463/464, 465/466, 467/468, 469/470,
471/472, 473/474, 475/476, 477/478, 479/480,
481/482, 483/484, 485/486, 487/488, 489/490,
491/492, 493/494, 495/496, 497/498, 499/500,
501/502, 503/504, 505/506, 507/508, 509/510,
511/512, 513/514, 515/516, 517/518, 519/520,
521/522, 523/524, 525/526, 527/528, 529/530,
531/532, 533/534, 535/536, 537/538, 539/540,
541/542, 543/544, 545/546, 547/548, 549/550,
551/552, 553/554, 555/556, 557/558, 559/560,
561/562, 563/564, 565/566, 567/568, 569/570,
571/572, 573/574, 575/576, 577/578, 579/580,
581/582, 583/584, 585/586, 587/588, 589/590,
591/592, 593/594, 595/596, 597/598, 599/600,
601/602, 603/604, 605/606, 607/608, 609/610,
611/612, 613/614, 615/616, 617/618, 619/620,
621/622, 623/624, 625/626, 627/628, 629/630,
631/632, 633/634, 635/636, 637/638, 639/640,
641/642, 643/644, 645/646, 647/648, 649/650,
651/652, 653/654, 655/656, 657/658, 659/660,
661/662, 663/664, 665/666, 667/668, 669/670,
671/672, 673/674, 675/676, 677/678, 679/680,
681/682, 683/684, 685/686, 687/688, 689/690,
691/692, 693/694, 695/696, 697/698, 699/700,
701/702, 703/704, 705/706, 707/708, 709/710,
711/712, 713/714, 715/716, 717/718, 719/720,
721/722, 723/724, 725/726, 727/728, 729/730,
731/732, 733/734, 735/736, 737/738, 739/740,
741/742, 743/744, 745/746, 747/748, 749/750,
751/752, 753/754, 755/756, 757/758, 759/760,
761/762, 763/764, 765/766, 767/768, 769/770,
771/772, 773/774, 775/776, 777/778, 779/780,
781/782, 783/784, 785/786, 787/788, 789/790,
791/792, 793/794, 795/796, 797/798, 799/800,
801/802, 803/804, 805/806, 807/808, 809/810,
811/812, 813/814, 815/816, 817/818, 819/820,
821/822, 823/824, 825/826, 827/828, 829/830,
831/832, 833/834, 835/836, 837/838, 839/840,
841/842, 843/844, 845/846, 847/848, 849/850,
851/852, 853/854, 855/856, 857/858, 859/860,
861/862, 863/864, 865/866, 867/868, 869/870,
871/872, 873/874, 875/876, 877/878, 879/880,
881/882, 883/884, 885/886, 887/888, 889/890,
891/892, 893/894, 895/896, 897/898, 899/900,
901/902, 903/904, 905/906, 907/908, 909/910,
911/912, 913/914, 915/916, 917/918, 919/920,
921/922, 923/924, 925/926, 927/928, 929/930,
931/932, 933/934, 935/936, 937/938, 939/940,
941/942, 943/944, 945/946, 947/948, 949/950,
951/952, 953/954, 955/956, 957/958, 959/960,
961/962, 963/964, 965/966, 967/968, 969/970,
971/972, 973/974, 975/976, 977/978, 979/980,
981/982, 983/984, 985/986, 987/988, 989/990,
991/992, 993/994, 995/996, 997/998, 999/1000,
1001/1002, 1003/1004, 1005/1006, 1007/1008,
1009/1010, 1011/1012, 1013/1014, 1015/1016,
1017/1018, 1019/1020, 1021/1022, 1023/1024,
1025/1026, 1027/1028, 1029/1030, 1031/1032,
1033/1034, 1035/1036, 1037/1038, 1039/1040,
1041/1042, 1043/1044, 1045/1046, 1047/1048,
1049/1050, 1051/1052, 1053/1054, 1055/1056,
1057/1058, 1059/1060, 1061/1062, 1063/1064,
1065/1066, 1067/1068, 1069/1070, 1071/1072,
1073/1074, 1075/1076, 1077/1078, 1079/1080,
1081/1082, 1083/1084, 1085/1086, 1087/1088,
1089/1090, 1091/1092, 1093/1094, 1095/1096,
1097/1098, 1099/1100, 1101/1102, 1103/1104,
1105/1106, 1107/1108, 1109/1110, 1111/1112,
1113/1114, 1115/1116, 1117/1118, 1119/1120,
1121/1122, 1123/1124, 1125/1126, 1127/1128,
1129/1130, 1131/1132, 1133/1134, 1135/1136,
1137/1138, 1139/1140, 1141/1142, 1143/1144,
1145/1146, 1147/1148, 1149/1150, 1151/1152,
1153/1154, 1155/1156, 1157/1158, 1159/1160,
1161/1162, 1163/1164, 1165/1166, 1167/1168,
1169/1170, 1171/1172, 1173/1174, 1175/1176,
1177/1178, 1179/1180, 1181/1182, 1183/1184,
1185/1186, 1187/1188, 118

ESTIMATED ACCUMULATED PRODUCTION TO END-1975

	Oil and condensate (m. barrels)	Gas (trillion cu. ft.)
Alaska	513,432	539,274
California	1,672,013	652,559
Louisiana	4,850,930	33,234,793
Texas	31,408	248,115
Total	7,067,983	36,910,741

	Oil and condensate	Gas
Production, bbl per day	70,000	600,000
Reserves, bbl	100,000,000	100,000,000
Estimated life, years	1.4	16.7

	(m. barrels)	(trillion cu. ft.)
Louisiana	353,570	3,821,746
Texas	2,136	332,862
California	79,575	27,272
Alaska	59,999	75,581
Total offshore	495,250	4,257,461
Total U.S. production	3,056,000	20,100,100

POTENTIAL OFFSHORE UNDISCOVERED RECOVERABLE RESERVES

	Oil (billion barrels)	Gas (trillion cu. ft.)
Alaska	3-31	8-80
Pacific Coast	2-5	2-6
Gulf of Mexico	3-8	18-91
Atlantic Coast	2-4	5-14

U.S. undiscovered recoverable reserves on land and offshore.

oil companies by its level of bidding, a show of determination which some observers felt indicated that Exxon was looking for a one in five chance of finding oil in gas. Exxon entered bids totalling \$730m., nearly three times as high as Shell, the next highest bidder. In the event, Exxon won leases worth cost \$343m., almost four times the outlay of Mobil.

oil companies by its level of bidding, a show of determination which some observers felt indicated that Exxon was looking for a one in five chance of finding oil in gas. Exxon entered bids totalling \$730m., nearly three times as high as Shell, the next highest bidder. In the event, Exxon won leases worth cost \$343m., almost four times the outlay of Mobil.

ENTERTAINMENT GUIDE

THEATRES

[illegible]

CINÉMAS

[illegible]

BUSINESSES FOR SALE

FOR SALE

Austrian producer of various types of aluminium and steel radiators, annual turnover 7m. dollars. 225 workers, factory equipped with most modern machines. 3-shift production. Until end of 1977. Price approx. 3.9m. dollars without debts or 1.7m. dollars with debts. Early decision advisable.

EMACON

Exportberatung

Brian H. J. Büssenschütt
 Schloss-Strasse 519
 A-2551 Enzesfeld/NO
 Austria
 Telefon: Enzesfeld 2258/2769
 Telex: 8053/031/79170

**WILLENHALL STEEL PROCESSING
LIMITED
(IN RECEIVERSHIP)**

ASSETS FOR SALE ON A GOING CONCERN BASIS

Willenhall Steel Processing Limited is engaged in the decolling and shearing of steel strip and has established connections in the steel stockholding business.

The Receiver is offering for sale the assets of the Company free from all encumbrances.

The Company occupies a modern freehold factory of 19,500 sq. ft. on a site of 0.74 acres in Willenhall, Staffs situated 3 miles from the M6 motorway. The factory is equipped with cranes and machinery capable of handling and processing coils up to 15 tons weight, 60 inches wide and strip thickness up to 0.125 inches.

For further details apply to:
B. H. Larkins
Receiver and Manager
169 Edmund Street
Birmingham B3 2JB

**MANUFACTURING JEWELLERS
FOR IMMEDIATE SALE
BASED HATTON GARDEN
MARKET LEADER - TURNOVER £1m.**

ENQUIRIES MR. HOUGHTON OR MR. COOPER. TEL: 242 9451

**A Valuable
PRINTING
COMPANY**

Offered for sale as a going concern.
Over 13,000 sq. ft. factory at
Southwark Street, S.E.1.
Komori 2 colour press, news press,
Macey 6 Station Caddle Gashner,
Photon 812 Pacesetter and Vaincomp
Keyboards.
Details from: Barrow Eves,
Aldermans House, Aldermans Walk,
Bishopsgate, London EC2M 3UL.
Telephone: 01-623 1351

**A MIDLANDS
COMPANY**

producing precision pressing up to 25 ton. Press capacity. Specialising in semi-precious and precious metals. Interested in amalgamation or outright sale.

GANDOX LIMITED

Manufacturers Steel Pipeline
Tubes in the Regional Develop-
ment Area of Llanelli. West
Wales to American Petroleum
Institute specifications and

BUSINESSMAN

wishing to retire in 3 years or less is \$20K to sell whole or 49 pct share of old established organic business. Electronic time loggers. Originalist class products offered towards farm process automation Design. Several patents, good contacts throughout U.S. & K. A.K.A. 6000 sq ft. building. Turnover \$200K per year increasing. Computerized quality lab. Owner's wife works fulltime. Time 10. Call 3 years, option offered for remaining 51% on termination New England area or overseas sale under management within 6 months. Premium 250K sq. ft., plus parking, etc. Freehold NJ. 1000 sq. ft. office space, 1000 sq. ft. utilities. Also full order stock. AKA Agency major product held. Write for info. Call 10. Time 10. Cannon Street EC4P 4BT.

SMALL EASILY MANAGED

Company based in S.W. Midlands has for sale small manufacturing division, established some 15 years, producing highly profitable line in motor accessories field, mainly marketed on mail order basis and considered to be market leader. Current sales £80,000 p.a. and expanding from 3 employees and 2,500 sq. ft. premises available at low rental if required. Price £80,000 plus stock. Genuine enquiries from principals only please: Write Box E.8747, Financial Times.

**SUPERIOR GIFT SHOP &
TEA GARDENS**

internationally visited N. Somerset
Village 6-month opening 9.30-6.30.
Takings £27,000. High N/P. Comfort-
able centrally heated home. 2 recep-
tion. kitchen. 3 bedrooms. 2 bath-
rooms. etc. Ample storage facilities.
Price: £58,000 freehold. Sole Agents:
CHRISTIE & CO.,
31, Queen St., Exeter.
Tel: 0392 59371

BUSINESSES WANTED

COMPANIES WANTED

Company wishes to invest up to £250,000 in the acquisition of trading concerns based in southern England and involved in building, building services or industries associated to the building sector.

PROSPEROUS MEDIUM-SIZE TEXTILE MANUFACTURING COMPANY

private) wishes to acquire a company engaged in Dyeing, Finishing or Printing. Overight purchase or equity participation, preferably with tax losses. Strong management team would be retained. Principals only please.

Writer: Chairman, Box 8,777, Financial Times,
10 Cannon Street EC4A 3BY.

ART GALLERIES

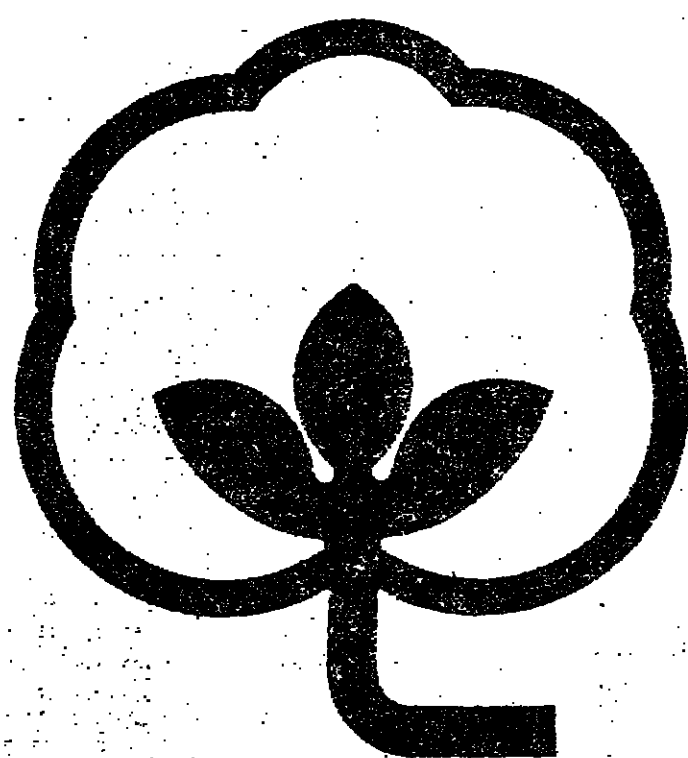
[illegible]

FINANCIAL TIMES SURVEY

Friday October 8 1976

35

COTTON



Ralli Brothers & Coney Ltd. 051-236 3651 (10 lines)
Stanley Hall, Edmund Street Telex: 62548
Liverpool L3 9NN Cable: 'Ralcon', Liverpool

Ralli Brothers & Coney Ltd

With the merging of the cotton activities of two old-established companies, Ralli Brothers and Smith Coney and Barrett, we have well over a Century of experience, know-how and goodwill behind us. Not just as agents, but as a company who see the job through from the beginning – grower to spinner, buying and selling.

From our head office in Liverpool to our branch offices in Brazil, East Africa, Germany, Holland, Hong Kong and the USA, our staff of experienced cotton traders are there to help and advise.

Supporting these direct subsidiaries is our world-wide network of agents and representatives ready to handle the needs of producers and consumers.

We are proud of our traditions and look forward to expanding even further our services to the cotton industry of the world.

Serving
the world's
cotton trade

CASSIR

&

CO



Cotton Exchange Building
LIVERPOOL

COTELLAS S.A.

3-5, RUE DU CONSEIL GÉNÉRAL
GENEVA

INTERNATIONAL
COTTON MERCHANTS

— All main growths —

Long Staples & Turkish
a Speciality

Code: Buentings 2nd Ed. Telex: 22.185
Cables: Cotellas, Genève Phones: 20.21.88/89

Cotton Merchants



stahel hardmeyer
zurich

Zürichbergstrasse 139 Telephone 01-474210
P.O. Box 145 Telex 53145
CH-8044 Zurich Cables: Cotoliver

COTTON II

Cotton has staged a remarkable recovery in recent years, fighting off strong competition from synthetic fibres. Its continued success is of vital importance to many countries which depend for foreign exchange on exports of raw cotton and cotton textiles.

King Cotton fights back

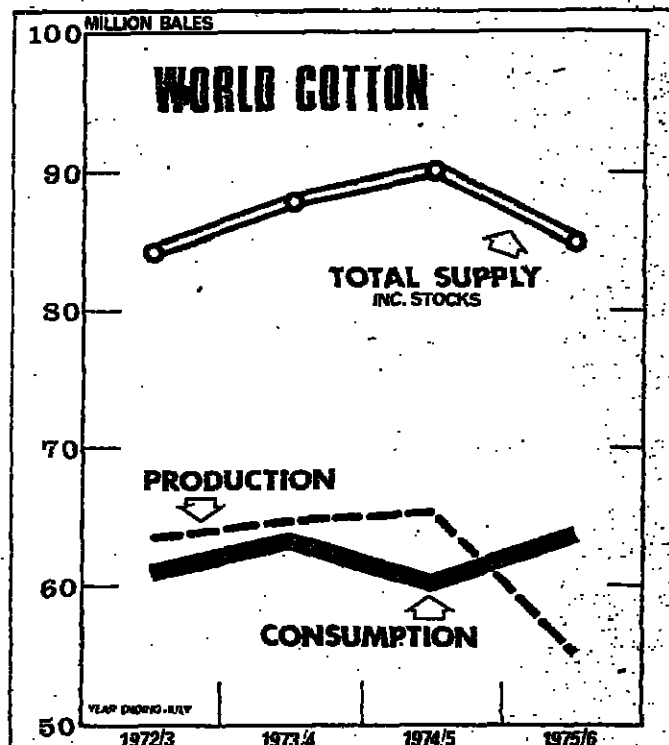
THE COMEBACK staged by demand but significantly cotton raw cotton in recent years was less affected and it has been against the threat posed by quick to benefit from the subsequent upturn in consumption. Nevertheless, the fluctuations in price, and fears of even temporary shortages of supplies have raised question marks about the future, especially as there is reported to be excess capacity of man-made fibres available that could be released on to the market at even more competitive prices. Fashions also change, and cotton could well find itself battling for survival again.

Onslaught

It is a vitally important battle to prove that a natural raw material product like cotton, produced all over the world, sometimes in the most primitive of farming conditions, can survive the onslaught of man-made fibres developed and financed primarily in the richest industrialised areas.

Cotton is one of the few commodities where real progress has been made in the primary producing countries towards obtaining a major share of the processing of the raw material into a manufactured, or semi-manufactured, product.

Developing countries now account for over 50 per cent. of world cotton mill production, which previously used to be dominated by the industrialised areas. This is an important first step towards industrialisation in some countries—remembering the important role played by cotton in the British Industrial Revolution—and the trend is likely to continue, unless hampered by restrictive import policies already being used by some countries to limit the flow of trade in cotton in the general decline in textiles.



Not only does cotton earn seed is used to provide an estimated 6 per cent. of the world's crude protein supply, with cotton seed ranking as the second most important source of vegetable oil after soyabean. The stalks and crushed seed hulls can additionally be utilised for building materials or highly automated capital-intensive, synthetic fibre plants.

At the same time it is not generally appreciated that the cotton plant is a major supplier of protein in the form of cottonseed oil and the animal feeding-stuff, cottonseed cake.

The lint from which cotton fibre comes accounts for only one-third of the total content of the cotton boll. The remaining

arable land available, an acreage which would hardly make a vital contribution to food supplies. On the other hand the potential for expanding cotton production is considerable, with wide scope for improving yields simply by better husbandry and improved irrigation.

There is, therefore, no question of any long-term shortage of cotton supplies, provided that sufficient incentive is provided in comparison with alternative crops. In other words, that growers are assured of a reasonable return for their efforts. That means not only a high enough price, but also the promise of some sort of stability in pricing so that growers in developing countries are not completely vulnerable to the harsh fluctuations of the market place.

Cotton is one of the ten "core" commodities selected by the United Nations Conference on Trade and Development (Unctad) in its integrated programme to provide support for raw materials of vital importance to many of the world's poorest countries. However, there are considerable doubts about whether a viable buffer stock could be created for cotton.

The technical problems involved in creating a buffer stock would be formidable in view of the need for fixing the different grade and staple differentials satisfactorily and also deciding upon a realistic price range to cover the many varying qualities. Even if such a buffer stock could be created it is feared it might then depress prices, by encouraging consumers to cut back their holdings and at the same time stimulating production in excess of demand.

An alternative suggested is that there should be compen-

Rivals

Considerable help being undertaken to help the poor during the period when demand is claimed this will help the normal market to ensure that developing countries are not crippled by inevitable cyclical fluctuations. At the same time that instead of spending that money on an artificial price level, it might be used to stimulate consumption campaigns. The Institute for Enterprise, formed by some of the enterprising producers led by the U.S. as an exporter, has shown that product like cotton will a lot of natural advantage.

John I. Commodities

Strong rise in consumption

DEMAND for cotton has shown a remarkable recovery in recent years. Not so long ago its chances were being written off as the man-made synthetic fibres took the lion's share of the expanding textile market and cotton consumption stagnated, giving up its traditional outlets to its brash new rivals.

Indicative of the gloom prevailing about cotton's future was a forecast by the UN Food and Agriculture Organisation that cotton consumption in the two main importing areas—Western Europe and Japan—would by 1980 show at best only a minimal rise over the 1967 level of 9m. bales, at worst it would sink to just over 7m. bales. Taking the mid-point, this meant a fall to 8m. bales by 1980 was predicted.

In the event demand for cotton in these two vital areas had jumped to 11.5m. bales by 1973, and although suffering a setback in 1974 because of the general economic recession, is now well on the way back to 12m. bales a year.

For the world as a whole consumption of cotton has risen strongly from 53.8m. bales in the 1966/67 (August 1 to July 31) season to 60.8m. bales in 1974/75, after reaching over 63m. bales in 1973/74. The expectation is that consumption in the 1975/76 season just ended will be between 63m. and 64m. bales.

Within this overall total there have been some significant shifts in the pattern of consumption, with demand by mills in Western Europe and Japan continuing to fall as developing countries expand their own domestic production of cotton textiles for export.

Importer

Western Europe, which at one stage was by far the biggest exporter of cotton textiles, processed from imported raw cotton, is now a large net importer. This is a far cry from the days just before World War II when Lancashire alone was responsible for two-thirds of the world's cotton textile trade, exporting some 8m. square yards of fabric a year and earning with domestic demand "before breakfast".

So the battle for cotton's share of the textile market has to be fought not only at the manufacturing level in processing spinning to process cotton but also at retail level where demand is for both

domestic and imported products. The other problem has been that with cotton being such a versatile fibre, with 400 different end-uses, there is a wide range to defend and promote.

Cotton is by far the biggest by volume fibre used in the textile industry, and is as a result that much more vulnerable to competition from rivals eager to obtain an increasing share of the huge markets involved. As the world's population grows and living standards rise, so the need for textiles also inexorably increases.

But the extent of the increased demand depends on economic factors and on whether cotton can successfully retain its traditional markets and capture back its share in others, bearing in mind that cotton at the beginning of the century had over 86 per cent. of the total textile market, with wool taking virtually the rest. By 1965 cotton's share had fallen to as low as 62 per cent., that of wool to 8 per cent., with man-made fibres holding 30 per cent. following an aggressive marketing campaign for nylon and other fibres.

It was at this point that some of the leading cotton exporting countries decided that some positive action had to be taken if cotton were not to be reduced to a minor role in the world textile market with all the repercussions on price and loss of earnings that would involve. The International Institute for Cotton was formed with the aim of promoting and marketing cotton in a similar manner to the method employed by the man-made fibre producers in the two main importing areas—Western Europe and Japan.

Funds available to the Institute are somewhat limited compared with the amounts available for man-made fibres, but cotton is in the position of being the leading and best known fibre and, most important, having many natural advantages.

The big selling point of cotton is its comfort—absorbency and a pleasant texture that does not irritate the skin. It can also be washed safely in very hot water, thus ensuring it is properly cleaned from the manufacturing point of view it is easy to print on and has a variety of uses from very light, thin cheesecloth to very heavy materials like denim or corduroy.

The disadvantages are the lack of easy care—it normally

needs to be ironed and to dry, it wrinkles in wear. The shrinkage problem that also helped man-made fibres make inroads into the cotton market has largely been solved now, but intensive research is still going on into improving the easy-care properties of cotton while retaining its strength. From the manufacturing point of view cotton processing involves a percentage (between 6 and 7 per cent.) of waste but this should be written into the price.

Stimulus

Apparel provides cotton with nearly half its total sales, and in recent years this has been given a tremendous stimulus by the success story of the jeans and other denim clothes that have become so fashionable. But this is not the only area where cotton has made progress. Much against expectations it has managed to retain a dominant position—around 83 per cent.—of its biggest single outlet, sheets and pillowcases.

Some years ago it was anticipated that Western Europe and Japan would follow the U.S. trend towards blended fibre sheets. But this has not happened generally, with the possible exception of Britain where the strong hold on the textile industry established by Courtaulds and ICI, two leading synthetic fibre manufacturers, has tended to influence attitudes in the manufacturing side.

In most Continental countries, it is claimed, 100 per cent. cotton sheets still account for the vast bulk of sales, with even the polyester blends failing to capture more than 10 per cent. of this big volume market that provides cotton with an estimated 13 per cent. (worth some \$400m.) of its total sales.

Cotton also claims to have halved its losses to synthetic materials in the shirt market and to be holding on to or improving its share in the other leading outlets—drapery/upholstery; towels; underwear; coated fabrics; trousers and workwear. Nevertheless it is under severe competition on most fronts from the newly developed polyester man-made fibres, which are now more price competitive and have a more productive capacity available than the manufacturers are anxious to utilise.

The rise in cotton prices also impacts a threat for the future, the competitively priced poly-

ester blends and expected to remain that way for some time despite their dependence on oil as their basic raw material source.

While it is true that many uses of cotton are not very price sensitive—as in fashionable clothing or where comfort is the prime requisite—other markets certainly are vulnerable either to competition if prices become too high or simply to reduced buying by the consumer. In addition rising prices can have a direct influence on the decision of the spinner on whether or not to use raw cotton.

It is the spinner who has to take the initial price risk in the long pipeline between raw cotton and the retail product. He has to decide whether the yarn manufactured from the raw cotton will sell at a high enough price to provide him with a sufficient margin over the cost of buying and processing. After that the higher cost is passed on, increasing all the time as percentage margins are added by the weaver or knitter, the finisher, maker-up, and finally the retailer.

So although the value of raw cotton is estimated at only something like 4 per cent. of the price of a cotton shirt, the cost of the raw cotton does have a significant effect on the final selling price. Looking further into future demand, it is obvious that with a lion's share of the market, cotton is the most vulnerable to changes in fashion and any economic setback for textiles, although it claims to have ridden out the 1974/75 recession better than other competing fibres.

Reaction

Part of the comeback for cotton in recent years can be ascribed to a natural reaction after the big push by man-made fibres in the 1960s that also exposed their limitations. But it is fair to note as well that the recovery in demand has coincided with the efforts of the International Cotton Institute, to defend cotton and promote its future.

With fairly limited funds—member countries pay a levy on their cotton exports only—the Institute has had to evolve its policy carefully to get the best value for money and make an impact at the same time. It is all market now that the textile

industry has shaken down after fashionable society's great help, as has the World War II of cheesecloth shirts.

A market survey shortly after the Institute was formed told showed that cotton had a poor and unfashionable image resulting from its versatile use right down to floorcloths and the efforts put in to glamorise man-made fibres. A recent similar survey showed that this attitude had greatly changed, especially among the all-important younger age group, who have the freest spending habits. Cotton now has a fashionable image and this fundamental change of attitude is a considerable help in promoting demand and price insensitivity. Basically the Institute avoided a generic campaign for raw cotton, although there is a cotton symbol—and concentrated on changing the image in the important fashion wear sector, which in turn has a powerful influence in general attitudes. The objective was to identify cotton with a glamorous, desirable, life-style and the general acceptance of jeans/denim in

John I.

A. MEREDITH JONES
& CO. LTD.

5/2 COTTON EXCHANGE BUILDING
OLD HALL STREET
LIVERPOOL L3 9LH

Phone: 051-236 3563
Cables: "AMJONS" LIVERPOOL
Telex: 62620 & 62119

INTERNATIONAL COTTON MERCHANTS

MEREDITH JONES INC.
907 COTTON EXCHANGE
DALLAS
TEXAS 75201

Phone (214) 742-5751
Telex: 732261

MEREDITH JONES (UK)
HONG KONG

مكتبة الأمل

100 U.S. CENTS PER LB. OF NORTH EUROPE

90

80

70

60

50

40

30

20

10

0

1971 1972 1973 1974 1975 1976

WORLD COTTON PRICE
OUTLOOK INDEX 'A' (S.M. 1-1/16)
 MONTHLY AVERAGES

floods. The promise of an output above 3.25m. bales has been reduced to the hope of one above 2m., and the country's mills are no longer certain of adequate supplies of all qualities.

The Central American republics, a large proportion of whose crops has already been sold forward, have seen production curtailed by drought, and an almost total failure of the rains may well have entirely eliminated the exportable surplus from Colombia's major producing region. These misfortunes will not be balanced by good progress around the eastern Mediterranean, where acreage was not significantly increased, or by the bumper output still expected in Russia.

There are those who would find in the present situation a foretaste of things to come. who

There are nonetheless colossal areas of the world, notably in Africa and South America, where a long-term assurance of a reasonable margin of profit could bring additional land under cotton without prejudice to food supplies.

There are most certainly parts of Africa which would quite quickly reward the provision of a relatively simple marketing arrangement. Turkey, too, has exciting plans for bringing large new acreages under the fibre.

Elsewhere, the promise lies largely in the better use of available land and the consequent increase of yields. Again, the potential is

enormous. World yields per acre averaged 207 lbs in 1950-51, 253 lbs in 1960-61, and 416 lbs in 1974-75, though the latter is a season to suppose that this trend will be reversed. Farm chemicals are admittedly now a major item of expenditure (though prices have recently fallen), and in some parts of the world, such as the Texas high plains, the cost of pump-

As machines can now pick the colossal Texas and Mississippi crops within a few days, it seems possible to avoid ideal weather conditions before beginning an operation that would take several weeks by hand. Machine harvesting will, of course, remain a low priority in countries where labour is plentiful, but will become increasingly important in those

fuel. But these challenges will give further impetus to the work of perfecting new chemicals, new seed varieties, and better cultural techniques.

'Russia, now competing with the U.S. as the leading exporter of cotton, has concentrated its efforts for some years upon increase of yield rather than acreage, and has achieved spectacular success. Production has been concentrated into well-irrigated areas, and standards of quality have been fully maintained despite the increased introduction of mechanical harvesting.

Such harvesting was once regarded as a distinct disadvantage in the market place, since it resulted in a general lowering of quality relative to that obtained from hand-picking. However, machine pickers have been greatly improved in recent years, and the seed varieties sown have been selected with their use particularly in mind.

Plateau

It is possible that yields have for the moment reached a plateau in North America—but the general adoption of the methods perfected there still offers exciting prospects in other areas, as Israel has so convincingly demonstrated. Long ashamed of having the highest national acreage and lowest yield of any major producer in the world, India has worked hard on its improvement programme and may well be on the verge of significant change. About 20 per cent. of plantings this season are on irrigated land, and of the impressive new varieties.

In a host of developing countries there exists the enthusiasm and the knowledge to raise output. What is lacking most is the assurance that the price obtainable will reward the effort.

John Garner

Editor, Cotton Outlook

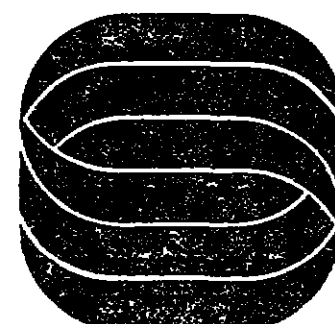
John Garner

SDL
Quality control

- * Measures cotton fineness, maturity and micro-neire value in a few seconds.
- * Detects variations in fibre properties that cause dyeing and spinning problems.
- * Calibration is valid for major commercial varieties of cotton.
- * World-wide acceptance by cotton growers and spinners

For more information contact
SHIRLEY DEVELOPMENTS LIMITED
 P.O. Box 6, Manchester M20 8SA, England
 Telex: 669386 Essdell Mchr. Phone: 061-445 7757
Agents and Representatives throughout the World.

since 1919



otto stadlander
bremen

Schwachhauser Heerstr.48
P.O. Box 307
D-28 Bremen1

HOLDSWORTH BROS LTD

**Independent Spinners
of
high quality cotton yarns**

Higher Bridge St., Bolton BL1 2HR.
Tel: Bolton (0204) 23683

Open End spinning and its impact

getting on for ten years 10-15 years, and some estimates Open End (OE) spinning put the figure as high as 50 per cent to make an impact on the commercial means of producing spun cotton yarn—a fact which has given rise to the changes which the economics of a number of the world's production are continually making of time to consider the imposing on the textile industry stages and disadvantages as it seeks to find newer, faster and more important technological advances to affect spinning its raw material—fibre—into finished product. OE differs fundamentally from ring spinning in employing a rotor, spinning at speeds in excess of 20,000 revolutions per minute, to produce spun yarn. Instead of the conventional revolving spindle, Yarn is fed in silver into the rotor and is assisted by centrifugal force in a groove around the edge, ready to be drawn out as a spun yarn and collected on packages.

The result, which is particularly attractive for the textile industry in advanced countries seeking to compete with low labour cost suppliers, is production rates three-six times greater, without any corresponding increase in the number of operatives, a substantial reduction in the amount of floor space required, and reduced energy costs, compared with conventional spinning. Other technical advantages also accrue, including better dyeing and printing performance, fewer yarn faults, and the

fabric to produce high added-value materials which compensate for the higher costs of production.

Elsewhere OE has been confined to lower counts, but this is a field which by itself presents enormous opportunities. OE yarns are ideal for denim, the biggest growth area for cotton in recent years, for corduroy, for furnishings, fabrics, sheeting, and towels and are also finding their way into knitted outerwear and women's wear generally.

With increasing use of OE machines, considerable progress has also been made towards solving some of the technical problems which as might be expected have emerged. The technical research division of Cotton at Manchester has concentrated much of its research on the problems caused by deposits of foreign matter building up inside the rotor groove.

Breakages

Though barely noticeable, the deposits were having the effect of varying the shape of the groove, producing a less satisfactory yarn which was then subject to increased breakages. With the help of advanced techniques such as scanning

machines it has become necessary to extract dust away from machines by suction upwards—a technique which can be combined with air conditioning to provide a better overall working environment for employees. Following the initial problems with dust a number of machinery manufacturers have come up with second generation machines incorporating integral trash extraction.

An allied area of research now being embarked upon by the IIC is aimed at developing new techniques for analysing how different cottons will perform in OE spinning, concentrating in particular on micro-dust content. At present the only method is to test the cotton by spinning it—a process that can be expensive and time-consuming.

Solution of these problems will clearly improve the competitiveness of OE yarns even further but the possibility that this method of production will ever fully replace ring spun yarns is discounted at this stage within the textile industry. The characteristics of a high quality combed yarn cannot be obtained by the OE method so that the finest fabrics will probably continue to be made with ring spun yarns. The OE method also produces a generally

Though barely noticeable, the deposits were having the effect of varying the shape of the groove, producing a less satisfactory yarn which was then subject to increased breakages. With the help of advanced techniques, such as scanning electron microscopy, the IIC identified the problem as being caused mainly by micro-dust. The problem is now being solved by new extraction and control methods employed at various stages in the chain from ginning through to carding and spinning. The IIC has itself designed a special cleaner for use in the blow room and this is being made and sold by the German textile machinery manufacturers Hergert, of Dülmen.

The micro-dust problem has meant a complete change of approach to dust suppression in spinning. Traditionally, to avoid health hazards to workers, efforts have been made to keep dust inside machines with subsequent venting downwards through the floor. With OE

within the textile industry. The characteristics of a high quality combed yarn cannot be obtained by the OE method so that the finest fabrics will probably continue to be made with ring spun yarns. The OE method also produces a generally weaker yarn with the result that certain applications, such as industrial textiles are not likely to be open to yarns manufactured in this way. In some cases too the handle of fabrics made from OE yarns, particularly in knitwear, has been found to be somewhat harsher.

Despite these limitations OE yarns have found a number of applications where with further development they are likely to replace conventionally spun yarns in time. By offering in many cases a cheaper method of processing cotton, the system, too, is likely to play a crucial role in ensuring that cotton holds on to, and possibly expands in, markets where it is under challenge from other fibres.

Rhys David

Rhys David

EFFECTIVE MARKETING SUPPORT FOR COTTON
results in a stronger demand for cotton and
cotton textiles in world markets.

THE INTERNATIONAL INSTITUTE FOR COTTON (IIC)
is the world organisation working in the
interests of the cotton producing countries by providing such
effective support.

**BRAZIL, GREECE, INDIA, IRAN, IVORY COAST, MEXICO,
NIGERIA, SPAIN, UGANDA, AND THE UNITED STATES OF AMERICA,**
are the present member countries of IIC. The Institute
also receives special project support from a number of cotton consuming
countries, in the light of cotton's importance to the
developing world. These are
BELGIUM, GERMANY, HOLLAND, NORWAY,

THE INTERNATIONAL INSTITUTE FOR COTTON,
in the name of its current members, urges all other
cotton producing countries to join them in IIC to expand
the common effort towards a bigger offtake of cotton and a
fair return to the cotton farmer - world-wide.

INTERNATIONAL INSTITUTE FOR COTTON,
(Head Office) 10, Rue du Commerce, Brussels, 1040, Belgium.
Offices at: Amsterdam, Barcelona, Frankfurt, Ghent, Hengelo,
London, Manchester, Milan, Osaka, Oslo, Paris, Rio de Janeiro, St. Gall,
Stockholm, Vienna, Washington.

Pakistan's
Largest Manufacturers
and Exporters
Golden Valley
We manufacture
and export

COTTON MADE-UPS	GARMENT DIVISION	CANVAS DIVISION	UNIFORM DIVISION
Cotton Bags, Bed Sheets, Pillow Cases, Towels.	Shirts, T-Shirts, etc.	Tents, Waterproof Tarpaulins, Grey Canvas Overcoats, Waterproof Canvas.	Cotton & Woolen Military Uniforms, Overcoats, Overalls.

For further information please contact:

**Golden Valley
Trading Co. Ltd.**

Adamjee House 9th Floor,
11, Chundrigar Road, Karachi-2 (Pakistan)
Cable: Goldvalley Telex: Adamjee Kar-831
Phone: 227731/40, 231861 (Direct).

GV-2, 76.

R/LINTAS

NEW COMMERCIAL CO. LTD.

Merchants of the following—

SHIRTINGS	CALICOS
HANDKERCHIEF CLOTHS	SHEETINGS
INTERLININGS	CANVAS
CURTAIN LININGS	TICKINGS
PLATFORM LININGS	SLIPPER CLOTHS
DENIMS	BIAS BINDING CLOTHS
DRILLS	TUFTING CLOTHS

New Commercial Co. Ltd.

63, Richmond Street, Manchester M1 3WB
Telephone: 061 236 9294/5
Cables & Telegrams: INTERUNION
Telex: 664325 NEWCOM G

COTTON IV

Processing for easy-care

By any standard, the revolution which has taken place in the image of cotton in recent years has been fairly remarkable. From being considered old-fashioned a few years ago, it has since become almost a cult, promoted by the best stores as the with-it fibre, worn by the young, cool set, and featured lovingly by the Sunday supplements.

But in the consumers' mind one drawback to the use of cotton has probably remained. Attractive as cotton goods are, they generally need more attention than their man-made fibre rivals. Whereas permanent press can be built into thermoplastic materials like polyester, cotton has to be ironed. At a time when more and more stress is being placed on increased leisure, the need for cotton to be able to offer easy-care qualities has therefore become more urgent than ever.

It is a problem which has been around for a long time but one which significantly also looks to be on the point of being solved. Easy-care finishes have been available for use on cotton for at least 50 years but have created other problems.

As Dr. Frank Birkett, director of the International Institute for Cotton Technical Research division at Manchester, where much of the basic research into cotton is now carried out, explains: "It is easy to confer non-shrink and non-iron properties on garments. The difficulty in the past has been that in the process major sacrifices in comfort and durability have had to be accepted."

A way out of this dilemma has for several years been the main goal towards which research at the IIC has been directed, and similar efforts have been made in laboratories operated by commercial and other interests in the U.S., Japan and Western Europe. According to Dr. Birkett there is now evidence that the answers have been found, and much of the remaining work now involves bringing new technical approaches to commercial success.

One of the areas where important developments have been made is in mercerising—a process developed in the last century principally to give cotton fabrics greater lustre and dye reactivity, but now seen as equally important in providing fibre with the added strength needed to take easy-care finishes. The mercerising process itself involves the use of agents which swell the fibre, easing strains and stresses caused when it dries out, and enabling it to recover its original cylindrical shape.

Research at Manchester and elsewhere established that through improved mercerisation techniques a much stronger fibre could be obtained which would not be subject to losses in tensile and tear strength as a result of the application of easy-care finish resins.

Uniform

The method which appears to offer the best prospects of improving mercerisation is development pioneered by Tedeco in Norway, and developed on a commercial scale by the Sanforized company in the U.S., which uses liquid ammonia rather than the caustic soda, the traditional material. Because of its lower viscosity compared with caustic, ammonia has been found to slide in more easily between fibres, giving a uniform treatment. The first advantage this brings is the prospect of securing better application of easy-care chemicals, but — just as important — it has been found that the use of ammonia on its own eliminates the need in many cases for subsequent easy-care treatment.

The Sanforset process of Sanforized works on its own with denim to prevent wrinkling and shrinkage and to give greater softness and dye reactivity, while preserving the features required in jeans—in particular, fade. Altogether six ammonia plants will have been installed in the U.S. under licences from Sanforized by the end of this year, with a capacity to treat some 100m. metres of fabric or roughly 20 per cent. of total U.S. denim production. The spread of this system

throughout Europe at this stage looks unlikely, as most European mills have not got the throughput to justify the capital investment of around \$1.1m. for a plant of this nature. Most companies, too, are strongly committed to caustic soda mercerising, and are therefore likely to be anxious to take advantage of improvements which have also been taking place in this field.

Part of the problem with caustic has been its inability to penetrate through cotton because of its viscosity, but it has now been found that the use of hot caustic rather than the conventional cold treatment helps to overcome this problem.

Another important mercerising development, at the yarn stage, is also becoming commercially available. J and P Coats, part of Coats, Paton, has developed a liquid ammonia process, Prograde, which gives substantial increases in the tenacity of cotton yarn and thread. Sole rights to manufacture and market machinery for treating yarn by this method have been granted to Platt Saco Lowell of Acronington. The significance of this development lies in the prospect it opens up of expanding cotton's use in the knitted outerwear field, currently dominated by man-made fibres.

Parallel with the improvements at the mercerising stage considerable efforts have also been made to enhance finishing techniques. In the application of finishes one of the problems encountered in the past has been the migration of the resin to the surface while the fabric

is drying. While the finish penetrates through the fibre when applied, as it dries the evaporating water carries the resin to the surface, embrittling fibres on the surface and reducing their subsequent abrasion resistance during wear.

According to Dr. Birkett, their researches showed that if the amount of water applied with the resin could be reduced migration would stop, resulting in a much more even distribution of resin through the fibre. At the same time a company in Switzerland, Triatex, was also looking at ways of reducing water usage in the application of finishes so as to cut back on the energy required to dry fabrics.

Reduced

The Swiss were already working on a new low add-on technique and have now developed this further in conjunction with IIC. Under the Triatex MA (Minimum Application) system, fabric is not passed through a bath of easy-care solution as in conventional processing, but instead passes over the top of a roller, the bottom of which moves through the bath. This system, and similar developments undertaken by other machinery manufacturers, results in a much reduced application of finish to the fabric and provides a solution to the migration problem.

The IIC itself would now clearly like to see the various developments, which give cotton the chance of being able to produce some of the best quality of man-made fibres, brought

together in the same mill, so that further progress can be made, but at present ammonia treatment is going ahead mainly in the U.S. and low add-on developments mainly in Europe and Japan.

In the U.S. another cotton finishing development, which could again be of some significance, is also going ahead and it being shown in Europe. Cotton Incorporated, the U.S. promotional body for cotton, and American Laundry Machinery Industries (ALMI) have developed new vapour-phase systems for applying a finish to cotton at the garment stage and these are now said to be attracting interest from shirt and other outerwear manufacturers.

This system may again be somewhat slow to take on in the U.K. and Europe, where finishing is carried out by textile companies using continuous flow methods. Clothing companies as a result are likely to be reluctant to invest in batch processing equipment as long as textile companies provide a finishing service. The system may gain acceptance in other areas, however, where clothing occupies a more dominant role.

Efforts are also continuing to ensure that cotton can take advantage of the new transfer printing methods of decorating fabric—a new dry technique which uses paper as the medium for transferring patterns to paper under heat rather than the conventional wet roller or screen printing method. The process works best with polyester but a number of attempts to develop cotton transfer printing has been made.

DewPrint, working in conjunction with Transprint (U.K.) announced last year a system which uses a moist dew as a carrier to secure printing from paper onto cotton, and a new dry system Fabprint was unveiled last month by Lewis Reed of Brighouse, Yorkshire, based on a development by Prof. I. D. Rattee at Leeds University.

Finishes have also been developed to give cotton some of the high performance characteristics now required in certain applications. Ciba-Geigy has developed a special flame-retardant finish Pyroclor CP which enables cotton to be used as a furnishing fabric in schools, offices, hotels and similar public places, and a flame-retardant finish Proban has also been developed by Albright and Wilson and is being widely used in industrial protective clothing.

Already more than 0.5m. square yards of Proban cotton for work wear has been processed in the U.K. and a further 1.5m. square yards on the Continent. Both finishes are suitable for use in cotton winemaking nightwear, and will thus help cotton regain a position lost as a result of fire risk fears.

These and other developments are perhaps an indication that cotton's revival as a fibre is more than mere fashion. Increased consumer demand has given the fibre the chance to make a comeback; this is being accompanied by a programme of technical development aimed at ensuring that it remains a major fibre of the future.

R.D.

New futures market

COTTON traders formed one of the earliest commodity futures markets against changes in market conditions as a protection for owners of cargoes crossing the Atlantic to Liverpool in the days of sail. A system of buying and selling cotton on a "to arrive" basis developed in Liverpool and New York over a century ago.

The Liverpool futures market has disappeared with the decline of the Lancashire cotton textiles industry. But the New York futures market is currently enjoying a new lease of life with a contract devised to meet the change in marketing conditions following the U.S. Government's decision to release its surplus stocks and permitting a free market to develop again.

Attempts to introduce a new London-based cotton futures market to recognise the new free market conditions failed through lack of support, possibly because of the difficulties of trading a dollar commodity like cotton in sterling at a time when both currencies were moving erratically.

However, it is appropriate that the rules surrounding the first futures contract for the new Hong Kong Commodity Exchange which is expected to start trading from March 1 next year.

Ensure

The birth of the new Exchange has been a long time coming—some three years since the idea was first launched. But in the words of a Hong Kong Government spokesman "the table is laid, and the cards have been stacked fairly." Bearing in mind the reputation of the Chinese for gambling, a great deal of care and attention has been paid in drawing up the regulations for the Exchange to ensure that the cotton contract will not be dominated by excessive speculation and that there is no scope for swindles or defaults.

A former Bank of England commodity specialist, John Wilson, was commissioned to draw up the basic rules for the market by the consortium launching the new Exchange. The consortium is made up of a mixture of Chinese and European interests; its membership includes two prominent Chinese businessmen—Woo Hon-fai and Ronald Li—and European interests in the shape of Rudolf Wolff, the London commodity brokers who helped found the London Metal Exchange, and Peter Seales, ex-managing director of Wheelock Marden.

After considerable debate and delays in the Hong Kong Parliament the formation of the new Exchange has finally been approved but with a strict set of rules specifically laid down. These include the compulsory registration of all dealers trading on the Exchange; a membership confined to Hong Kong registered companies with a paid-up capital, if necessary

through a parent company, of at least HK\$1m.; strict regulations forbidding the granting of any credit on margins put up, on syndicates and on option trading. Members will have to put up HK\$100,000 and there will be a compensation fund to cover any possible defaults.

Some critics have suggested the rules surrounding the market are too strict in that they will restrict trading activity. But supporters, including the Hong Kong Government, point out that the basic system for controlling the Exchange is similar to the self-regulation method used by the Bank of England for the London markets.

In essence the Government will allow the Exchange membership to regulate itself but if things go wrong there are powers immediately at hand for swift remedial action to be taken. The presence of these powers, it is confidently believed, will ensure the Exchange itself operates effectively and fairly to all interests concerned.

The similarity with London does not end there. The Inter-Asian Commodity Clearing House, which runs the "clearing" system for the London soft commodity markets, will do the same job for the Hong Kong Exchange but with the financial backing of a special consortium of Hong Kong banks.

Trading on the market will be in U.S. dollars. The contracts will be raw cotton, 1 inch staple length of American or American type middling grade in lots of 50,000 lbs with provisions for delivery in the third, fourth, fifth, sixth, seventh, eighth, ninth, tenth, eleventh, twelfth, thirteenth, fourteenth, fifteenth, sixteenth, seventeenth, eighteenth, nineteenth, twentieth, twenty-first, twenty-second, twenty-third, twenty-fourth, twenty-fifth, twenty-sixth, twenty-seventh, twenty-eighth, twenty-ninth, thirtieth, thirty-first, thirty-second, thirty-third, thirty-fourth, thirty-fifth, thirty-sixth, thirty-seventh, thirty-eighth, thirty-ninth, fortieth, forty-first, forty-second, forty-third, forty-fourth, forty-fifth, forty-sixth, forty-seventh, forty-eighth, forty-ninth, fiftieth, fifty-first, fifty-second, fifty-third, fifty-fourth, fifty-fifth, fifty-sixth, fifty-seventh, fifty-eighth, fifty-ninth, sixtieth, sixty-first, sixty-second, sixty-third, sixty-fourth, sixty-fifth, sixty-sixth, sixty-seventh, sixty-eighth, sixty-ninth, seventieth, seventy-first, seventy-second, seventy-third, seventy-fourth, seventy-fifth, seventy-sixth, seventy-seventh, seventy-eighth, seventy-ninth, eightieth, eighty-first, eighty-second, eighty-third, eighty-fourth, eighty-fifth, eighty-sixth, eighty-seventh, eighty-eighth, eighty-ninth, ninetieth, ninety-first, ninety-second, ninety-third, ninety-fourth, ninety-fifth, ninety-sixth, ninety-seventh, ninety-eighth, ninety-ninth, one hundredth.

The important point about the Hong Kong cotton futures market is that it should be truly international, enabling traders to hedge in prices that are not dominated by domestic U.S. influences as is the case in New York, where prices can go totally out of line with international rates, particularly as the U.S. bans cotton imports. The geographical location of Hong Kong as an important financial centre in the middle of some of the biggest cotton producing and consuming countries, plus the lack of any restrictions on foreign exchange movement, should add to its attractions considerably. Another factor is that because of the time differences between New York and Hong Kong it will be possible to obtain cover on virtually a 24-hour basis, although for Europeans this will mean operating between 2 a.m. and 8 a.m.

It remains to be seen how much support the new exchange will attract, but signs are favourable and there is certainly a need for an international hedging medium for such a widely traded commodity as cotton. The 1 inch staple

contract is designed to cover the range of cotton varieties, most used in the Far East for the manufacture of denim fabric.

Support

Although arbitrage may be difficult because of varying contracts, and the U.S. import ban, good support is expected from dealers in New York, whose futures market is also enjoying a new lease of life with heavy trading, activity following the fluctuations in cotton prices in recent years.

Much has been said, and will be said, about the activities of speculators on the futures markets—controlling price movements and causing unpredictable wild fluctuations. But there is no gainsaying the fact that speculation is needed to provide sufficient funds, and the other "side" of the market for the trade to be provided with

an efficient hedging medium. Without hedging, all sections of the trade from grower to consumer are forced to speculate themselves in whether prices are going up or down, without having the chance to cover against unpredictable risks outside their control. If it is accepted that speculation is necessary, the best that can then be done is to ensure that it does not become excessive and distort the market unfairly.

While the New York futures market admits quite openly that it contains a large element of speculative trading, it also has one of the most sophisticated price protection systems with the "on call" method whereby buyers can ensure supplies of actual cotton for forward delivery but fix the price nearer the date by an agreed formula on the difference between simultaneous prices for futures and spot cotton.

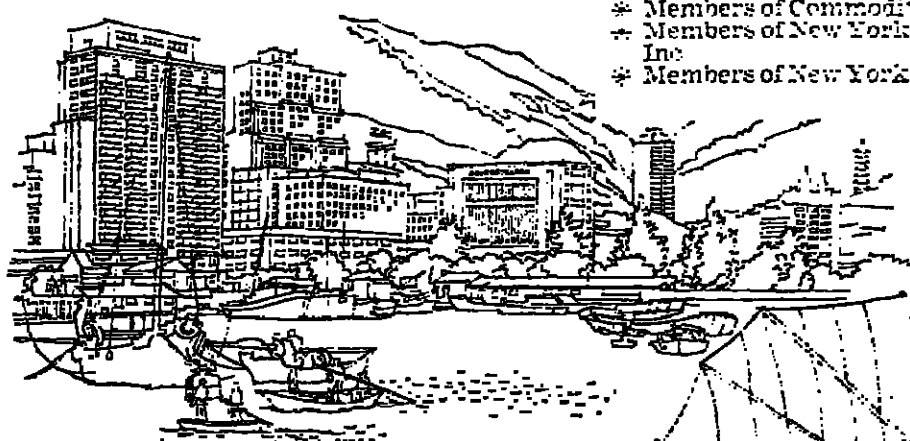
J.E.

RUDOLF WOLFF & CO. LTD

INTERNATIONAL METAL & COMMODITY BROKERS

99 years ago Rudolf Wolff & Co. were founder members of the London Metal Exchange and are now proud to be participants in the formation of the new Hong Kong Commodity Exchange which will open with a raw cotton futures market in early 1977.

Contracts will be for raw cotton, American or American type, of one inch staple length, middling grade of any origin in lots of 50,000 lbs providing for delivery in the trading months of March, May, July, October and December at any Exchange approved godown (warehouse) in Hong Kong.



For those who wish to know the basic facts about the London futures markets—how they're used and why people use them, a 34 page booklet is available on application.

Rudolf Wolff & Co. Ltd.
Established 1886

Knollys House, 11 Beward Street, London EC3R 5ED.
Tel: 01-628 8765 Telex: 885034
and
14th Floor, Tung Ming Building, 40 Des Voeux Road C,
Hong Kong Tel: 5-249163 Telex: HX 74540
also
New York 212-532-9360, Düsseldorf 80031,
Melbourne 261-3271 and Dublin 765 745

adamjee's
fine cotton fabrics
go a long way
around the world



delightful
colours

beautiful
prints

RANGE OF PRODUCTS:

Cotton Yarn (HANKS & CONES) 10s to 100s, Cotton Fabrics—width 36" to 65", Grey, Bleached, Dyed and Printed Poplin, Lawn, Cambric, Linen and Denim (Cloth), Cotton Sewing Thread—Full range.

adamjee ADAMJEE INDUSTRIES LIMITED
Adamjee House 11, Chundrigar Road, Karachi-2, Pakistan

ALINTAS

The Financial Times Friday October 8 1976

Table with multiple columns listing various financial data, including company names, prices, and percentages. Includes sub-sections like 'INDUSTRIALS', 'INSURANCE', 'PROPERTY', 'TRUSTS', 'MOTOR VEHICLES', 'COMPONENTS', 'SHIPPING', 'SHOES AND LEATHER', 'SOUTH AFRICANS', 'TEXTILES', 'PAPER PRINTING ADVERTISING', 'PROPERTY', 'TOBACCO', 'TRUSTS', 'FINANCE', 'LAND', 'INVESTMENT TRUSTS'.

Table with multiple columns listing various financial data, including company names, prices, and percentages. Includes sub-sections like 'PROPERTY-Continued', 'TRUSTS-Continued', 'FINANCE, LAND, ETC.', 'SHIPPING', 'SHOES AND LEATHER', 'SOUTH AFRICANS', 'TEXTILES', 'PAPER PRINTING ADVERTISING', 'PROPERTY', 'TOBACCO', 'TRUSTS', 'FINANCE', 'LAND', 'INVESTMENT TRUSTS'.

Table with multiple columns listing various financial data, including company names, prices, and percentages. Includes sub-sections like 'TRUSTS-Continued', 'FINANCE, LAND, ETC.', 'SHIPPING', 'SHOES AND LEATHER', 'SOUTH AFRICANS', 'TEXTILES', 'PAPER PRINTING ADVERTISING', 'PROPERTY', 'TOBACCO', 'TRUSTS', 'FINANCE', 'LAND', 'INVESTMENT TRUSTS'.

NOMURA
The Nomura Securities Co., Ltd.

NOMURA EUROPE N.V. LONDON OFFICE:
Barbican Square, London EC2A 4PU. Phone: (01) 606 3411, 6253

MINES-Continued

Stock	Price	%	Div	Yield
Anglo American	115	-1	1.5	1.3
Anglo Coal	115	-1	1.5	1.3
Anglo Iron	115	-1	1.5	1.3
Anglo Lead	115	-1	1.5	1.3
Anglo Zinc	115	-1	1.5	1.3

DIAMOND AND PLATINUM

Stock	Price	%	Div	Yield
De Beers	115	-1	1.5	1.3
De Beers Ltd	115	-1	1.5	1.3
De Beers Group	115	-1	1.5	1.3

COPPER

Stock	Price	%	Div	Yield
Copper	115	-1	1.5	1.3
Copper Ltd	115	-1	1.5	1.3
Copper Group	115	-1	1.5	1.3

NOTES

Unless otherwise indicated, prices and yields are in pence and percentages are in pence. Dividends are in pence. Yields are in pence. All figures are estimates and are subject to change without notice.



Jump in price index is blow to President

THE U.S. wholesale price index jumped 0.9 per cent last month after a period of relative stability. This rise is bound not only to add to growing doubts about the strength of the U.S. economic recovery but will also prove extremely embarrassing to President Ford with his election contest less than a month away.

Today's had news - last month's figure equals an annual rate of 11.7 per cent - may be followed by more to-morrow. Mr. William Seidman, one of Mr. Ford's senior economic aides, said today that "He will be lucky if to-morrow's unemployment figures, now 7.9 per cent, are even a tenth of a point down."

To make matters worse, next week's third-quarter GNP figures are expected to be noticeably below earlier Administration forecasts.

The price statistics were issued today by Mr. Jimmy Carter, Mr. Ford's Democratic opponent, who called them another "tragic example" of the complete failure of Mr. Ford's economic policies. Mr. George Keyser, the president of the AFL-CIO, issued an angry statement this morning claiming that the figures "make a mockery of the Ford campaign claims that America's economic problems have been solved."

The Democrats now clearly believe that the faltering economy may be the issue that, more than any other, could win them the election.

Economic problems apart the President is not getting the best of the campaign at the moment. Last night's television debate was a narrow but decisive victory for Mr. Carter.

Mr. Ford made a serious political mistake over Eastern Europe which may cost him vital support in North-Eastern States. There were also more suggestions today that his 1973 tax returns contain a number of matters that may require fuller explanation.

But it is the economy that is becoming the over-riding issue. Mr. Also-Greenspan, the President's chief economic adviser, insisted once again yesterday to the American Bankers' Association that the economy is only "stagnating" before resuming full-blooded expansion.

"Everything we see at this stage suggests that the recovery will resume," he said. But he conceded that the next phase may come rather later than the Administration was confidently predicting in the early part of the summer.

A majority of economists still seem to agree with Mr. Greenspan. But their number is dwindling and may fall further after today's figures.

Last month there was a 0.5 per cent rise in food prices after two months of falls. But much more worrying was the 0.9 per cent increase in wholesale industrial commodity prices - a much larger jump than expected and the highest this year.

Over the past three months falling food prices have tended to mask the fact that industrial prices have been rising at an annual rate of 9.6 per cent (in the same period food prices have fallen at an annual rate of 11 per cent). Economists note that this sharp rise in the industrial index is the more disconcerting because it usually rises at a more modest rate. The Labour Department said that wood, rubber, fuel and plastic prices led the rises in the price of almost every industrial commodity.

TV debate, Page 5

Nuclear vessels 'can meet U.K. standards'

LARGE U.S. nuclear pressure vessels for U.S.-designed light water reactors can be constructed to U.K. nuclear safety standards, a scientific study by the United Kingdom Atomic Energy Authority has concluded.

In a 156-page summary published today, the study group, headed by Dr. Walter Marshall, deputy chairman of the authority, calls for important changes to adapt the pressure vessels to U.K. conditions.

The report indicates that safety standards of pressurised water reactors have been raised substantially in the last two years. Serious doubts expressed in 1974 by Sir Alan Cottrell, then chief scientific adviser to the Government, about safety of pressure reactor advocated by the Central Electricity Generating Board, were justified.

It indicates that, despite CEGB claims at the time Britain probably did not know enough about the risks of "fast fracture" of 425-ton steel vessels to license the U.S.-designed light water reactors in 1974.

Neither was it clear at the time that the Americans had detailed the subject in sufficient detail to satisfy U.K. safety requirements.

Assembling the evidence has proved to be an unusually exacting task for the study group. Its report was finally submitted to the chief nuclear inspector this summer to assist an assessment of the safety of PWRs for U.K. conditions called for by the Government two years ago.

Sir Alan Cottrell's private (and later public) intervention, as an international authority on nuclear safety, was a significant factor in the Government's decision to order the steamers (steam-generating heavy water) reactor instead of the CEGB's choice, the PWR.

Called before a Parliamentary select committee yesterday, Sir Arthur Hawkins, chairman of the CEGB, said that the steamer reactor should be abandoned, but would not commit himself as to which reactor should replace it.

But the Marshall report, which has taken almost three years to complete, concludes that safe, factory answers can now be given to Sir Alan's questions. It finds that subject to several essential conditions, pressure vessels could be built to U.K. nuclear safety standards.

Among a total of 40 "essential recommendations," the Marshall report stipulates three major new conditions for safe operation of the American reactors:

- 1-That the reactor should be operated within much narrower limits of output to minimise risks of metal fatigue in pressure vessels.
- 2-That emergency cooling water supplies should be injected hot, to minimise risk of cracking the vessel through thermal shock.
- 3-That, although rigorous ultrasonic inspection of the pressure vessel can reduce the probability of failure 100-fold, without it the probability of failure would be significantly greater than the upper limit for other kinds of pressure vessel.

The report makes a further 25 "recommendations for improved confidence."

Joint to State energy plans Page 7
Feature Page 22

John Brown subsidiary in £25m. export deals

THE GAS turbine subsidiary of John Brown Engineering of Clydebank yesterday announced export contracts worth £25.5m, bringing its total order book to £85m, since April.

The new orders for China, Algeria and the Middle East, come within two months of a £18m. deal to supply turbines to Russia for the Oreburg gas pipeline, and another of £35m. for an aluminium smelter in Dubai.

Mr. William Connell, managing director of JBE gas turbines, said in Clydebank he was reasonably confident of achieving £100m. worth of orders by the end of the year.

The order from China is for a 2,000 hp mechanical drive unit. Two previous orders supplied by the firm have been for power generation sets.

Mr. Connell said he had not been told what the unit would be used for, but added: "It could be used to drive a large compressor of the type used to pump natural gas through a pipeline. It is well known that China has made discoveries of oil and gas recently and it is reasonable to assume that they might be planning a pipeline on a large scale."

"We hope this order will be the thin end of a very large wedge."

Other orders include four 3,000 h.p. units for Sonatrach of Algeria, four 25 MW gas turbine units for the new university of Riyadh in Saudi Arabia and two 25 MW power units for Abu Dhabi. Five further units have been ordered by three other clients, but the company said it was not yet free to name them.

Since the Russian order was placed in August 75 new jobs have been created at Clydebank and a further 25 may follow.

The 1,600 workers employed on gas turbines have job security until at least mid 1978.

The picture is not quite so optimistic for JBE Offshore, the other John Brown subsidiary at Clydebank which employs 800 men. It has suffered from the hiatus in oil related work.

News Analysis, Page 10

Enterprise Board may see Leyland Mini plan to-day

BRITISH LEYLAND plans for its new Mini-one of the most important investment decisions facing the company - are expected to be put to the National Enterprise Board for approval today.

It is hoped that the company would be able to stick to its timetable for submitting the plan rose yesterday when workers at its Longbridge works - the largest plant involved in the Mini plan - was caused partly by a management decision to try and hustle the workers into a decision this week.

It is apparent, therefore, that every effort will be made to put the Mini programme to the members of the full Board of the NEB to-day.

This decision was apparently made in order to allow Mr. Alex Park, Leyland's chief executive, to clear up several points arising from the productivity agreement.

British Leyland has stressed all week that it is imperative to move ahead on the Mini programme as quickly as possible. The row which engulfed the

Wilson to head financial probe

BY PETER HENNESSY, LOBBY CORRESPONDENT.

SIR HAROLD WILSON is to chair the Government inquiry into the operation of British financial institutions, it was announced from Downing Street last night.

His remit includes examining all bodies involved with channeling funds into the economy.

Specifically mentioned are the Stock Exchange, the Bank of England, all merchant and clearing banks, finance houses, life assurance companies, pension funds, building societies and the arrangements for export credit.

The inquiry is expected to take more than a year, and could involve the internal row within the Labour Party about the annual conference proposal to nationalise the clearing banks and leading insurance companies until after the next general election.

Sir Harold will receive no payment for his services.

The Wilson committee's terms of reference are: "To inquire into the role and functioning, at home and abroad, of financial institutions in the U.K. and their value to the economy; to review the provision of financial services for industry and trade; to consider what changes are required in the existing arrangements for the supervision of these institutions, including the possible extension of the public sector, and to make recommendations."

The committee, whose members will be announced shortly, will keep in touch with future legislation being prepared by the Department of Trade to curb insider dealing and loans by companies to their directors.

It will also bear in mind the joint review being carried out by the Bank of England and the Department of Trade of the arrangements for overseeing security dealings.

Margaret Reid writes: The City which had generally welcomed the inquiry when it was first announced by the Prime Minister

Healey moves

The jump in interest rates to record levels will also, it is hoped, create an atmosphere in which it will be possible to renew substantial sales of gilt-edged stocks.

The 1 1/2 per cent rise in rates last month brought a brief period of enthusiasm in the gilt-edged market in which the authorities were able to sell approaching £1bn. of stock in a week before the renewed decline in sterling hit the gilt-edged market.

The authorities also hope that the moves will help the pound, which has dropped to new lows again this week. As well as reassuring foreign holders, it is argued, the rise in rates should make it more expensive to speculate against sterling.

Yesterday the news gave an immediate boost to the pound, though it slipped back later with the market still uncertain and nervous.

In order to achieve the surprise jump in rates, however, the authorities have had to abandon the normal formula by which the minimum lending rate is decided in relation to today's Treasury bill rate.

For only the second time since MLR was adopted in place of the old bank rate in 1972, the Bank suspended the formula "until such time as it is capable of being applied without reduction in the rate now established," and announced the increase independently.

It is recognised in Whitehall that the record level of interest rates will pose a threat to the industrial strategy and the recovery of investment, which are regarded as central to the current economic policy.

The Government is clearly hoping, however, that it will not be necessary to maintain the current crisis levels for too long. The possibility of a downturn in rates in the reasonably near future would help sales of gilt-edged stocks and could reduce the pressure on industry to scale down investment plans because of the high cost of money.

The moves will mean sharply higher borrowing costs for industry, acting as a further discouragement to new investment, but at present it is not thought that they will result in any shortage of funds for lending to industrial borrowers.

The banks were waiting for market interest rates to settle down before deciding on their own base rates, but there appeared a strong likelihood that they would be forced to raise them by the full 2 per cent to 14 per cent.

The call to special deposits is not expected to present any major problems, since the banks are at present highly liquid and demand for loans has remained fairly sluggish. However, the official tactics clearly imply pressure on lending to personal borrowers if demand for funds by high-priority borrowers in the industrial sector recovers substantially.

The Bank yesterday re-affirmed its guidance to banks to give priority to industrial borrowers and reminded them that they were required to observe strictly the terms of the notice issued in July about the direction of their lending.

Dearer bank loans

meeting resumed later in the afternoon.

The building society officials were told at the Treasury that the Government hoped the high interest rates were expected to their depositors as happened in 1973. This would help to cushion the societies from the full impact of the latest interest rate rise.

Overdose of the MLR cure-all

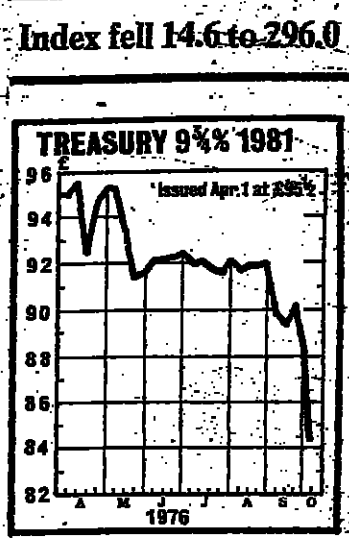
THE LEX COLUMN

Yesterday's two-point rise in MLR marks yet another in the series of drastic changes in monetary tactics. It is only two weeks, after all, since the Bank produced a short put stock Treasury 1 1/2 per cent 1979 "A" - on a yield below the then MLR of 13 per cent - indicating clearly that interest rates were to fall. Now the authorities have suddenly had to abandon their relaxed approach to monetary guidelines, in the knowledge that the IMF will require swift action. As yet unpublished figures for M3 in the September banking month show growth of at least 14 per cent. This means that growth at an annual rate has accelerated from 10 per cent in the first quarter of the financial year to 20 per cent in July-September; but this must be reined back to an absolute maximum of 8 per cent in the second half-year if the overall 12 per cent limit is to be observed.

The fibn. or so of gilts sold in the latter part of September will have helped, but much more funding is necessary. The gilt-edged market is expecting another long tap this afternoon with a 1 1/2 per cent yield, and there is also the possibility of a floating rate stock. But the hem-fisted approach of the authorities is seriously demoralising the securities markets. Far too much of the burden of adjustment is being loaded on to monetary policy alone. It is reassuring that the money supply guidelines are in fact to be observed - and presumably also the still tougher limits which the IMF will impose for next year. But unless some of the pressure is absorbed in public spending cuts the outlook for the private sector is worse than bleak.

An immediate crunch is faced by the financial and property sectors. Four of the more highly geared property groups - British Land, Town and City, Capital and Counties and English Property - had on average around a sixth wiped off their market capitalisations yesterday. On top of higher finance costs the inevitable rise in prime property yields will sharply cut proceeds from sales and further weaken balance sheets.

Merchant bank shares have continued to slump, and the clearing banks could find their debt problems worsening figures had to bear sizeable and write offs and other 14 per cent.



Weather

U.K. TO-DAY
SUNNY SPELLS and scattered showers. Blustery in northern areas, with gales in places. London, S.E., S.W., Cent. S. England, Channel 15.
Fog early. Scattered showers, perhaps general rain later. Sunny spells. Max. 16deg.C (61deg.F). E. Anglia, Midlands, E. N.E., N.W., Cent. N. England, Wales, Lakes, I. of Man
Fog early. Scattered showers; bright spells. Max. 15deg.C (59deg.F)
All Scotland, Shetland, N. Ireland
Showers, occasionally heavy; bright or sunny intervals. Wind W. strong to gale. Max. 14deg.C (57deg.F).
Outlook: Changeable. Rain at times, but also bright intervals. Temperatures near normal.
Lighting-up: London 18.53, Manchester 19.00, Glasgow 19.05, Belfast 19.13.

BUSINESS CENTRES			
City	Day	Time	Temp
Algeria	25	10	10
Amsterdam	18	10	10
Antwerp	18	10	10
Batavia	23	10	10
Bombay	23	10	10
Buenos Aires	23	10	10
Calcutta	23	10	10
Canton	23	10	10
Cebu	23	10	10
Colon	23	10	10
Hankow	23	10	10
Harbin	23	10	10
Hong Kong	23	10	10
Kobe	23	10	10
London	18	10	10
Lyons	18	10	10
Manila	23	10	10
Medan	23	10	10
Osaka	23	10	10
Paris	18	10	10
Rangoon	23	10	10
Shanghai	23	10	10
Singapore	23	10	10
Tokyo	23	10	10
Yokohama	23	10	10

HOLIDAY RESORTS			
City	Day	Time	Temp
Ajaccio	25	10	10
Algeria	25	10	10
Amsterdam	18	10	10
Antwerp	18	10	10
Batavia	23	10	10
Bombay	23	10	10
Buenos Aires	23	10	10
Calcutta	23	10	10
Canton	23	10	10
Cebu	23	10	10
Colon	23	10	10
Hankow	23	10	10
Harbin	23	10	10
Hong Kong	23	10	10
Kobe	23	10	10
London	18	10	10
Lyons	18	10	10
Manila	23	10	10
Medan	23	10	10
Osaka	23	10	10
Paris	18	10	10
Rangoon	23	10	10
Shanghai	23	10	10
Singapore	23	10	10
Tokyo	23	10	10
Yokohama	23	10	10

Plug in to Australia

We can offer you contacts, advice, market information - and the kind of service that has made us Australia's biggest banking group.

Put it all to work for you - and profit.

Commonwealth Trading Bank of Australia

8, Old Jewry, London EC2R 8ED
Telephone: 01-600 8431
Telex: 883364
Dealers: 8812568